

Austria	DM 1.85	Indonesia	Rp 2500
Belgium	DM 1.95	Italy	1.1200
Canada	CS 1.10	Japan	1.650
Cyprus	CS 1.00	Korea	Rs 500
Denmark	Dkr 1.25	Liberia	CS 1.00
Egypt	CS 1.00	Lebanon	CS 1.00
Finland	CS 1.00	Maldives	Rs 4.25
France	Fr 8.00	Mexico	Pes 200
Greece	Dr 2.20	Niger	CS 1.00
Hong Kong	HK 1.12	Nigeria	Nrs 6.00
Iraq	Dr 1.12	Philippines	Pes 20
Ireland	CS 1.00	U.S.A.	\$1.50

FINANCIAL TIMES

EUROPE'S BUSINESS NEWSPAPER

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D 8523 B

Promising commercial future for technology, Page 20

World news

Business summary

Hussein urges progress on peace

King Hussein of Jordan warned that current Middle East peace attempts are a "last chance" to settle the Arab-Israeli conflict. The King called on the U.S. to support attempts to revive the peace process after a meeting with Egypt's President Mubarak in the Red Sea resort of Sharm el-Sheikh.

He also gave qualified backing to Egyptian attempts to promote a dialogue between the U.S. and a joint Jordanian-Palestinian delegation. Page 8

Thais attack

Thai troops backed by fighter-bombers and artillery killed more than 60 Vietnamese who, Thai military officials say, overran two hills in the northeast of the country. Page 5

Indian elections

Rajiv Gandhi's Congress (I) party performed less well than expected in the provincial assembly elections. Page 8

Arms accusations

Four Frenchmen were accused in Brisbane, Australia, of conspiring to smuggle arms worth more than \$30,000 to French territory, New Caledonia for use against Melanesian rebels. Page 8

Britain makes claim

Britain will file a six-figure claim with Libya as compensation for the death and "loss of career" of Policewoman Yvonne Fletcher, shot and killed outside the Libyan People's Bureau in London in April last year. Page 10

Chief minister held

Norman Sanderson, Chief Minister of the British Turks and Caicos Islands in the Caribbean, faces charges in Miami of conspiring to import narcotics into the U.S. Page 45

Cabinet resigns

Venezuela's cabinet resigned to give President Jaime Lusinchi freedom to choose a new team, according to Interior Minister Octavio Lepage. Page 45

Greek build up

Greece is to purchase 60 combat aircraft from the U.S. and France because of the threat from Turkey, Prime Minister Andreas Papandreou said. Page 44

Germans go east

East Germany claimed that more than 20,000 former citizens living in the West have applied to return home, complaining of unemployment, loneliness and misery. Page 6

Florida execution

John Paul Witt was executed in Florida for the murder of an 11-year-old boy. He was the 12th killer to be executed since the state reintroduced the use of the electric chair. Page 22

Long winded

British Conservative Party MP Ivan Lawrence made the longest continuous speech this century in the House of Commons. He spoke for 4 hours 23 minutes on the subject of water fluoridation. Page 22

Soviet pianist

One of the Soviet Union's top young pianists, Andrei Gavrilov, 29, has asked to stay in Britain with his fourth wife Natasha. Page 23

Sofia lights out

Street lighting has been turned off in most of Bulgaria and snack bars in the capital Sofia have been closed because of power shortages. Page 23

Blasphemous soles

Egyptian police raided shoe shops and confiscated thousands of pairs of Chinese-made shoes because the word "Allah", Arabic for God, was inscribed on the soles. Page 23

Enka lifts fibre prices by 5%

ENKA, Europe's largest producer of synthetic fibres, increased prices to all its European customers by an average of slightly below 5 per cent which could trigger rises by other leading companies. Page 22

WALL STREET: At the close the Dow Jones industrial average was down 11.48 at 1,280.37. Section III

LONDON shares advanced with the FT Ordinary index up 84 at 990.4. Gilt yields steady. Section III

TOKYO stocks closed higher. The Nikkei Dow market average was up 22.29 at 12,496.57. Section III

COCOA prices fell on the London futures market for the third successive day with the May position ending at £2,087.50 a tonne confirming the view of many traders that underlying market sentiment had changed from bullish to bearish. Dealers said the change was prompted by increased West African shipments, greater availability of nearby supplies and better Brazilian crop prospects.

COCA

Dollar tumbles after Volcker's new warning

BY STEWART FLEMING IN WASHINGTON AND PHILIP STEPHENS IN LONDON

NERVOUS foreign exchange traders dumped the dollar yesterday in the wake of comments by Mr Paul Volcker, chairman of the Federal Reserve Board, who told a Congressional committee that one of the dangers facing the US economy is that the currency could face a "very sharp" decline.

The Fed chairman also said he thinks it "extremely unlikely" that the U.S. can sustain for very long the 6 per cent rate of real growth of gross national product recorded in 1984, adding that he sees "no plausible scenario" for the U.S. to grow out of its budget deficit problems.

Mr Volcker's comments triggered a sharp fall in the dollar's value on foreign exchange markets, with the currency dropping rapidly in what dealers described as chaotic conditions.

They said the Fed chairman's testimony had been widely anticipated in the markets, but none the less sparked a wave of profit taking after the U.S. currency's sharp rise in recent days.

The reaction was exaggerated by memories of the heavy intervention by central banks last week, which had followed a similar dollar decline after Mr Volcker's testimony to the Senate.

The markets were described as highly nervous about the possibility of a further raid by central banks

on the dollar, and spreads between buy and sell prices widened to as much as 1 pence during yesterday's trading.

Mr Volcker's comments seemed in part designed to reinforce the co-ordinated intervention by European central banks but much of what he had to say went over ground he has already covered in public in the past two weeks, and foreign exchange traders said they did not detect heavy official intervention.

In his comments and answers to Congressmen's questions before the House budget committee yesterday Mr Volcker again urged Congress to trim the Federal budget deficit by at least \$50bn. He made clear again that he believes inflationary

Currencies, Page 45

inflation was a crisis to tackle the budget deficit because then it would be too late. He also repeated his concerns about the dependence of the U.S. economy on an inflow of foreign capital, without which interest rates would be higher, he said.

The U.S. currency closed in London at DM 3.38, 5.55 pence sterling down from Tuesday, while sterling gained 1.7 cents to close at \$1.0725. The sterling index, calculated before the dollar's late fall, was 0.1 points lower at 70.7.

The market was described as highly nervous about the possibility of a further raid by central banks

Midland profits fall 40% after losses at Crocker

BY DAVID LASCELLES, BANKING CORRESPONDENT, IN LONDON

Midland Bank, Britain's third largest, said yesterday that its profits plunged by 40 per cent to £133m (M15.8m) last year because of the huge losses sustained by Crocker National Bank, its California subsidiary.

The 1984 results showed that Crocker's troubles cost Midland £22m in pre-tax earnings, the heaviest blow ever suffered by a British clearing bank.

Midland's profits would have been virtually eliminated but for a gain of £13m which the group made by selling Crocker's headquarter building in San Francisco last autumn.

The news did not, however, go down well on the London Stock Exchange, where Midland's shares fell 15p to 345p as analysts questioned

some of the accounting Midland had used to achieve its profit figure.

Apart from Crocker, the Midland Bank group showed better results. Non-Crocker profits were up by 46 per cent to £357m, with virtually all members of the group except for Samuel Montagu, the merchant banking subsidiary, raising profits.

Midland also confirmed that it is holding its dividend at 25.5p even though it is barely covered by profits left after tax and other expenses.

Sir Donald said this reflected the board's confidence in the "underlying strength" of the Midland Bank group.

The news did not, however, go down well on the London Stock Exchange, where Midland's shares fell 15p to 345p as analysts questioned

Lex, Page 22; Details, Page 27

British white goods group Servis fails

BY IAN RODGER IN LONDON

SERVIS, a British maker of domestic appliances, has collapsed, threatening up to 2,000 jobs.

The company, which was rescued three years ago, has been in financial difficulty for some time. The demand for washing machines, Servis's main product, has been buoyant, but trading conditions are difficult because of severe competition in the industry.

The company said in a statement: "We regret that in the light of the financial position, we have had no alternative but to request the bankers to appoint the receiver-manager."

Mr John Thompson of the accountancy firm Cork, Gully, who has been appointed receiver, said Servis was continuing to trade and that negotiations were under way to try to sell off parts of the business. "We are reviewing the situation to see what we can save and for how long while we look around for buyers," Mr Thompson said.

Industry sources said that Servis might well be of interest to a European appliance maker interested in enlarging its UK market presence.

Indesit seeks a partner

By Alan Friedman in Milan

INDESTI, Italy's second largest manufacturer of white goods after Electrolux-Zanussi, is in talks with General Electric, Westinghouse, Whirlpool and two Italian competitors regarding prospects for an outside share participation. The object of the talks is to find a partner to inject capital into Indesit and join with it to strengthen Indesit's position in the European market.

The Turin-based company, which is particularly strong in the UK and French markets, was in court-appointed receivership until 1983, when it made a loss of £23m (\$10.7m). The loss, which was struck on turnover of £302m, was caused mainly by problems on the television and electronics side and by a £16m extraordinary debit related to its emergence from two years of receivership.

Sig Mario Nobile, Indesit's chairman, said yesterday that he was convinced of the need for his company "to prepare for the rationalisation

of the business."

Continued on Page 22

Car exhausts: high stakes in EEC talks on controls

Editorial comment: exhaust emissions; tax incentives . 20

Japan-U.S. trade: tensions are increasing again

Economic viewpoint: credibility and the UK budget . 21

South Korea: door opens for opposition

Lombard: the investors must come first..... 21

Management: U.S. strength in product innovation

Lex: BTR; Midland Bank; General Accident..... 22

Using technology: seeds of hope for commerce

Editorial comment: exhaust emissions; tax incentives . 20

China cuts import duties on electronics components

By Mark Baker in Peking

CHINA is slashing its import duties on a range of electronics components and manufacturing raw materials in an attempt to boost domestic industrial production.

The import duties on microchips and data processing equipment will be cut from 25 per cent to 6 per cent and 9 per cent respectively.

Duties on raw materials, especially those that are scarce within China, will also be cut. The minimum tariffs on pulp and phosphoric acid will be reduced from 1.5 per cent to 0.5 per cent.

Duties on machinery, instruments, meters and parts which China either cannot produce or produces in small quantities or of inferior quality are being lowered. The minimum tariff on generators of 300,000 or more kilowatts is being reduced from 10 to 6 per cent.

Other tariff cuts are being implemented in furniture and foodstuffs.

The reductions will apply from next Sunday March 10, according to an announcement yesterday by the General Administration of Customs.

The changes are being made only weeks after the Chinese authorities implemented several hefty rises in duty on imported finished equipment, especially on items required by foreign residents.

There is now 120 per cent duty on imported motor cars, 100 per cent on typewriters and 80 per cent on photocopying machines.

The latest tariff cuts for electronics components are designed to aid China's growing electronics industry and help spread the use of microcomputers in industry, agriculture and scientific research, according to the Customs Administration official.

He said the reductions would keep duty low on materials which involved the latest technology and communications equipment.

The changes will also bring down the prices of imported furniture and foodstuffs, particularly those items required by the tourist industry.

Duties on fish and tropical products from Third World countries, including dates, bananas and coconuts, will be reduced from 80 to 30 per cent.

The customs official told the official newsmagazine, Xinhua, that duties would be raised on products which were now being catered for by foreign manufacturers.

He said that in order to encourage exports it was planned to exempt from export duties all but five commodities.

Engineering technology transfer pact, Page 7; China rejects Sihanouk plan, Page 8

Brussels plans common VAT for EEC states

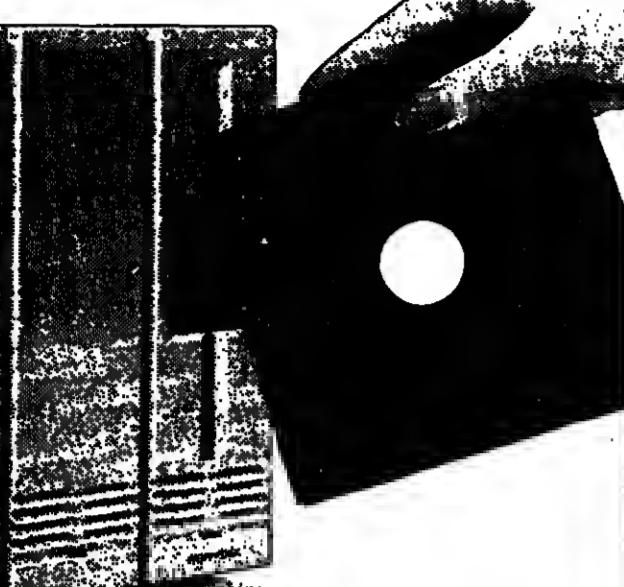
BY QUENTIN PEEL IN BRUSSELS

THE EUROPEAN Commission will this year put forward a programme for all EEC member-states to bring in common rates of value added tax (VAT) and excise duties by 1992, in a major initiative to remove remaining barriers to a genuine common market.

In the meantime, it is calling for a standstill in changes to national VAT rates which might otherwise aggravate the differences among the EEC.

The Commission will also propose the creation of a new tribunal to hear

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EUROPEAN NEWS

Paul Cheeseright in Brussels examines the ramifications of efforts to curb air pollution

High stakes in EEC talks on car exhaust

THREE-WAY catalytic converters, emission controls, strict values, U.S. standards, lean burn—the jargon and the technology of car exhausts today becomes the stuff of diplomacy as European Community Environment Ministers meet in Brussels.

What they decide or, more likely, disagree about, will also move intended to make a significant contribution towards cleaning up the air and reducing the damage of acid rain that has decimated forests in West Germany and elsewhere in Europe. Such moves will also affect countless family decisions about buying new cars and, in turn, will settle the immediate market prospects for the car industry with ripple effects into job prospects, steel prices and economic forecasts.

Failure to settle new exhaust standards and a timetable to bring them into effect could split the EEC motor market. It could provide car buyers in one part of the market with incentives to buy that are not available elsewhere.

A breakdown of the meeting could pitch West Germany in an open, as opposed to suppressed, row with the other NINE countries of the Community. The UK, France and Italy are in favour of one compromise, while the others are against the opposition of the others. It could take the European Commission, as guardian of the Treaty of Rome, into open conflict with Germany at the European Court of Justice.

The stakes are high and, said a German diplomat in a careful way, the margin for compromise is rather small.

What is at issue is whether there should be a rush to adopt new car exhaust standards based on the pattern already adopted in the U.S. and Japan, or whether there should be a more gradual approach.

Do it the quick way—the German way—and all cars will have to be fitted with a three-way catalytic converter to emit noxious car exhausts. Do it the gradual way—the British, French and Italian way—and there is the opportunity to use other newer technologies for the same end like the lean burn engine.

The advantage of the catalytic converter is that it is available. It provides an immediate answer, in the German view, to cutting down the pollution which may contribute to the acid rain which wrecks the forests.

The disadvantage is that it costs £500 a car, plus the costs of fuel injection facilities, plus £20 a year for the car owner to maintain, and the life of the device is only about four years. Apart from all this, says the anti-converter school of thought, it will distract the car industry from investing in the development of new and better technology only just around the corner—the lean burn engine.

That warning is contained in a substantial report* on the European automotive "aftermarket" to be published next month by the analysts group, Frost & Sullivan.

The warning is contained in a substantial report* on the European automotive "aftermarket" to be published next month by the analysts group, Frost & Sullivan.

Their forecast is made

UK MINISTERS and officials are entering today's EEC negotiations on exhaust emission standards with considerable pessimism about the prospects for a quick settlement, writes John Griffiths. They are prepared to resist any compromise which could lead to the introduction of catalytic converters on cars of less than two litres.

Mr William Waldegrave, Under-Secretary leading the British delegation, is likely to tell the Environment Council that

the UK is not prepared to tolerate what it regards as a gun being held to its EEC partners' heads by West Germany.

The British view is that "lean-burn" engines could match the emissions standards of catalytic converters at a cost of £100-£150 per car, one quarter the estimated cost of catalysts by 1994.

It is particularly annoyed that while Bonn, under domestic environmental pressures, is seeking to force the pace, it is simultaneously arguing that not enough

Germany produced its plan last autumn has produced only one element of flexibility. It is that different engine sizes may be treated differently.

In general principle, there is agreement that the Community should move to the sort of standards applicable in the U.S. and that industry should not be obliged to adopt any specific technology. But the principles beg a lot of questions.

These come down to what Mr Stanley Clinton Davis, the new Commissioner for the Environment, classifies as:

- The dividing lines between the different categories of cars;
- The precise emission norms for each class of vehicle;
- The dates by which the new emission norms should come into force.

The dividing line on the car size is not proving too difficult. It is accepted that a large car, the big polluter, is 2000 cc or more. A consensus can be reached on the dividing line between a small car and a medium car at 1400 cc.

Disagreement on the precise emission standards involves whether or not to adopt the U.S. standards, as Germany suggests, or whether to develop a Euro

application, arguing for the option to bring in the standard in 1988 because of its particular situation.

For cars of less than 2000 cc there are broadly two approaches. Option One for the medium size cars is to go for the approximate U.S. standard on January 1 1989, or October 1 1992. For small cars, there could be a two-stage move to the U.S. level—first on October 1

1991.

Germany wants the quickest

application, arguing for the option to bring in the standard in 1988 because of its particular situation.

The use of catalysts for smaller cars.

The West German manufacturers, in particular, are suffering badly from the uncertainty associated with their government's intentions. Car sales have dropped steeply so far this year. As a result it is harder than ever for them to forecast sales in their domestic market, the biggest in Europe.

As Dr Bernd Gottschalk, head of public relations, economic policy and transport matters for Daimler-Benz, commented yesterday: "There are as many pessimists as optimists—in fact there may even be more of them." Some estimate that new registrations in West Germany this year will be well below last year's level, which was already hard hit by the six weeks' strike of workers. Others see the start of a revival in the market.

"Without wishing to dramatise the situation," he said, "there is definitely a danger that this feeling of insecurity which is so often and so loudly talked about, will kill off any remaining incentive for customers to buy."

that again growth will be slow.

However, says the report "it is unlikely... that such trends will do more than blunt the impact of the depressing factors."

In such circumstances, traditional independent component makers, wholesalers and retail outlets are "in real danger in some countries of fading into relative obscurity." The prognosis would come from two main fronts.

Vehicle manufacturers, seeking to compensate for declining or static returns from vehicle

sales, would step up their efforts to penetrate the after-market with "all-makes" parts sales operations (as with BL's Unipart operation).

Meanwhile, hypermarkets, the oil companies' filling station chains, specialist "quick-fit" parts centres and even mail order groups would also present a growing threat to "traditional" after-market operators.

*Automotive Components Aftermarket in Europe. Frost and Sullivan, 104-112 Marylebone Lane, London W1M 5FU. Price £1,975.

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Brussels unveils EEC shipping policy proposals

BY PAUL CHEESERIGHT IN BRUSSELS

TOUGHER ACTION against the spread of restrictions in world shipping and greater freedom to provide shipping services within the EEC have emerged as the twin elements of a shipping policy proposed by the European Commission.

The policy document has been sent to the Ten, the Commission said yesterday, noting that it complemented earlier policy proposals on land and air transport to form the basis of a common transport policy.

Early reaction from the Ten suggested that the Commission's line on more concerted action to combat the spread of protectionism in international markets was welcome. But efforts to bring greater freedom to the internal shipping market will prove as difficult as parallel moves on land and air transport, diplomats said.

The Commission move is an attempt to fill a void. Although the Treaty of Rome, establishing the EEC, involves setting a common transport policy, little has been done on shipping, save agreement on a limited application of the United Liner Code.

This Code aims to reserve for

developing countries a bigger share of cargo carrying, but the EEC refuses to apply it inside the area covered by the OECD industrialised countries.

The Ten are now being asked to give the Commission more power to deal with countries whose shipping companies offer services at predatory prices or who seek to allocate cargoes, a practice which frees our companies not involved in bilateral shipping agreements.

This proposal comes against the background of the declining role played on the world shipping markets by EEC fleets, and attempts by developing countries to control the carriage of goods moving through their ports.

But the Commission believes that working for greater freedom for shipping outside the Community only makes sense if there is greater freedom inside.

Hence it wants to make bilateral shipping agreements between EEC countries with others outside open to all EEC

The Commission also wants to explore how to bring shipping within the scope of EEC competition laws.

Craxi backs 'basic goals' of Reagan arms policies

BY REGINALD DALE, U.S. EDITOR, IN WASHINGTON

SIG BETTINO CRAXI, Italy's Prime Minister, yesterday gave his support to the "basic goals" of President Ronald Reagan's arms control and defence policies and expressed the hope that Italy would benefit from research and into Star Wars defence.

On a two-day visit here, Sig Craxi has stopped short of an outright public endorsement of Star Wars but has welcomed assurances by Mr Reagan that the programme's aim is "defence and peace based on a balance of forces."

The U.S. has taken Sig Craxi's remarks as another indication of a "growing convergence" between the U.S. and Western European views on Star Wars after initial European misgivings. A senior official added, however, that Washington is not asking its allies to sign "on the dotted line" in favour of Star Wars, which is a U.S. and not an alliance initiative.

In a speech to a joint meeting of Congress, Sig Craxi called on the U.S. to negotiate with the Soviet Union if research showed that the deployment of Star Wars weapons was feasible. His view is that Washington should give a guarantee to Moscow that re-

search will comply with the 1972 anti-ballistic missile treaty and that development and production of any weapons would not proceed without prior agreement.

His speech followed remarks made by General Nikolai Chervov, a senior member of the Soviet general staff, that the Soviet Union will "develop and perfect" its offensive strategic nuclear forces if the U.S. presses ahead with Star Wars research.

Gen Chervov, who is here with a 30-member parliamentary group from the Supreme Soviet, told the Washington Post that Moscow would not wait to upgrade its offensive strike force until the U.S. had actually deployed the new weapons, which are still in the research phase. "We are not going to sit on our hands and wait until you decide" whether or not to deploy, he said.

He drew a distinction between "laboratory" and "drawing board" research which, he said, would be difficult to verify under an arms control agreement, and "experimental field testing" which also involves field testing and does not pose real difficulties in terms of verification.

Labour opposition to SDI spelt out by Kinnock

BY QUENTIN PEEL IN BRUSSELS

MR NEIL KINNOCK, leader of the British Labour Party, yesterday spelt out his strong opposition to the U.S. Star Wars initiative, and reiterated his determination to remove cruise missiles from Britain if his party wins the next election.

He set over this firm line in talks with Lord Carrington, Nato's secretary-general, and other senior officials at the alliance headquarters in Brussels.

Mr Kinnock described the U.S. move to start research into the so-called Strategic Defence Initiative as "itself an escalation in the arms race."

"The U.S. is starting on a road whose end is not given sufficient attention," he declared. "No one has given any indication as to when research turns to production

we've been criticised specifically.

He warned again, any retaliation by the U.S. if a future British government did enforce such a withdrawal. It would be "foolhardy to jeopardise the alliance" simply because one member took an action of which others disapproved.

Kadar may come to UK

BY DAVID BUCHAN

MR JANOS KADAR, Hungary's Communist Party leader, may visit London later this year as part of further improvement in the already good Anglo-Hungarian relations, Mrs Margaret Thatcher, who visited Budapest a year ago.

Sir Geoffrey Howe, the UK Foreign Secretary, stressed, in advance of next week's opening of U.S.-Soviet arms negotiations, the "genuine desire" of the West to improve relations with the East bloc and to reach arms control agreements, officials said.

The prospect of such a visit is likely to figure in Mr Varkonyi's discussions today with Mrs Margaret Thatcher, who visited Budapest a year ago.

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EUROPEAN NEWS

Finnish ships battle against winter's icy grip

BY KEVIN DONE, NORDIC CORRESPONDENT, RECENTLY ABOARD THE ICEBREAKER URHO IN THE GULF OF BOTHNIA

THE SUN emerges above the horizon as a fiery red ball. The air crackles with the cold of minus 30C as the bulk of the Finnish icebreaker Urho batters its way through glistening ice that transforms the Gulf of Bothnia, the northernmost arm of the Baltic Sea, into a white, wind-scorched wasteland for up to six months of the year.

The bow of the cargo vessel Granö is locked in a frozen embrace into the V-shaped stern of the icebreaker, bound eventually for the Thames estuary with its cargo of pulp and paper.

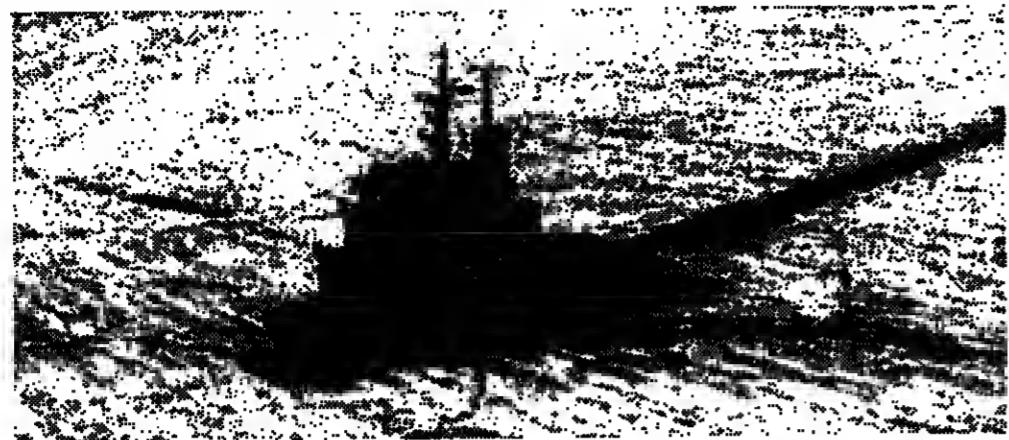
"If it stays this cold it is possible that the whole of the Baltic will freeze. That last happened in 1947," says Captain Tom Arletta, the Urho's skipper.

The ice is already up to the feet thick across most of the Gulf. In parts it has drifted, buckling under the pressure into ridges. "We have gone through 25-metre ridges," he says, "you only see two and a half metres above the surface, but it is like an iceberg, only one tenth is above the surface and the rest is below water level. It's like driving into a wall."

The ice now stretches in an eery, silent expanse south to the Swedish island of Gotland. In the mid-Baltic, the area of open sea that remains is shrinking all the time as the ice closes up from the coasts of East Germany, Poland and the Soviet Union.

"It is not so important how thick the ice is, but how much it is moving," says Captain Arletta. "If the ice is drifting, then all ships need assistance."

It's an enormously expensive operation. Finland alone spends about FMks 200m (£26.7m) a year to operate and maintain its fleet of 10 icebreakers, including one that is managed for the West Germans. Sweden operates a further seven.



Finland operates 10 icebreakers in the Baltic and builds 60 per cent of the world fleet. In profile, the vessels look like a block of flats six or seven storeys high

Until the beginning of the 1970s, Finland had neither the resources nor sufficiently powerful icebreakers to keep shipping routes open to its northern ports of Kemi, Oulu and Raahe. They have helped to stabilise the ice on the Finnish side of the Gulf, enabling the icebreakers to follow regular channels and push the ridge over towards the Swedish coast.

Since then the muscle power of the fleet has improved dramatically and Finland has established an unrivalled lead in the building of strengthened ships. Finnish built icebreakers account for close to 60 per cent of the world fleet. Since the 1980s the international ice class regulations have been based on the corresponding Finnish requirements.

The development of heavy process industries around the Gulf of Bothnia with pulp and paper plants, chemicals and steel plants has made it imperative to keep the shipping routes open. Sweden blamed an ominous deterioration in its January trade figures on delays

in export shipments caused by the worsening ice.

The prolonged high pressures of recent weeks, bringing winds from the Arctic and Siberia,

have helped to stabilise the ice

on the Finnish side of the Gulf,

enabling the icebreakers to fol-

low regular channels and push-

the ridge over towards the

Swedish coast.

Most vessels still need assis-

tance, however. Fifteen minutes

after a ship has passed through

the channel it is already frozen

again so hard that you can walk

across it.

Calling at the port of Oulu

for its first bunkering stop in

two-and-a-half months, Urho

reopened a passage to release

the Granö but, even with a fresh

channel, the cargo vessel was

helpless. It had to wait to be

towed out to sea before it could

be released later to sail south

in convoy.

It was shepherded first to the

next icebreaker operating

further south. The icebreakers

transferred their charges, allow-

ing Urho to pick up a bulk

carrier coming north to Lulea



Growing automation is also changing life on board, and the next generation of icebreakers — the first vessel is due to leave one of the Wärtsilä yards around the turn of the year — will require a crew of less than 30 compared with 46 on present vessels.

Equally, the combination of on-board computers and the launching of a new satellite in polar orbit is expected to revolutionise navigation through the ice in a couple of years. Present radar techniques have problems with the ice ridges and ice echoes making it difficult to plot accurately the channels of least resistance. A satellite in polar orbit should allow an icebreaker in future to plot its position with an accuracy of one to five metres.

The ice is now so bad in the Gulf of Bothnia that it is only open for specially ice-strengthened cargo vessels.

Two propellers at the front of the icebreaker work constantly forcing water between the bow and the ice, "greasing" the hull to reduce the friction between ice and steel.

For the biggest ridges the icebreaker can be heeled back and fore, the swaying motion again cutting the friction to help it ram a way through the ice.

The new generation of icebreakers will employ an air bubbling system to replace the front propellers with jets of air forcing the water along the front of the hull creating a cushion between ice and steel.

"That is what the engineers have calculated," says Captain Arletta. "We will be wiser after next winter."

The last ice will not have cleared the north of the Gulf until the last days of May or early June, leaving only a brief summer lay-up in Helsinki for maintenance and rest before the journey north again in the dark days of mid-November.

Acid snow in Norway

OSLO — Snow with a record acid content fell on southern Norway this week and chemists yesterday blamed industrial pollution from West Germany.

The chemists said the "acid snow" — a frozen version of acid rain — that fell on areas near Oslo on Monday had a value of 3.4 on the pH scale which measures acidity. Snow or rain with neutral acid and alkaline content would have measured seven on the scale.

Mr Odd Skogvoll, assistant director of the Norwegian Institute for Air Pollution, told journalists that the previous record acid content for rain or snow falling on Norway was pH 4.3. He said a reading of lower than four was "cause for alarm".

Snow falling on southern Norway this week originated from France but would have collected sulphur emissions over the industrial Ruhr area in West Germany, other scientists said.

Mr Skogvoll said much of the acid rain and snow that falls on Norway originates from Britain.

Mr Olof Palme, Sweden's Prime Minister, urged Scandinavian governments on Tuesday to increase pressure on Britain to cut sulphur emissions.

Norway is celebrated for its nearly

unique 31, and a single bottle

reached £350 last week.

Skoda forges ahead on agreements with Western companies

By LESLIE COLITT, RECENTLY IN PRAGUE

CZECHOSLOVAKIA'S leading engineering company, Skoda — best known for its cars — is forging ahead with its plan to conclude agreements with Western companies in co-operation in third markets. These are mainly expected to be the developing countries where in some cases the East Europeans are thought to have a better chance of getting their foot in the door.

Skodaexport, the company's foreign trade organisation, is preparing to sign an agreement with Davy McKee of the UK to jointly supply equipment and complete rolling mills to third markets.

"Sometimes we will be the main contractors, sometimes they depending on the political situation in the country being approached," explained Mr Peter Kuchta of the Ministry of Heavy Engineering in Prague.

Skoda's first co-operation venture with Davy McKee is a more modest deal to exchange components. Under a contract signed last month, Skoda will cast three press stands and gearboxes for the UK company which is delivering special presses to a major agricultural equipment producer.

The Czechoslovak engineering giant is also co-operating with Deutsche Babcock to provide turbines for a power plant in Egypt where Babcock will provide the boilers. Last year a letter of intent was signed with Alsthom Atlantic with Skoda of power stations in three countries.

Skoda has been negotiating with General Electric of the U.S. to form

Vintage port prices up at London auction

By Edmund Penning-Rossell in London

VINTAGE PORT prices at Christie's wine auction last week confirmed the rise recently shown.

They were generally above the estimates and in most cases higher than a similar sale only a month ago.

Buying on American account was partly responsible. Although there is little market in the U.S. for laying down young vintages, a growing demand exists for mature ports of established years.

A single bottle of Graham '77 went for £120, and a case of Taylor '35 for £1,400. The '45s ranged from £1,750 a dozen for Taylor, £1,300 for Graham, £1,050 for Croft to £720 for Ferreira. Among the '50s, Taylor sold for £890 a dozen, Cockburn for £440 and Quinta do Noval for £220.

Among a wide selection of the highly esteemed '63, dozens of the leading growths were knocked down as follows: Taylor (£220), Quinta do Noval (£240), Croft and Graham (£230), Warre (£220) and Cockburn (£310). The '66s made between £250 a case (Graham, £240; Croft) and £220 (Dow, Quinta do Noval and Warre).

Quinta is celebrated for its nearly unique '31, and a single bottle reached £350 last week.

Bouygues in construction projects pact

HONG KONG — The Bouygues Group of France has signed a five-year joint venture agreement with Shui On Investment of Hong Kong to begin construction projects in Peking, Shanghai and Guangzhou as well as in Hong Kong.

A French bank, Banque Indosuez, arranged the agreement after a year of discussion between the two companies.

The two companies plan office, hotel, civil works and housing projects in China. The companies said, however, that the projects remained in the proposal stage and sites had not been determined.

The companies said they were closer to initiating co-operative efforts in Hong Kong where they hope to win a contract at the end of March to help construct a cross-harbour tunnel. Both companies have also been prequalified to make bids for the Bank of China building.

Because the companies have not formally established any joint projects they said they had not yet defined their respective responsibilities or formulated a plan for profit-sharing.

Both companies will benefit mutually from the arrangement, said Mr Gerrit J. de Nys, executive director of the Shui On Group.

AP-DJ

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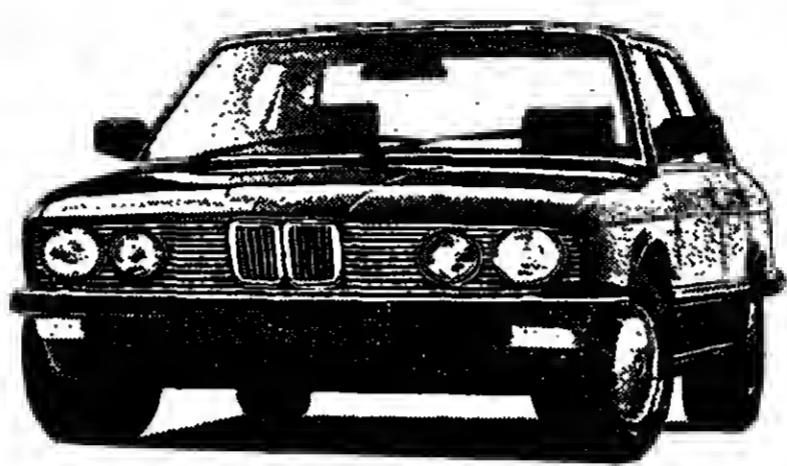
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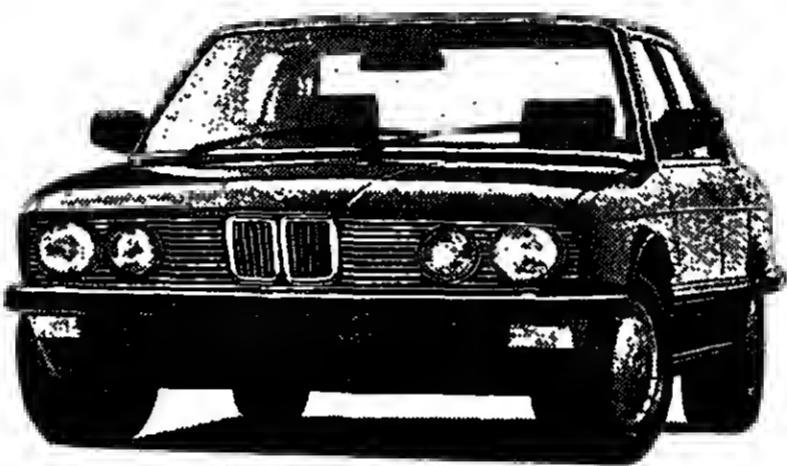
TO 218 BHP.



BMW 518i: 105 BHP. £8,970



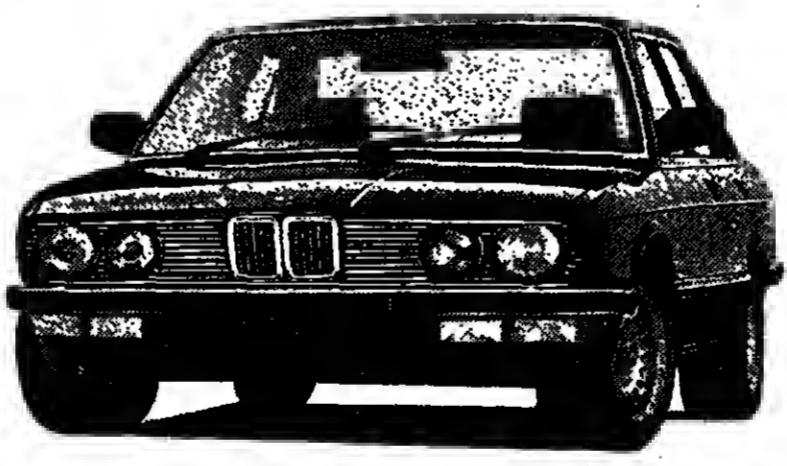
BMW 520i: 125 BHP. £10,825



BMW 525e: 125 BHP. £12,275



BMW 525i: 150 BHP. £12,735

BMW 528i: 184 BHP. £14,285
BMW 528i SPECIAL EQUIPMENT 184 BHP. £16,235

BMW M535i: 218 BHP. £17,950

As you can see, there is more to the BMW 5 Series than you might have thought.

For each car has a different engine, not a different degree of superficial adornment to earn its distinguishing insignia.

If that sounds like a different policy from those who mass produce their cars, so be it.

The BMW 5 Series has been built with different priorities.

And before you sentence yourself to thousands of miles of humdrum motoring, you owe it to yourself to discover if you share these priorities.

ONE BODY. SIX HEARTS.

You wouldn't expect a company like BMW to compromise on the 518i, just because it's the least expensive model. And they didn't.

For example, it shares its cylinder block with the one that powered BMW's Formula 1 engine to the World Championship in 1983.

A fact that not only hints at levels of performance that make you wonder why it is specially favoured by the Chancellor of the Exchequer in its tax rating. It also suggests a remarkable degree of durability as those racing engines have to take 10,000 rpm in their stride.

An unnecessary precaution? It depends on your standards.

Certainly, if we were prepared to accept the standards of others we would not have created "the world's smoothest 6 cylinder engine" (Motor).

This is waiting for you in the 2 litre 520i, in place of the 4, 5 or even unrefined 6 cylinder alternatives of others.

Nor if we were less committed to excellence would we have developed both a 2.5 litre and 2.8 litre engine for our range.

The 525i has a serene calmness that makes motorway miles melt away.

And the 528i responds to the touch of the throttle with "beautifully measured precision" (Motor).

Only a test drive can tell you which of them would suit you better. (It's rather like choosing between the pleasures of a Chateau Latour or a Chateau Margaux.)

THE EFFICIENCY ENGINE.

The 525e has perhaps the most unusual story of all the engines in the 5 Series range.

For it represents a radically different approach to fuel economy. Instead of merely shaping the outside of the car, BMW's engineers look beneath the bonnet.

By an ingenious combination of electronics and engineering they created a power unit that is only running at 2,000 rpm when the car is cruising at 70 mph.

With the result that its official fuel consumption figures beat even "the world's most aerodynamic car". Yet its revolutionary design gives it 20% better performance in the crucial 30-50 mph overtaking time.

Because BMW believe that saving fuel is no reason for putting your life at risk.

MUSCLE WITH MANNERS.

The new BMW M535i is as surprising as its fuel efficient stable mate.

For though its 218bhp can whisk you to 143mph, it has none of the vices that normally flaw "supercars."

It doesn't fret in traffic or rush from petrol station to petrol station. (It actually uses no more petrol than the 1.8 litre BMW of 1978).

It's a combination of virtues that explain 'Motor's' verdict. "Overall there is nothing to quite touch the M535i."

"NO CAR HAS EVER GIVEN ME AS MUCH SHEER DRIVING PLEASURE".

'Motor' said this after 53,000 miles in a 528i. (And the same car they judged to be "among the most reliable cars ever tested".)

But they could have picked any of the 5 Series. Each has a quality that shows itself as much in the unbridled enthusiasm of the engines as in the undimmed shine of the paintwork.

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AMERICAN NEWS

Reagan reaffirms budget stance after defence cuts rebuff

BY STEWART FLEMING IN WASHINGTON

PRESIDENT Ronald Reagan has signalled that he is determined to stick to his tough negotiating stance on his 1986 budget proposals. This is in spite of a vote by the Senate Budget committee dealing a sharp rebuff to his recommendation that defence spending should be increased by 5.9 per cent in real terms next year.

On Tuesday, in its first budget action, the Republican-controlled committee voted 184 to 1 to approve a proposal from a Democrat, Senator Ernest Hollings, to freeze the growth of defence spending in 1986 at the rate of inflation, and to limit the increase in 1987 and 1988 to 3 per cent in real terms.

The decision would trim the President's budget request by some \$11bn (£10.4bn) in 1986 and by almost \$400m between 1987 and 1988.

Mr Larry Speakes, the White House spokesman, said: "We are not going to comment on

THE ARREST OF Mr Norman Saunders, the Chief Minister of the Turks and Caicos Islands, and two other senior officials on drug smuggling charges in the U.S. has thrown the government of the British dependency into confusion.

The incident has also created delicate constitutional problems for the British Government and cast a cloud over the image the Caribbean islands were projecting to attract offshore banking business.

Mr Saunders was arrested on Tuesday in Miami along with Mr Stamford Mizner, the Development Minister, Mr Alden "Smoky" Smith, the Parliamentary Secretary, and M Andre Fournier, a French Canadian from the Bahamas, in an undercover operation mounted by the U.S. Drug Enforcement Agency (DEA).

They were due to appear before a Miami court late yesterday after being held overnight with a \$2m (£1.25m) bond each. The combined bond is equivalent to over half the Turks and Caicos Islands' entire budget.

DEA officials said the charges against the four men were conspiracy to import narcotics into

the U.S., conspiracy to violate the U.S. Travel Act, and conducting interstate and foreign travel in aid of racketeering enterprises.

The British Government, which has ultimate responsibility for the islands, has been aware of the DEA undercover operation which has been going on for over three months. It is expected to press behind the resign from office before the

scenes for Mr Saunders to

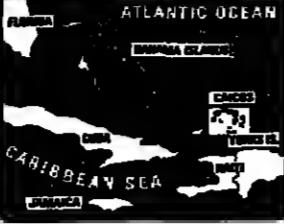
council and if they remain in prison a confidence vote becomes even more complicated to arrange.

However, constitutionally Mr Saunders cannot be forced to step down by the Government unless the 11 man legislative council for the 8,500 islanders passes a no-confidence vote.

Mr Saunders is a leading businessman on the islands, controls eight of the 11 seats.

Furthermore, all three of the islanders arrested are on the mysteriously exploded.

Mr Norman Saunders, Chief Minister of the Turks and Caicos Islands, lowers his head as a U.S. Drugs Enforcement Administration agent escorts him after his arrest on drug smuggling charges in Miami on Tuesday.



ATLANTIC OCEAN
Bermuda Channel
CARIBBEAN SEA

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The islands, 575 miles south east of Miami, possess many small flat cays with numerous landing strips that have been used by light aircraft for refuelling stops. Mr Saunders in 1972 took over control of an aviation fuel company on South Caicos.

To tighten up on drugs transit, the US deployed a special police officer and more recently the DEA began a public investigation which apparently proved ineffective.

It was then decided to proceed with an undercover operation with agents of a cocaine and marijuana smuggling operation.

According to a DEA statement, Mr Saunders was alleged to have received \$30,000 (£27,000) to ensure safe travelling. The DEA also said that the three Turks officials were not covered by diplomatic immunity since they were in Miami on personal business.

Mr. Sourouille in Buenos Aires

Argentina to resume IMF talks 'this week'

By Jimmy Burn in Buenos Aires

THE ISLANDS, 575 miles south east of Miami, possess many small flat cays with numerous landing strips that have been used by light aircraft for refuelling stops. Mr Saunders in 1972 took over control of an aviation fuel company on South Caicos.

To tighten up on drugs transit, the US deployed a special police officer and more recently the DEA began a public investigation which apparently proved ineffective.

"We have to talk with the Fund because the ministerial changes mean we have to look closely at the way various variables (in the IMF agreement) have been measured, and what exactly are our commitments,"

Mr. Sourouille said.

The Minister would not be drawn on whether this meant that Argentina would press for a renegotiation of the IMF agreement as suggested privately by some of his close aides. However, Mr. Sourouille said he considered Argentina had complied with the targets set for the first quarter of the agreement with the fund (February - December). He thus expected the IMF to disburse the second tranche of the standby facility of about \$280m. Some bankers had suggested that Argentina might ask for a waiver.

It is understood that Argentina wants to focus the talks on the second quarter of the agreement during which fiscal and monetary targets have been overshot as a result of a much higher than anticipated inflation rate. Mr. Sourouille did not rule out the possibility of a re-quest for a "grace period," during which Argentina could be given more time by its creditors to put its house in order, would be raised.

The targets have been set in nominal terms and have thus not been indexed to possible surges over and above the inflation rate forecast in the agreement. Argentina's annual inflation rate touched a record 776 per cent in January, making it virtually impossible that the country will meet a 300 per cent target by this September as agreed with the IMF.

Nevertheless, Mr. Sourouille appeared to steer away from any suggestion that Argentina was

Brazil halves capital inflow forecast

BY REGINALD DALE, U.S. EDITOR, IN WASHINGTON

THE INCOMING Brazilian Government of President Tancredo Neves faces an uphill struggle to get back on track with the International Monetary Fund, judging by figures released to foreign bankers this week by the Central Bank.

In the latest evaluation by the Central Bank of the country's economic performance and simultaneously revision of 1983 targets—the projected net capital inflow

has been halved from \$3.1bn to \$2.9bn to \$1.6bn, and the required visible trade surplus boosted by \$700m to \$1.2bn.

Reaching the trade surplus target remains "essential," according to government officials. But its achievement is looking progressively more difficult. Private economists complain they are being hit by the over-valuation of the cruzeiro, the elimination of a long-standing tax break and the freezing of pre-export finance.

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Meanwhile, any lingering hopes the Figueredo Government may have had of coming to an agreement with the IMF in the last weeks in office and then launching Brazil's grand bank debt rescheduling package—have disappeared.

Reagan may ask Asian countries to aid contras

BY REGINALD DALE, U.S. EDITOR, IN WASHINGTON

THE WHITE HOUSE is considering asking unnamed friendly Asian countries to help channel aid to the anti-government "contra" rebels in Nicaragua, the New York Times reported yesterday. The idea is said to be one of a number of possible alternatives under review if the Administration loses its uphill battle to persuade Congress to release a further \$1bn in covert aid to the contras next month.

Other possibilities that the Administration has considered in its search for viable alternatives include "humanitarian" aid for the contras' families, recognising the contras as the country's official government, more joint military manoeuvres with Honduras, and an increased concentration of U.S. naval power off Nicaragua to step up pressure on the Sandinista Government.

Congressional leaders have expressed concern over the use

of third countries to aid the contras, which would be illegal if the other countries diverted U.S. equipment and weapons to the rebels. Congress could also hold up economic aid to countries like Thailand and Taiwan if they tried to get round a Congressional aid cut-off by helping the contras. Congressional sources said.

Meanwhile, Sr Enrique Bernández, a top contra military commander, dismissed fresh allegations of rebel atrocities as the result of "a propaganda machine" that the Sandinistas have set up to discredit us, particularly now that there is discussion of renewing our aid."

The report, by the respected private human rights group Americas Watch, accused both sides of widespread abuses of civilians, far in excess of what would be expected in a normal war—though it said that the Sandinistas' record had improved in the past two years.

Mexico speeds devaluation

BY DAVID GARDNER IN MEXICO CITY

MEXICO HAS speeded the rate at which the peso is devalued against the dollar for the second time in three months. From yesterday, the daily rate of devaluation will be increased from 17.64 to 21 centavos, bringing the controlled rate, at which about 90 per cent of trade transactions are conducted, to 203.55 pesos

to the dollar. The "crawling peg" amounts to a 38 per cent devaluation averaged over a year.

The adjustment follows indications that the trade surplus for the final quarter of last year, for which official figures are not yet available, was down sharply on earlier quarters.

Pan Am strike poses High Noon threat to Acker's survival plan

BY TERRY DODSWORTH IN NEW YORK

MR EDWARD ACKER, chairman of Pan American World Airways, is now engaged in the airline equivalent of the final shoot-out in *High Noon*. Three-and-a-half years after he took over the company to begin a radical process of cuts and reorganisation, he is facing the most difficult opponent of all—a trade union which is bitterly obstructing any further re-structuring.

The strike by the Transport Workers Union, one of the five unions in the group, underlines the deterioration in labour relations at Pan Am in the last few months.

The TWU, representing more than 5,700 Pan Am mechanics, baggage handlers, flight dispatchers and food workers, went on strike on February 28 after rejecting the company's offer of a 20 per cent wage increase over three years in return for wage and benefit cuts and job security concessions.

Extrordinarily blunt personal attacks on the chairman are now commonplace among the workforce, who claim that Mr Acker is making no attempt to negotiate. Only the pilots have accepted a new contract so far, while the flight attendants are threatening another strike at the beginning of next month.

Mr Acker has so far given no sign of compromise. His plan for the workforce is designed to achieve radical cost reductions and a consequential increase in productivity by trimming wages, cutting fringe benefits, and attacking restrictive work practices. Although this is a highly risky policy in a militant and well-organised location like New York, it is one which has worked elsewhere, and it is the final step in a programme which Mr Acker claims is on when he was hired by Pan Am to ensure its long-term survival.

Pan Am's present round of troubles go back to its takeover of National Airlines in 1979. National's position in the U.S. market was meant to bring the airline a broader product base, complementing Pan Am's own strength in international routes. Instead, National brought nothing but trouble. Its

cheaper workforce. The huge Airbus order placed last year is designed to give the company a fully rationalised fleet by the late 1980s, but, to go with it, Mr Acker has been insisting on substantial wage concessions—indeed, he says that the final signature on the contract is contingent on a satisfactory agreement with the trade vice-president.

Over the past three years, Pan Am has already received some hefty concessions from the unions in the form of wage and salary concessions. But it argues that more are still needed. The appearance of the low-cost People Express and Atlantic on the transatlantic route is maintaining the pressure on the company, and even by the standards of some of the older established airlines, Pan Am seems to have economic growth 1985-89."

Subscriptions totalled over \$41bn and "were going up," although the ministerial recognises any final agreement with the banks was conditional on Argentina sticking to the IMF stabilisation programme.

Sr Sourouille reaffirmed his pledge of concerted effort to bring inflation down while laying the groundwork for a resumption of growth from the end of this year. As expected he appears to be following the main outlines of his strategy for economic growth 1985-89."

A medium term plan to be published in January while still under-secretary for planning.

Sr Sourouille reiterated the phrase a "positive adjustment of the economy" to describe the strategy of improving the country's debt service ratio through an export-led recovery.

He ruled out however any "shock treatment" involving substantial wage cuts or maximising.

According to government aides, Argentina's cautious attitude on debt has an eye on President Raul Alfonsin's official visit to the U.S. on April 18. Officials say the trip will be primarily aimed at restoring the credibility of the country's nascent democracy in the eyes of the Reagan Administration, and at attracting foreign investment.

In the background, however, what appears to be an Argentine Pan Am's summer season. The group was relying on this success with the prospect of hordes of dollar-happy Americans flooding across the Atlantic, to maintain its substantial cash cushion.

But strikes hit public confidence, marketing ability and morale. With precious little further scope to raise cash by disposals, Pan Am's showdown with the unions is, as one analyst puts it, "for real."

routes needed reorganising, the acquisition saddled Pan Am with debt, and then the U.S. market began to deteriorate under the combined effect of the recession and deregulation. Pan Am has made no money losing a combined total of \$760m and seeing its net worth decline from around \$800m to less than \$200m by the end of 1984, according to some Wall Street estimates.

Mr Acker came in with a three-point strategy. First, he reorganised the route structure, drastically cutting back in the U.S. to focus on higher value international business. Routes in the U.S. are now primarily aimed at meeting the needs of large corporations and other debtors.

Secondly, he continued a policy of raising cash from a mixture of asset disposals, aircraft sales and debt issues.

Finally, and most importantly, he has not planned to establish a lower cost operation for the future based on an up-to-date, fuel-economic fleet, and a

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WORLD TRADE NEWS

Simon Engineering in technology transfer pact with Chinese

BY CHRISTIAN TYLER IN SHANGHAI

SIMON ENGINEERING, the British plant contractor and machinery maker, signed agreements yesterday that could lead to the group's first equity investments in China, and which will also involve technology transfer for food processing equipment.

Apart from any commercial gains, the accord has the political value of demonstrating Britain's willingness to meet China's insistent demands for import-saving partnerships with foreign companies.

British readiness to invest money and technology was stressed by Lord Young, leader of the high level trade mission now in Shanghai, when he met Zhao Ziyang, the Chinese Prime Minister, in Peking on Monday.

Simon's food division, Simons-Rosedowns, wants to set up one or more equity joint ventures with the big Shanghai Food Bureau. Among possible projects are a flour mill, a cooking oil plant and a food processing machinery factory.

Under the deal, the Peking Grain Bureau has ordered a complete soyabean processing plant to be built near Peking.

The plant process will comprise pretreatment, solvent ex-

traction and refining of the extracted oil. Simon-Rosedowns engineers will supervise erection during the latter part of 1985.

The company has also concluded a technology-transfer agreement with the China National Agricultural Machinery Import and Export Corporation for the local manufacture of implements here yesterday that could presses to extract oils from oilseeds.

The deal, worth £2.5m, brings to £20m the company's orders in China over the past 18 months.

The group's chairman, Mr Howard Hanson, yesterday also discussed a £10m-plus possible contract for mobile banding equipment on the Shanghai docks. Simon recently won similar orders in the northern cities of Dalian and Tianjin.

Although attracted by some profitable-looking ventures, the company has still to resolve the perennial question of how to get hard currency income for exportable products from a local operation selling to the domestic market.

There were hints yesterday, however, that foreign exchange could be made available from the Food Bureau's own export sales.

Channon backs BAe drive for Iberia contract

BY TOM BURNS IN MADRID

MR PAUL CHANNON, Britain's Trade Minister, yesterday backed up a British Aerospace promotion drive for a key Iberia Airlines contract with a call on the Spanish authorities to buy from the EEC.

British Aerospace is seeking a Pta 120bn (£603m) contract to replace the Spanish national air carrier's 30 unit DC-9 fleet with the BAe-146.

Mr Channon, in Barcelona on the third day of a fact-finding trip of Spain, said it would be "a great help to Spanish-EEC relations" if Iberia were to buy the British aircraft.

Spanish authorities were faced with a direct choice between buying from within or from outside the Community. He declared.

The British Minister has held meetings in Madrid with the

Minister of Industry and with officials of the state holding company, INV, which owns Iberia. Mr Channon refused to comment on the state of negotiations between Iberia and British Aerospace.

A feature of the British offer is understood to be a considerable degree of co-operation between British Aerospace and the Spanish aircraft company, CASA.

McDonnell-Douglas, the builders of the DC-9, is also bidding for the contract and is offering the MD-80, an elongated and fuel-saving version of the DC-9. Boeing is, meanwhile, promoting the 737-300.

Iberia officials, meanwhile, stress that the airline is in no hurry to replace its DC-9 fleet which is still in theory operational for a further eight years.

U.S. Customs Service eases rules of origin

BY MARY DUNNE IN WASHINGTON

THE U.S. Customs Service has announced for final version of "rules of origin" regulations which ease "only slightly" the original controversial ones issued last summer and applying to textile imports.

At the same time, the service is reported to be planning to broaden restrictions on U.S. imports by extending country-of-origin rules to products other than textiles.

Under the final textiles rules, imports will be counted against the quota of the foreign country where the textiles "last" underwent a substantial transformation.

In a small concession to the hundreds of complaints against the regulations, Congress cited as "substantial transformation" the "sewing and/or tailoring of pieces of apparel made into a completed garment."

The change, however, is not likely to affect textile imports from Hong Kong and China, the two countries which have complained most about the rules. Both asked that their looping together of knitwear be considered a substantial change.

Talks between the U.S. and Hong Kong last month broke up with no progress on the textile dispute. A second round of talks is scheduled for next month.

Although the Customs Service

has yet to make public its proposal for changes to "rules of origin" for other types of goods, it has already come under attack from Mr William Frenzel, a Minnesota republican in Congress and an influential member of the House Ways and Means Trade Sub-Committee.

The sub-committee has sent Customs a series of questions about its proposals and expects some answers in the next few weeks.

AP-BJ reports from Washington: The U.S. Commerce Department, in a series of final rulings under the Countervailing Duty Act, ruled yesterday that penalty duties should be imposed on imports of textiles and apparel products from four countries.

The U.S. agency found that Sri Lanka and Argentina have been subsidizing exports of both textile mill products and apparel.

Thailand escaped penalty duties on textile exports by reducing the use of export subsidies on textile mill products. But apparel imports from that country will be subject to penalty duties, the Commerce Department said.

Meanwhile, the department ruled that textile imports from Peru also will be subject to U.S. countervailing duties to offset Peru's export subsidies.

Sales of ships for scrap show jump of 64%

BY ANDREW FISHER, SHIPPING CORRESPONDENT

WORLD shipowners continued to send more tonnage to the scrapyards last month with a 64 per cent jump in sales for demolition recorded over February, 1984, Oslo shipbroker Fearnley said.

The figures come amid growing efforts to boost the scrapping rate. The London-based International Maritime Industries Forum (IMIF), grouping leading companies in the sector, last week announced a \$100m (£51m) scheme to boost demolition.

Agreement was reached in Hong Kong this week at a meeting arranged by the IMIF that moves to increase scrapping were needed.

Present were representatives from European, Japanese and South Korean shipbuilding companies, as well as Hong Kong shipowners.

The February scrap sales

brought the volume of world shipping sent to shipbreakers, mostly in the Far East, up to 7.5m deadweight tons in the first two months.

The Chinese New Year celebrations did not cause the expected lull in the market, with demolition yards in both China and Taiwan actively buying surplus ships.

The February total was 4.1m dwt compared with 3.0m dwt in January and 2.5m dwt in February, 1984. Seven VLCCs (very large crude carriers) were sold last month, with Taiwan and South Korea taking two each, and China three.

The increasing pace of demolition reflects the continued malaise in most shipping markets, as too many ships — many ordered when freight rates were higher or to take advantage of recent low shipyard prices — chase too little cargo.

Washington-Tokyo trade tensions increasing again

BY STEWART FLEMING IN WASHINGTON

BARELY two months after President Ronald Reagan and Japan's Prime Minister, Mr Yoshihiro Nakasone, sat down in Los Angeles optimistically to launch a new round of U.S.-Japan trade talks, U.S. negotiators are signalling that trade tensions between the two countries are, if anything, on the rise again.

The company has also concluded a technology-transfer agreement with the China National Agricultural Machinery Import and Export Corporation for the local manufacture of implements here yesterday that could presses to extract oils from oilseeds.

The deal, worth £2.5m, brings to £20m the company's orders in China over the past 18 months.

The group's chairman, Mr Malcolm Baldrige, the Commerce Secretary, announced cancellation of a planned trip to Tokyo by Mr Lionel Olmer, the Commerce Under-secretary.

The fact that he eventually went and is there this week to push for improved access of U.S. companies to the Japanese telecommunications market, does not diminish U.S. aggravation over the slow progress of market-opening talks with the Japanese.

The U.S. and Japan are working against an April 1 deadline in these talks for by then the Japanese Government will have finalised the regulations governing the role of foreign corporations in selling to the newly-privatised state telecommunications concern Nippon Telegraph and Telephone.

Separately, Mr Daniel Amstutz, the Agriculture Under-Secretary, unleashed a blast at America's negotiating partners saying he was returning early to the U.S. from Tokyo because of slow progress being made in

parallel talks on improving U.S. wood products producers' access to the Japanese market.

Then, Mr William Brock, the President's Trade Representative, criticised Japan for dragging its feet in signing a voluntary restraint agreement to curb steel exports to the U.S.

The steel agreement is seen as a keystone to a series of such pacts which Mr Brock concluded in recent months with countries such as South Korea and Mexico.

Even the President made sure he did not miss a chance to turn up the political heat by announcing last week that he

would not insist that Japan continues to curb its car exports to the U.S.

He said he hoped Japan would reciprocate this free trade gesture in the current negotiations to remove Japanese barriers to U.S. exports of telecommunications, electronics, pharmaceutical and forest products.

The President's decision to allow the car quota arrangement to lapse was made in part, however, on the assumption that the Japanese Government would not permit its domestic manufacturers to flood the U.S. market.

To what extent Japan will be able to curb its car exports is

another question.

The salvo of public statements is seen in Washington as posturing, designed perhaps to impress Congress, affected U.S. industries or the Japanese. Some officials privately suggest that the decision to call off Mr Olmer's trip (he subsequently departed for Tokyo last Sunday, a week late) and Mr Amstutz's outburst were measured more of the frustration U.S. officials feel at the seemingly insoluble \$123bn (£11bn) overall trade deficit.

These frustrations notwithstanding, the U.S.-Japanese trade relationship is rapidly becoming one of the most bitter

and fraught political debates. The Journal of Commerce, the U.S. business daily, reported last week that both Mr Richard Lugar, the Senate Foreign Relations chairman, and Representative John Dugell, who chairs the House Energy and Commerce Committee, are considering support for a proposed import surcharge on Japanese products.

Fully \$37bn of the U.S. trade deficit was with Japan, up from \$22bn in 1983.

U.S. exports to Japan have risen by 12 per cent since 1980, and there have been significant gains in U.S. exports of electronic components, data pro-

cessing equipment and chemicals, despite the dollar's rise.

These have been offset in trade balance terms by sharp declines in U.S. exports of coal and some cereals.

The U.S. response has been to argue that its exports to the Japanese markets, particularly certain key hi-tech markets such as telecommunications, would be much greater were it not for those contentious artificial trade barriers.

But some officials doubt U.S. exports to Japan could be increased enough to make much impact on a bilateral trade deficit which could rise to \$40bn this year.

Instead, regardless of this week's talks in Tokyo, trade frictions with Japan seem destined to intensify.

Mr Olmer highlighted the problem of attitudes to Special VANS as "the area in which we have the remaining biggest degree of difference."

U.S. encouraged by telecommunications talks progress

THE U.S. is "encouraged" by progress made in some areas of its telecommunications negotiations with Japan but feels "a great deal" remains to be done in those areas most likely to be of interest to U.S. companies. Jurek Martin reports.

This assessment was offered in Tokyo yesterday by Mr Lionel Olmer, U.S. Under-Secretary of Commerce, following the latest round of talks. He will return to Tokyo again next week.

"An 'agreement of assurance' by MPT that U.S. telecommunications equipment can receive so-called 'type approval,' rather than the more cumbersome and protracted lot inspection or product-by-

product approval:

• "some initial degree of responsiveness" by MPT to the notion that U.S. companies could participate in the setting of Japanese technical standards.

The plus side of this session, according to Mr Olmer, includes:

• "positive reaction" by the Japanese Ministry of Posts and Telecommunications (MPT) to U.S. concerns about NTT cross-subsidies.

"An 'agreement of assurance' by MPT that U.S. telecommunications equipment can receive so-called 'type approval,' rather than the more cumbersome and protracted lot inspection or product-by-

how Japan proposed defining Type Two Special VANS and whether any U.S. objections to the Japanese definitions would be taken into account in the next three-and-a-half weeks.

In a separate interview, an MPT official stated that "we are not engaged in diplomatic negotiations" with the U.S. and that it was up to Japan, not the U.S., to formulate policy.

But he conceded that some of the ordinances could be "adjusted" in the light of U.S. arguments.

Though he said that Japan had overcome one earlier obstacle by providing the U.S. side with details of the ordinances of the new laws, there was still uncertainty as to



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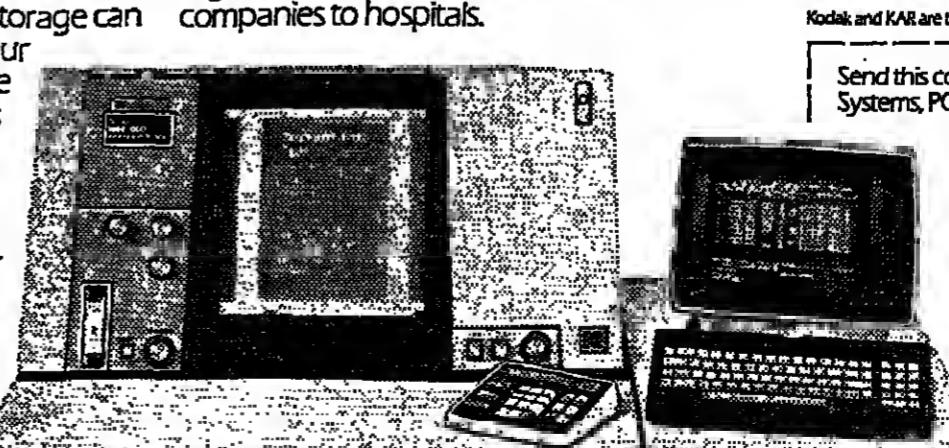
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Notice of Offer
by
Phillips Petroleum Company
To Purchase Up To
72,580,000 Shares of its Common Stock
By Exchanging, Per Share,
\$29 Principal Amount of Floating Rate Senior Notes Due 1995
\$18 Principal Amount of 13 1/2% Senior Notes Due 1997
and
\$15 Principal Amount of 14 1/4% Subordinated Debentures Due 2000

Phillips Petroleum Company, a Delaware corporation (the "Company"), is offering to purchase 72,580,000 shares of its Common Stock, \$1.25 par value (the "Shares"), by exchanging, for each Share, a package of securities of the Company consisting of (a) \$29 principal amount of Floating Rate Senior Notes Due 1995, (b) \$18 principal amount of 13 1/2% Senior Notes Due 1997 and (c) \$15 principal amount of 14 1/4% Subordinated Debentures Due 2000 (collectively, the "Securities"), upon the terms and subject to the conditions set forth in the Offer to Purchase dated March 4, 1985 (the "Offer to Purchase") and in the related Letter of Transmittal (which together constitute the "Offer"). The aggregate principal amount of the Securities offered hereby for each Share is \$62.

The Company's Board of Directors unanimously recommends acceptance of the Offer.

THE PRORATION DATE IS 12:00 MIDNIGHT, NEW YORK CITY TIME, FRIDAY, MARCH 15, 1985. WITHDRAWAL RIGHTS EXPIRE AT 12:00 MIDNIGHT, NEW YORK CITY TIME, ON THE LATER OF FRIDAY, MARCH 15, 1985 AND SUCH DATE AS THE INDENTURES PURSUANT TO WHICH THE SECURITIES WILL BE ISSUED ARE QUALIFIED UNDER THE TRUST INDENTURE ACT OF 1939. THE OFFER WILL EXPIRE AT 12:00 MIDNIGHT, NEW YORK CITY TIME, ON FRIDAY, MARCH 29, 1985, UNLESS EXTENDED.

The Offer is not conditioned on any minimum number of Shares being tendered. The purpose of the Offer is to provide the Company's stockholders with the opportunity to receive a current substantial premium for a significant portion of their Shares while retaining a major equity interest in the Company and to provide stockholders with a superior alternative to the tender offer commenced by Icahn Group Inc. ("Icahn Group"). The Company's Board of Directors unanimously recommends that all stockholders tender all of their Shares in exchange for the Securities offered pursuant to the Offer and unanimously recommends that stockholders reject the tender offer commenced by Icahn Group.

If more than 72,580,000 Shares are properly tendered on or prior to March 15, 1985 (the "Proration Date") and not withdrawn, the Company will, upon the terms and subject to the conditions of the Offer, accept for exchange 72,580,000 Shares on a pro rata basis, with adjustments to avoid purchases of fractional Shares, based upon the number of Shares properly tendered on or prior to the Proration Date and not withdrawn, and Shares tendered after the Proration Date will not be accepted for exchange. If fewer than 72,580,000 Shares are properly tendered on or prior to the Proration Date and not withdrawn, the Company will accept for exchange all Shares properly tendered prior to the Proration Date and not withdrawn, and will accept additional Shares properly tendered after the Proration Date and on or prior to March 29, 1985, or such later time and date to which the Offer is extended, and not withdrawn, up to 72,580,000 Shares on a first-come, first-served basis. The Company reserves the right to accept for exchange more than 72,580,000 Shares pursuant to the Offer, although it has no present intention to do so.

The Company reserves the right, at any time or from time to time, to extend the period of time during which the Offer is open by giving oral or written notice of such extension to the Exchange Agent.

The Company shall be deemed to have accepted for exchange and purchased tendered Shares if, and when the Company gives oral or written notice to the Exchange Agent of its acceptance of such Shares for exchange. Subject to the terms and conditions of the Offer, delivery of Securities for Shares so accepted pursuant to the Offer will be made by the Exchange Agent as soon as practicable after receipt of such notice. The Exchange Agent will act as agent for the exchanging stockholders for the purpose of receiving Securities from the Company and transmitting such Securities to exchanging stockholders. If any tendered Shares are not accepted for exchange for any reason (including, without limitation, proration), or if certificates are submitted for more Shares than are tendered, certificates for such Shares not accepted for exchange or tendered will be returned, without expense to the tendering stockholder (or, in the case of Shares tendered by book-entry transfer within a Book Entry Transfer Facility (as defined in the Offer to Purchase), such Shares will be credited to an account maintained within such Book Entry Transfer Facility), as promptly as practicable following the expiration or termination of the Offer.

Tenders of Shares are irrevocable, except that Shares tendered pursuant to the Offer may be withdrawn at any time prior to 12:00 Midnight, New York City time, on the later of Friday, March 15, 1985 and the date on which the indentures pursuant to which the Securities are to be issued are qualified under the Trust Indenture Act of 1939, and, unless theretofore accepted for exchange as provided in the Offer to Purchase, may also be withdrawn after April 26, 1985. In addition, if another tender offer for some or all of the Shares is made, Shares not yet accepted for exchange may be withdrawn on the date of, and for seven business days after, the commencement of such other tender offer. For a withdrawal to be effective, a written, telegraphic, telex or facsimile transmission notice of withdrawal must be timely received by the Exchange Agent at one of its addresses specified below. Any such notice of withdrawal must specify the name of the person who tendered the Shares, the number of Shares to be withdrawn and, if certificates representing such Shares have been delivered or otherwise identified to the Exchange Agent, the name of the registered holder(s), if different from that of the person who tendered the Shares. If certificates have been delivered to the Exchange Agent, the serial numbers shown on the particular certificates evidencing the Shares to be withdrawn and a signed notice of withdrawal with such signature guaranteed by an eligible institution (as defined in the Offer to Purchase), except in the case of Shares tendered by an eligible institution, must be submitted prior to the physical release of the certificates for the Shares to be withdrawn. If Shares have been tendered pursuant to the procedures for book-entry transfer as set forth in the Offer to Purchase, the notice of withdrawal must specify the name and number of the account at the applicable Book Entry Transfer Facility to be credited with the withdrawn Shares. All questions as to the form and validity (including time of receipt) of notices of withdrawal will be determined by the Company, in its discretion, whose determination shall be final and binding.

The information required to be disclosed by paragraph (d)(1) of Rule 13e-4 of the General Rules and Regulations under the Securities Exchange Act of 1934 is contained in the Offer to Purchase and is incorporated herein by reference.

The Offer to Purchase and the related Letter of Transmittal are being mailed to record holders of Shares and will be furnished to brokers, banks and similar persons whose names or the names of whose nominees appear on the stockholder list or, if applicable, who are listed as participants in a clearing agency's security position listing, for subsequent transmittal to beneficial owners of Shares.

The Offer to Purchase and the Letter of Transmittal contain important information which should be read before any decision is made with respect to the Offer. Requests for copies of the Offer to Purchase and the related Letter of Transmittal may be directed to the Information Agent as set forth below, and copies will be furnished promptly at the Company's expense.

Exchange Agent:

Manufacturers Hanover Trust Company

By Mail:
Manufacturers Hanover
Trust Company
Reorganization Department
P.O. Box 3076
G.P.O. Station
New York, New York 10116

Faximile Transmission
Telephone Number:
(212) 695-6436
Confirm by telephone to:
(212) 613-7137

By Hand:
Manufacturers Hanover
Trust Company
Securities Window
Street Level
130 John Street
New York, New York

Telex Number:
960310 or 960311

The Information Agent:

D. F. King & Co., Inc.

One North LaSalle Street
Chicago, IL 60602
(312) 238-5881
(call collect)

60 Broad Street
New York, NY 10004
(212) 269-5550
(call collect)

400 Montgomery Street
San Francisco, CA 94104
(415) 788-1119
(call collect)

Call toll free: New York State: (800) 522-5001 Other Areas: (800) 223-3604

March 5, 1985

OVERSEAS NEWS

Setback for Congress I in Indian state polls

By John Elliott in New Delhi

MR RAJIV GANDHI India's Prime Minister suffered the first major setback of his new political career yesterday. His Congress I Party performed less well than had been expected in provincial assembly elections for two southern and western states, losing in Karnataka and facing a tough battle in Maharashtra.

As expected, Congress I lost for the second time running in the southern state of Andhra Pradesh and it was roundly defeated in the small north-eastern state of Sikkim.

But in the other eight assembly elections of the past few days the Congress I has done well in states such as Uttar Pradesh, Gujarat, Madhya Pradesh, and Rajasthan, holding on to power and in some cases improving on the results of the last provincial conference.

The results in the southern and western states mean that Mr Gandhi will immediately have to come to grips with the complex subject of relations between his own Congress I central government and states where opposition parties are in power.

Mrs Indira Gandhi, his mother and India's late Prime Minister, used to try to oust such governments from power and did little to meet requests for more economic powers to be given to the states.

Mr Gandhi has indicated up to now that he does not intend to follow such an aggressive path.

The results demonstrate graphically the split between the northern Hindi-belt states, where Congress I is winning comfortably, and the south where regional forces are facing a gain in ground in recent years.

Overall the results do not match the landslide victory with which Mr Gandhi won India's general election at the end of December.

In Karnataka the Janata Party has won control in a convincing victory for Mr Ramakrishna Hegde, its chief minister who has governed with support from other opposition parties for two years. This result was calculated by Indian television to show a swing of 7 to 8 per cent away from Congress I since the general election.

Anzus treaty

ASSISTANT Secretary of State Paul Wolfowitz today denied the U.S. and Australia planned a defence treaty excluding New Zealand. Reuter reports from Kuala Lumpur, Wolfowitz, who has responsibility for Asia and Pacific affairs, said the U.S. believed the Anzus defence treaty with Australia and New Zealand was still a sound framework for security co-operation.

Four Frenchmen appeared in a Brisbane court yesterday charged with the attempted shipping of at least 90 guns, plus ammunition, to Noumea, capital of the troubled South Pacific island of New Caledonia.

The court was told the guns were destined for French settlers to aid their campaign against the indigenous Kanaks who support independence from France. The men were remanded in custody.

France's special envoy to New Caledonia, M. Edouard Tibout, leader of militant independence-seeking Kanaks, held secret talks yesterday as police continued to raid militant strongholds. Reuter reports from Noumea.

BY STEVEN D. BUTLER IN SEOUL

SOUTH KOREAN President Chun Doo-Hwan yesterday took a broad step toward opening up the country's domestic political process when he lifted a ban on the political activities of 14 of the nation's top political leaders—including Kim Dae-Jung, Kim Young-Sam and Kim Jong-Pil, the three leading contenders for the presidency in 1980.

Freedom for Mr Kim Dae-Jung, widely regarded as the most serious political threat to Mr. Chun, is still incomplete.

Under the terms of a suspended sentence for sedition, Mr. Kim will still be barred from participating in the nation's formal political institutions, particularly political parties. But Mr. Kim will be free to move about, and apparently will be free to speak publicly and attend political rallies.

His photograph appeared on the covers of all the afternoon daily newspapers in Seoul, smiling and shaking hands with Mr. Kim Young-Sam. It was the first time the two men had met in nearly five years, and it was the first time in as long that the photo of a sitting man was allowed to appear in the South Korean news media.

The new easing towards political freedom appears carefully timed to coincide with President Chun's forthcoming visit to Washington.

Yesterday's lifting of the political ban brings nearly to an end a difficult chapter in South Korean democracy.

Mr. Kim Dae-Jung was arrested in May 1980 and sentenced to death for sedition. This was later commuted under U.S. pressure to a prison term. In November of the same year, the Government imposed a formal ban on 567 political leaders and Government critics. Mr. Kim was again because of U.S. pressure, allowed to travel to the U.S. for medical treatment.

The ban was lifted in stages beginning in 1983, and yesterday, the final 14—the ones best able to strongly challenge the Government—finally received

their political freedom.

Many Government observers, however, believe the Government miscalculated late last year when it released 84 politicians from the political ban.

They were able to form the New Korea Democratic Party, which they achieved a stunning electoral success in last month's National Assembly elections.

Less than a month after its formation, the party was more than 30 per cent of the popular vote, challenging on a snarled anti-Government platform.

As one diplomat put it: "The cat had been let out of the bag, and the Government decided to bow to the inevitable and allow the true leaders of the opposition to come into the open."

A presidential spokesman said Mr. Chun decided to lift the ban to "promote national reconciliation" and to "create a freer and more open society."

Mr. Kim Dae-Jung yesterday called the move a "starting point for democracy." But he added that the lifting of the ban would be meaningless unless the Government declared an amnesty for himself and other political offenders and fully respects their political rights.

Mr. Kim Young-Sam was also lukewarm about the restoration of rights. "I do not regard the ban-lifting as any basic change for democracy, and I again urge

Hussein, Mubarak meet to discuss peace effort

BY TONY WALKER IN HURGHADA, EGYPT

PRESIDENT Hosni Mubarak of Egypt and King Hussein of Jordan yesterday met to discuss their joint effort to revive the Middle East peace process. Their talks, however, showed the two leaders' differences of approach towards settling the Arab-Israeli conflict.

Following a summit meeting between the two leaders before Mr. Mubarak's visit to Washington next week, it emerged that there was a distinct difference in approach between Cairo and Amman on how to renew peace talks.

Mr. Mubarak favours as a first stage direct discussions between the U.S., Israel and a joint Jordanian-Palestinian delegation.

On the other hand, King Hussein appeared to insist on a more formalistic approach based on his agreement last month with Mr. Yassir Arafat, chairman of the Palestine Liberation Organization (PLO), which called for an international conference involving all Middle Eastern parties and

all permanent members of the UN Security Council.

Mr. Mubarak also appeared yesterday to have retreated from earlier suggestions that a Palestinian delegation need not include official PLO leaders, a notion rejected out of hand by the PLO.

Nevertheless, King Hussein told a joint news conference at this Red Sea resort south-east from Amman.

UN peace force Americans withdrawn from Lebanon

BY DAVID LENNON IN TEL AVIV

THIRTY AMERICANS working for the UN peacekeeping forces in southern Lebanon have been evacuated to Israel because of fears for their safety following warnings that they had become targets of the Shi'ite guerrillas.

The U.S. embassy said the American citizens were both UN observers and administrative staff with Unifil which police part of southern Lebanon.

Two Lebanese guerrillas were killed and a third wounded and taken prisoner yesterday in a clash with Israeli forces at Sir, near Nabatiyeh.

The Israeli forces conducted searches in the region where there have been a number of attacks on the Israeli-backed South Lebanon Militia in recent days.

China rejects Sihanouk plan

BY OUR FOREIGN STAFF

CHINA yesterday firmly rejected Prince Norodom Sihanouk's plan for a conference without preconditions of parties to the Kampuchean dispute as Thailand threw infantry, artillery and fighter-bombers into battle against Vietnamese troops attempting to launch a rear attack on a Kampuchean resistance camp, a Thai army spokesman said.

Thai forces later found the bodies of 60 Vietnamese soldiers on hillsides where they had tried to seize in order to encircle Tatum, the headquarters of forces loyal to Prince Sihanouk.

The Chinese stand is an unusually firm, if predictable, rebuff to Prince Sihanouk. Thai Air Force jets strafed three hillsides in Thai territory to flush out Vietnamese troops attempting to launch a rear attack on a Kampuchean resistance camp, a Thai army spokesman said.

Some expect that, in order to promote unity in the opposition, Mr. Kim Young-Sam might refrain from seeking direct leadership of the party and continue to work from the sidelines.

Mr. Kim Dae-Jung also reiterated a moderate attitude towards the government that he has continually shown since returning from his U.S. exile last month. He would not say definitely whether he would abide by government restrictions on his joining or participating in political party activities.

"I am watching the government very carefully," he said. "If the present Government is committed to democracy, I will co-operate to stabilize the political situation. I am willing to have dialogues with governmental leaders because that will be in the interests of both sides."

The Government also has not said whether it would meet directly with Mr. Kim Dae-Jung or Mr. Kim Young-Sam, but the Ministry of Information yesterday did not rule out the possibility.

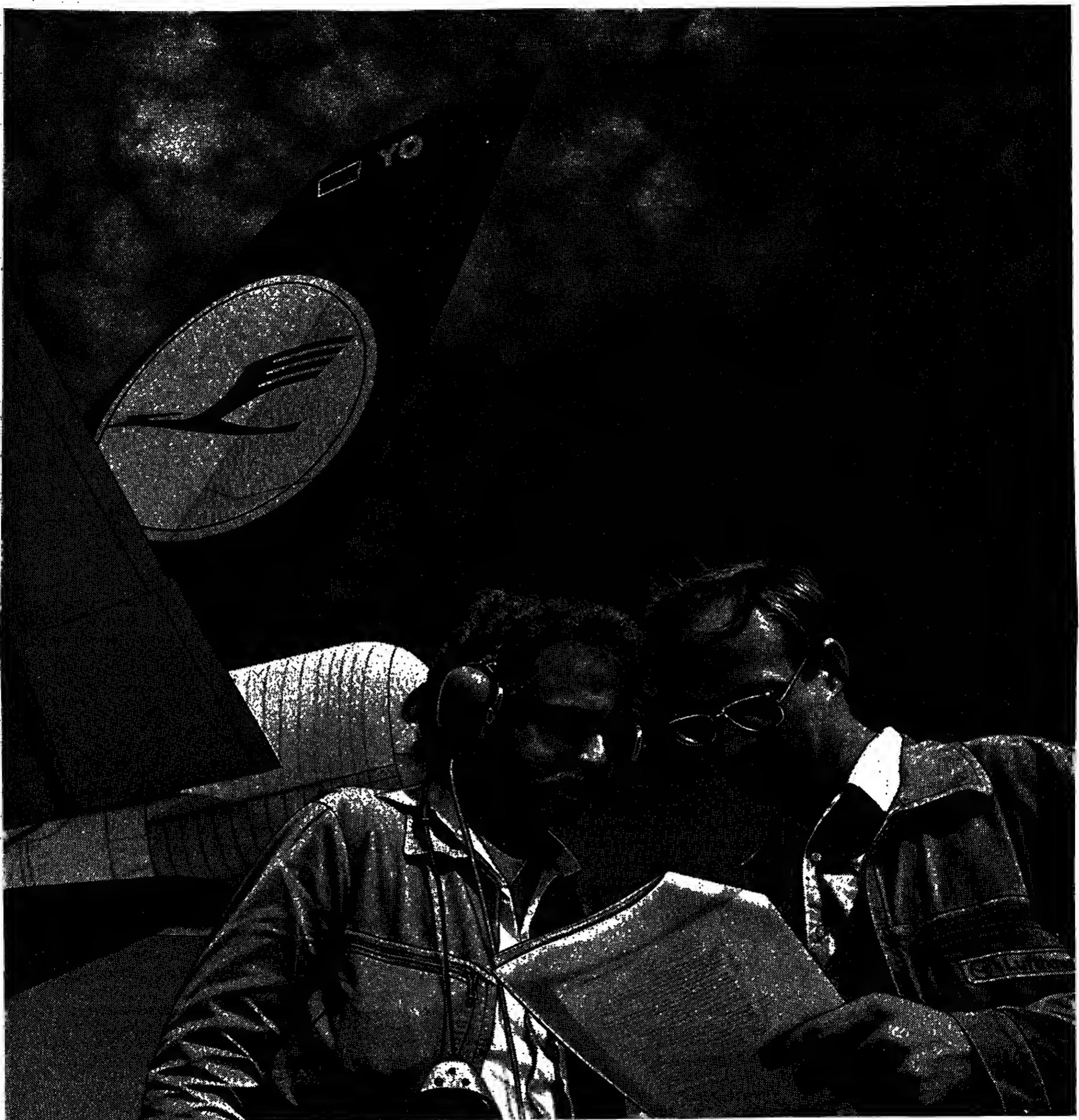
South Korea's biggest coal mine resumed normal operation yesterday after miners returned to work following a four-day strike, a mine spokesman told Reuters.

About 500 miners and their wives on Tuesday barred other workers from the mine in the eastern town of Changwon, which last year produced more than 10 per cent of the country's coal. They were pressuring for free trade unions which are virtually powerless in South Korea.

A spokesman for the Daheon Coal Corporation said that the protesters ended their demonstration after mine owners pledged to honour the workers' demands for direct election of their union leaders.

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UK NEWS

Shell to cut workforce at refinery by 1,000

BY DOMINIC LAWSON

SHELL UK is to shed 1,000 jobs over the next two years at its Stanlow refinery in Cheshire, north-west England. The move comes only five months after Shell announced the imminent closure of its Teesport refinery in north-west England with the loss of 590 jobs.

Stanlow is the largest of Shell's two remaining refineries. It processes 10m tonnes a year of crude oil and other feedstocks, 2m tonnes a year below capacity.

Mr Peter Brown, the manager of the Stanlow refinery, said yesterday: "Demand for oil products in the UK has dropped by 35 per cent over the past 10 years and is most unlikely to rise again. Both the oil manufacturing and marketing sector, and the chemical sector, of Shell UK are currently not earning their keep."

He added that Stanlow was "very costly to operate and has too many facilities for today's business."

Metro car outsells competitors

Lucas Girling strike threatens car output

BY JOHN GRIFFITHS

LUCAS GIRLING, the brake components manufacturer said last night that talks were continuing with the workforces at two plants in South Wales, where a nine-day-old strike by 2,900 workers threatens to halve production of Jaguar cars and Austin Rover's Montego and Maestro models from next week.

The strike has already led to Jaguar laying off 1,000 employees at its Bradford axles and engines plant at Coventry for half a day because of shortages of brake components. It has also resulted in Austin Rover's management warning Girling that it is actively considering an alternative supplier for the components.

Mr Harold Musgrave, Austin Rover's chairman, has frequently in the past held out the threat of alternative sourcing, usually abroad, as a lever to seek improved performance from UK suppliers.

The indications from within Austin Rover last night were that it is taking the potential disruption very seriously.

A spokesman for Jaguar said: "We cannot allow the future of the company to be put at risk by actions in which Jaguar is not involved. In the event of any supplier being unable to meet our delivery requirements, we too will look elsewhere."

The strike is over pay rates and involves Lucas Girling's plants at Cwmbran and Pontypool, South Wales. They produce a variety of brake components, for which the principal customers are Austin

year, the country still suffers from excessive capacity.

Nevertheless, no other UK refinery is thought to be earmarked for early closure. The rationalisation is more likely to come from the kind of productivity drive announced yesterday by Shell.

The Shell cutbacks followed a review of working practices and costs at Stanlow, which produces a wide range of oil and chemical products, mainly for the UK market.

• Leaders of the manual workers' unions said the job cuts were "disastrous" and would be considered by union officials at the plant at a meeting tomorrow, Brian Green writes.

Mr Peter Leverton, divisional director of the Association of Scientific, Technical and Managerial Staffs, said he would protest to the company about the scale of the reductions in an area which had 30 per cent unemployment.

Price of cement to increase by 4.5%

CEMENT PRICES in Britain are to rise by 4% per cent from June 1 this year. It will be the first increase for three years.

The rise was decided at a meeting of the Cement Makers' Federation - the cartel composed of Britain's three big cement producers, Blue Circle, Rugby Portland Cement, and Rio Tinto-Zinc.

The federation said yesterday: "We have made improvements in efficiency, but the point had come when we could absorb the increased costs no more."

Asked whether the increase would make the UK industry more vulnerable to import competition, the federation said that only 1 per cent of the market in mainland Britain was taken by imports. That was chiefly bagged cement from Poland and East Germany rather than bulk cement.

"Northern Ireland is where the bulk imports are, taking 23 per cent of the market, and our price rise is not effective in Northern Ireland."

Cement companies' shares have been rising strongly on the strength of the increase.

The increase is a blow for hard-pressed construction companies whose work loads are low. One third of the industry's workforce is unemployed and it is estimated by the Federation of Civil Engineering Contractors that the industry is working at only half capacity.

Market Reaction, Section III

• **MR RON HANCOCK**, former chairman of Leyland Vehicles, truck and bus subsidiary of state-owned BL, was acquired by a charge alleging "insider" share dealing.

The prosecution had alleged that Mr Hancock bought shares in Suter Electricals when he knew that its takeover of Prestcold, BL's former refrigerator subsidiary, was being contemplated. Mr Hancock's defence told a London magistrate's court that he had acted on an "inspired guess".

• **THE DEPARTMENT OF TRADE** and Industry is to start work on a code of practice which will tell retailers which types of price promotions will be legal in future.

The code is part of the Government's planned legislation to ban misleading price comparisons.

• **THE RETAIL CONCERN**, which represents most of Britain's retailers, is in favour of the principle of ending unfair price comparisons. But it wants to ensure that the code of practice does not inhibit legitimate promotions.

• **LAZARD BROTHERS**, the UK merchant bank, has teamed up with the West Midlands Enterprise Board to launch a unit trust designed to attract pension fund money to investments in regional companies.

The board expects the West Midlands Regional Unit Trust to attract between £5m and £10m. It has provisionally committed itself to investing more than £3m in local groups.

The fund will be aiming for long-term capital growth through equity investment - normally more than £100,000 - in unquoted companies. These will take up about 70 per cent of its portfolio, with the rest made up by investments in local quoted companies with market capitalisations of less than £40m.

• **ICI**, the UK-based computer manufacturer, launched a series of hardware and software products designed for the "network office", where word processing equipment can communicate easily with personal computers and mainframe computers.

Progress in office automation towards the "electronic office of the future" has been hampered by the inability of most of these separate components to "talk" to each other, even when manufactured by the same supplier.

The newly-created post of head of the Central Unit on Purchasing will command an annual salary of £25,000.

The new central purchasing unit was recommended in a report by the Management and Personnel Office, responsible for Civil Service

MPs' COMMITTEE CHALLENGES GOVERNMENT OVER INTEREST RATES

Stance on pound 'implausible'

BY MAX WILKINSON, ECONOMICS CORRESPONDENT

THE GOVERNMENT should be franker about its views of the relationship between interest-rate and exchange-rate policies, the all-party Treasury and Civil Service Committee of MPs said yesterday.

In a report on the Government's exchange-rate policy, the MPs said it was becoming increasingly implausible for the Chancellor of the Exchequer to maintain that the Government had no target or floor for sterling.

That position was not compatible with the Prime Minister's statement in January that sterling was undervalued and that she would like it to rise.

The committee added: "There would seem to be some case for the Chancellor to announce that the Government does from time to time have a target or floor for sterling, but... it should not be published."

In reviewing the events that led to the sharp rises of interest rates in the autumn, the committee said it was not impressed by the official explanation that in-

terest rates had to rise because domestic monetary conditions were too loose.

If monetary conditions had been too loose, it could not understand why the authorities permitted interest rates to fall again a few weeks later.

"If there has never been a target or preferred band for the exchange rate, we have great difficulty in seeing how the Government can possibly use the exchange rate as an indicator of domestic monetary conditions."

The committee said it favoured co-ordinated intervention in the foreign exchange markets by the major countries to influence exchange rates.

However, it recognised that countries had been reluctant to attempt a serious effort to co-ordinate their policies beyond the ambition of attaining sound "non-inflationary growth".

The Treasury said yesterday that the Chancellor believed the dollar was clearly overvalued because of the unsustainably large US budget and current-account deficits, and that was a judgment shared by most members of the Group of Five leading industrial nations.

Fifth Report of Treasury and Civil Service Committee - Exchange Rate Policy. (HMSO £3.75)



Mr Nigel Lawson: "two-way risks in foreign exchange dealings"

Libya to be sued over death

By Robert Mauthner

BRITAIN will be filing a six-figure claim with the Libyan authorities for compensation for the death of "loss of career" of Policewoman Yvonne Fletcher, killed outside the Libyan People's Bureau in St James's Square, London, in April last year.

Miss Fletcher was killed by a shot fired from the bureau while she was helping to police a demonstration by opponents of Colonel Muammar Gaddafi, the Libyan leader. The UK Government subsequently closed the bureau.

UK officials said, after the first official contacts between Britain and Libya in Rome on Tuesday, that the claim was likely to be filed within the next month.

The discussions, under the auspices of the Italian Government, which has been looking after UK interests in Tripoli since the break-



Col Muammar Gaddafi

ing-off of diplomatic relations between Britain and Libya, were described by British officials as "frank and businesslike".

They did not, however, lead to any noticeable improvement in the relations between the two countries. It is not yet clear whether another meeting, as requested by Tripoli, will take place.

The Libyans repeated their demand that Britain should take action against those whom Col Gaddafi has described as "stray dogs," namely Libyan dissidents living in Britain and other countries.

Mr Stephen Egerton, the assistant under-secretary for Middle East Affairs, who led the British delegation in Rome, was understood to have told the Libyans that the British authorities could take action against the dissidents only if they had broken UK law.

The British officials expressed their displeasure at the reported remarks by Col Gaddafi that, if other countries took no steps against the dissidents, Libya would support terrorist organisations in Europe such as the Provisional IRA.

Search for executives to head Whitehall purchasing unit

BY ANDREW TAYLOR

KORN/FERRY International, a leading executive search organisation, has been asked to find candidates from the private sector to coordinate spending of more than £1bn a year by Government departments.

The newly-created post of head of the Central Unit on Purchasing will draw at least three should be drawn from the private sector.

Departments have been given until the end of this month to respond to the recommendations and submit savings targets. The head of the new unit, who will report to the Prime Minister, will be expected to agree savings targets and measure departments' performance in achieving value for money.

Organisation, at the end of last year.

A report recommended a series of measures aimed at saving a minimum of £400m a year through more efficient purchasing. It proposed that about five people should be appointed to the purchasing unit of

which at least three should be drawn from the private sector.

The unit's role would be to help co-ordinate and advise departments on spending policy. The report which was endorsed by Mrs Margaret Thatcher, the Prime Minister,

recommended better training for civil servants involved in purchasing as well as recruitment of private sector managers into departments to improve buying skills.

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The newspaper, which will aim for about 4 per cent of the market, could face problems on the editorial side as it may find it difficult to attract senior journalists.

Mr Shah has always insisted that he has never had a direct quarrel with the National Union of Journalists (NUJ). In the present climate of tension between the NUJ and the National Graphical Association over the introduction of new technology, he may yet be able to negotiate with the journalists' union.

Senior national newspaper managers appear to rate Mr Shah's

chances of success because an informal approach has already been made by the Newspaper Publishers Association asking him to join. He declined.

Work on building the presses has already begun and Mr Shah visited a number of advertising agencies last week. They were said to be interested, especially in the light of what it was at this stage only giving an estimated 50-75 per cent reduction in the cost of the usual national advertising rates.

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Mr Ray Buckton, Aslef general secretary, said BR had told the union that it hoped that ways could be found to make progress on the outstanding productivity items, but

Productivity separated from rail pay claims

BY PHILIP BASSETT LABOUR, CORRESPONDENT

BRITISH RAIL (BR) yesterday accepted the possibility that this year it may not link long-sought improvements in productivity to the pay increase due next month for Britain's 180,000 railway workers.

In previous recent pay negotiations, BR has striven to link pay and productivity together, against the wishes of its unions. Yesterday, all BR would say on the issue was that it was at this stage only giving consideration to try to link the two this year.

The significance of BR's statement is that it was a direct response to reports from its manual unions that BR specifically said that no such linking was now being considered.

The National Union of Railways (NUR) and the train drivers' union Aslef yesterday met BR to table their claims for pay increases of up to 33 per cent.

Low pay is now a central point in the rail unions' claims. Mr Buckton said: "Railway workers' basic pay is now so low that it is well within whatever objective definition of low pay one cares to use."

Short considers project for 45-seater aircraft

BY MICHAEL DONNE, AEROSPACE CORRESPONDENT

SHORT BROTHERS, the Belfast-based aircraft manufacturer, is studying the possibility of another regional or "commuter" aircraft - the Type 450, seating up to 45 passengers.

Launch costs would be about £50m. The company will only go ahead when it is satisfied that world demand would justify such an outlay with orders over the next few years of about 100 aircraft.

The 450 would be complementary to the company's existing civil aircraft types - the 330, seating up to 33 passengers, and the 380, seating up to 36, both of which are selling well and would remain in production.

A final decision is likely to be taken later this spring, in time for a possible launch announcement at the Paris air show in early June.

If the project goes ahead, the aircraft would fly by the end of 1986 and be delivered in the third quarter of 1987.

The aircraft would be a twin-bomber aircraft, like the 330 and 380, but would have more powerful

Plans for new daily start to roll

BY DAVID GOODHART ON AN UNCONVENTIONAL NATIONAL NEWSPAPER

ABOUT £20m has been raised from British institutional investors for a new national newspaper planned by Mr Eddie Shah, the publisher of a group of free local newspapers in the north of England. The investors have not previously been involved in printing.

Mr Shah, whose Messenger Group was involved in 1983 in a bitter dispute with the National Graphical Association, the craft printing union, intends to distribute the newspaper with over 300 self-employed franchise holders if unions are not prepared to co-operate.

He intends to produce the paper in tabloid form seven days a week, with a target circulation of 1m to 1.4m copies a day. The paper will be produced with the most up-to-date "direct entry" technology and will make heavy use of colour and graphics in an attempt to bridge the gap between newspapers and television.

Final details of the franchise system have yet to be worked out, but

the paper, which is expected to create 700 jobs, will be launched in about a year's time.

The franchise system is proposed as a means of bypassing the newspaper wholesalers' distribution network, which is strongly unionised. This may be necessary because of union hostility to Mr Shah since the 1983 dispute, which was over his refusal to accept the "closed shop" (employment of union members only).

Mr Bill Keys, general secretary of Sagat 22, the print union which dominates distribution, has stated, however, that the union would negotiate with Mr Shah. He said: "Our union will certainly make overtures to Shah; I'm not going to put a fence around him." But the London central branch of Sagat 22 is almost certain to refuse to handle the newspaper, whatever the position of the franchise holders will distribute it.

Mr Shah - who intends to form a new company called News (UK), which will go public when the paper is launched - has sidestepped the possibility that the paper will be "blocked" by rail unions by planning to print at five separate regional centres. A fleet of 50 lorries will take the newspaper to warehouse pick-up points from where the franchise holders will

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TECHNOLOGY

ADVANCE IN ELECTRONIC MARKETING

Better than a stab in the dark

BY ALAN CANE

TUCKED AWAY towards the end of a recent Financial Times company comment on Grattan, the small order group, was a clue to a development which is already revolutionising direct marketing. "Computers now tell it where it should be pushing the special offers."

So if you received a direct mail shot from Grattan in the past few months, there was nothing fortuitous about it—you were chosen by computer.

To be more exact, you live in a postal "sector" where all the evidence suggests you should be interested in Grattan's offering. What makes this feasible is a combination of two sets of information: Post Office postcodes and national census data.

What makes it possible is sophisticated computer software which turns postcodes into specific areas drawn on a map and superimposes the census data on them.

For some years now, companies like Grattan have been using a system called Acorn from the computing services company CACI.

Its computer maps are able to define postal areas and districts. This means its computers could draw on a map the boundaries of the areas, say.

Now Pinpoint, a two year old company based in south London has further refined these techniques to enable marketers to focus on individual postal sectors—the area, for example, defined as SE1 8. This means about 2,500 households. (A full postcode, SE1 8UL for example, describes about 14.7 households).

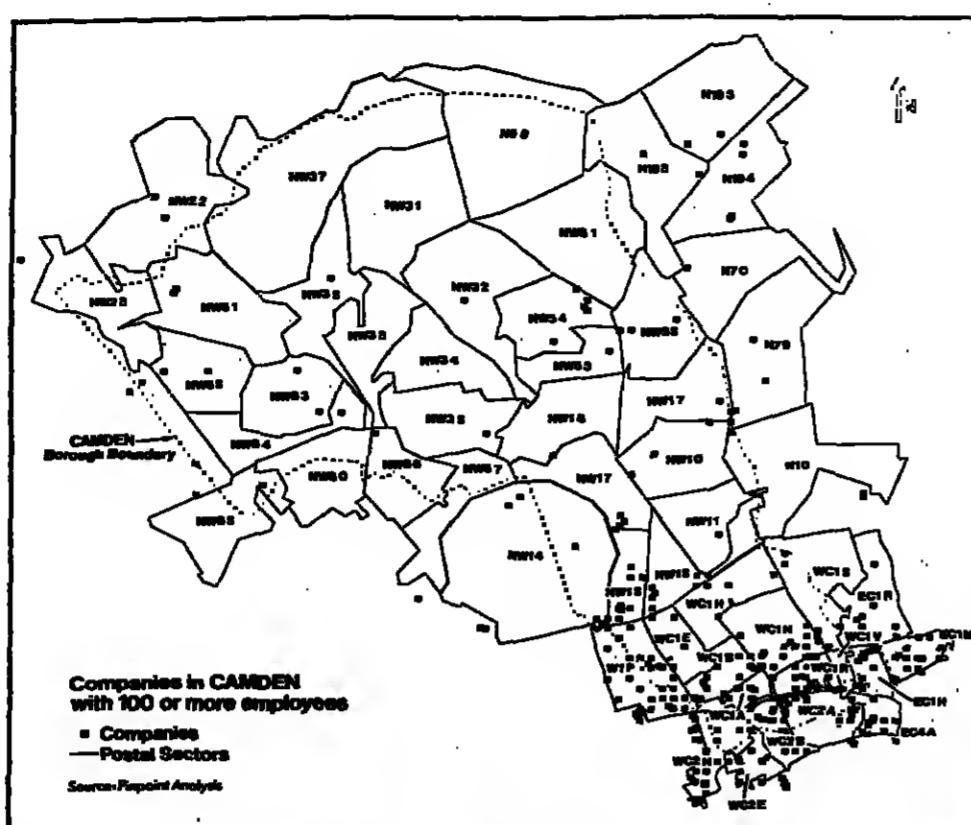
There are 120 postal areas in the UK, 2,700 districts and 8,900 sectors.

So Pinpoint starts off with 8,900 little blocks in its computer memory each of which can be drawn to any scale desired.

For census purposes, however, there are some 130,000 enumeration districts in the UK giving between 12 and 20 enumeration points per postal sector.

That means that Pinpoint can combine post code mapping and sociological data to give marketing managers a significantly more powerful tool than hitherto.

Mr John Whitmarsh, computing director for Grattan, believes that the use of Pinpoint techniques could save the company



An example of Pinpoint analysis commissioned by Cable Camden; larger industrial companies are superimposed on a background of postal sectors in the London Borough of Camden

some £100,000 a year in making possible more effective mail shots.

He believes that the Pinpoint technique will be a significant advantage in a second Grattan business, Laser Mailing Services, where the company undertakes direct mailings for other companies.

"If, for example, the AA planned to mail one million households with promotional material, we could use Pinpoint's analysis to cover those postal sectors with a high probability of getting a positive response," he said.

Another major customer for Pinpoint's new analysis is Circulac Distributors, possibly the oldest firm in the business of contract door-to-door leaflet and sample delivery.

Mr Peter Morgan, Circulac Distributors' managing director, emphasised the importance of minimising wastage in distributing samples. A company marketing a new punk cosmetic

or hair mouse, for example, would benefit from sending samples only to households with teenage daughters, an analysis easily carried out using Pinpoint postal sector maps with National Census data superimposed.

Any kind of information which can be tied to map references can similarly be superimposed on the postal sectors by Pinpoint's software.

Pinpoint creates its postal-sector building blocks by digitising maps provided by Bartholomew—in other words, turning the lines on the map into co-ordinates held in the computer memory. The map is laid flat and the lines traced using a digitising tablet.

It sounds easy, a seven counties on a clear day before coffee sort of job, but Ms Lynn Drive, who managed the task, emphasised the care and precision needed.

"The chief difficulty was the size of the project. We used 64

different maps; they are very good maps, but they stretch slightly, and that is important when you are working to boudaries of 10 millionaires.

So Pinpoint will be using new software which will display the maps in digitalised on a video screen, making it easier for the operator to amend, change or check lines as they are digitised, giving greater accuracy and speed.

Pinpoint is run by Mr Gurumukh Singh, who is also managing director for the Centre for Analysis and Modelling (CAM) which pulled off a coup a few years ago by winning the contract to provide computer support for the calculation of the rate support grant.

He said the potential for the new technique was "enormous." Mr Morgan of Circular Distributors said no mapping technique could ever be 100 per cent accurate, but Pinpoint's methods made it more accurate than ever before.

The chief difficulty was the size of the project. We used 64

CETUS WINS PATENT FOR DISEASE FIGHTING DRUG

Drug with a healing message

BY STEPHANIE YANCHINSKI

AN AMERICAN biotechnology company has stolen a march on its competitors, and won a key patent for a new drug of importance in the treatment of cancer.

The U.S. Patent Office has approved a patent application by Cetus Corporation, a San Francisco-based firm, for a derivative of interleukin-2, a human protein known to be active in fighting disease. The patent should be issued in a few months.

Interleukin-2 is a lymphokine, a natural chemical messenger, that plays an important role in communication among the different cells of the immune system. It works by enhancing the body's own defences against disease. It stimulates the actions of so-called T-helper cells which defend foreign cells—including cancerous ones.

Cetus is spending over \$20m to develop therapeutic applications of interleukin-2, but it is not alone. Hoffman LaRoche, Biogen, Sandoz, and Genentech are among the competitors for this commercial prize worth hundreds of millions of dollars. Two Japanese firms Ajinomoto and Takeda were the first to file patents for gene spliced interleukin-2.

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Financial Times Thursday March 7 1985

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THE MANAGEMENT PAGE: Marketing and Advertising

EDITED BY CHRISTOPHER LORENZ

Product innovation

How to improve the odds

BY CARLA RAPORT

IN 1983, Procter and Gamble launched Ariel, its popular enzyme detergent, on to the UK market. In the same year, Schweppes put out a drink called Cresta and Cadbury launched a product called Appletree.

The year also saw the introduction of Unilever's successful low fat spread, Outline. At the same time, Ranks David Mc Dougall introduced Scotts hot cereals in strawberry and raspberry flavours.

Today, only Outline and Ariel remain as leaders in their sectors. Nonetheless, the number of new product introductions continues to grow—topping 1,000 in the grocery trade last year. Most people expect that more than 50 per cent of these goods will not be on grocers' shelves by the end of the year.

So just how can manufacturers increase their odds in the new product roulette game?

Two sorts of answers to this question were offered this week at a London conference sponsored by E&K Development, the London-based consultancy group. Wallace Marx, a U.S. consultant, presented a view of the trend-setting American market for new products. Barry Silverman of the Co-op, one of Britain's major retailers, gave his opinions on why most UK manufacturers continue to fall with their new products.

The American new product market is nothing if it is not gutsy. Procter and Gamble is currently testing a new lotion-impregnated toilet tissue called Certain. "Certain's gentle, soothing lotion gives you and your family truly comfortable cleansing," reports Marx about the P&G innovation.

While the idea of slippery lavatory paper will bring tears of laughter to the average Briton, the fact remains that American companies have dominated the list of successful new product innovators in Britain over the last 15 years.

As a result, British manufacturers must pay more attention to the nature of American product innovation. Sales of health food products, totalling



about \$26bn last year, is the fastest growing segment of the food market today, according to Marx, president of Wallace Marx and Associates. This area, once dismissed as a province of cranks and fanatics, now accounts for 8 per cent of the U.S. retail food market and is growing at 8 per cent a year.

Marx now reports that P&G is now at work on a synthetic fat, called sucrose polyester, which lines the stomach and prevents the absorption of fats and cholesterol. Although still some years away from launch date, this product could rival the NutraSweet story (see Marketing Page, February 14) in terms of impact in the new product marketplace.

NutraSweet is G. D. Seear's highly successful artificial sweetener which provides sweetness without a noticeable aftertaste. Worldwide sales of the product began in 1983 at \$74m and climbed to \$600m last year, boosting previously static product categories such as pre-sweetened powdered drinks.

Line extensions are nothing new to European manufacturers, but some extensions can't help but draw attention. The idea of impregnating paper products with lotions for adults was

pioneered by Kimberly Clark with Avert. This new product takes the old-fashioned tissue and adds a cocktail of ingredients which are claimed to kill major cold and flu viruses.

But scientific claims which cannot be backed up seem to guarantee suicide for new products. Revlon recently spent heavily in the U.S. to promote HDR (Hairs' Daily Requirement) which promised to change its action to fit the condition of the user's hair as well as the weather. "The story was complex and was possibly a solution to no known problem," says Marx. The product has failed to climb above a 1 per cent market share.

Nonetheless, Americans will respond to health claims. Kellogg's achieved a boost for its bran cereal with the trending slogan: "At last, some news about cancer you can live with." The ad went on to say that a high fibre, low fat diet may reduce your risk of some kinds of cancer. Although initially controversial, the ad is now considered a success.

Instead, he says: "I have been invited to believe that each and every product could be proved by its own research as being bound to succeed."

Meyer also believes coupons are a good way to generate traffic fast: "they are especially useful in the introduction of new products of which there are 1,988 in food and drug store products alone last year

product innovation. It has been poor. The manufacturing sector, he says, failed to:

- appreciate the aspirations of the consumer in which new needs have come out of a changing life style;
- develop into those areas of opportunity indicated by the developing consumer needs;

- understand retailers' reactions to distribution economics or the mechanics of operating in a mature market; and
- introduce manufacturing technologies and selling organisations which meet the needs of consumers.

"It is the retailer who has been more in step with the market... and that has put the retailer into his position of strength," says Silverman. As a result, many new product successes, which might have reduced the rate of failure among the brands, have been introductions in the retailers' own brand range, he says.

Silverman also accused the industry of paying too much attention to product cost reduction at the expense of quality. "The painful unpalatable truth may well be that too many new products were never ever good enough to have had any chance of repeat purchase," he says.

In the past three or four years, he points out, fresh and frozen products have come to command front position in the list of industry's most successful new products. "The reason for this is that so many manufacturers—often unlike their parents in the U.S.—have stayed with product technologies and distribution systems that were clearly out of step with consumer aspirations."

The retailer, he says, has specific needs when considering a new product and these needs are rarely, if ever, discussed by the manufacturer when it presents its new baby. The retailer, he says, seeks to limit the number of warehouse picking-up points; minimise his stockholding; monitor the product itself reinforces the image of the manufacturer; avoid fragmentation of suppliers and ensure that the new entrants do not cause own brand sales to suffer.

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The billion dollar coupon game

Frank Lipsius explains how companies can control the response

AMERICA IS being flooded with discount coupons. Last year, U.S. manufacturers, particularly of food and packaged goods, issued 163m "cents off" coupons which consumers redeem at supermarket and other store checkouts.

This represented a 14 per cent rise on 1983 and a five-fold increase in the past decade. The year 2,000 coupons for every household in the country in 1984 was more than a fifth up on the 1983 figure.

Veil's annual redemption rate was only 4 per cent of coupons—5.5m a level which concerns the industry, even though it paid out more than \$2bn to the American consumer. Marketing specialists are now looking for new ways to draw attention to their clients' offerings. These include in-store coupon dispensers, a system which it is hoped will boost redemption rates, but at the same time allow greater control over the length of redemption periods.

"Just cutting the price would be a lot easier," admits Ed Meyer, senior vice-president of Dancer Fitzgerald Sample in charge of direct promotion services. But with coupons "the manufacturer can make sure the price reduction is passed on to the consumer and the coupon itself reinforces the image with graphics of the product, which also makes it an advertisement."

Meyer also believes coupons are a good way to generate traffic fast: "they are especially useful in the introduction of new products of which there are 1,988 in food and drug store products alone last year

in America. Older products use them for a boost with shopkeepers, preserving space on increasingly crowded shelves.

A staple form of advertising for the major food and soap companies, coupons are now becoming more widely distributed and used by a large variety of companies. Dancer Fitzgerald Sample places coupons for standard coupon-using clients like Procter and Gamble and General Mills, but also for fresh Florida citrus, the Eggo waffle, Bolthouse fruit juice, men's cologne and Old Spice's hamburger.

Coupons tend to reduce a product's cost to the consumer by 10 to 20 per cent—which now means from 20 cents to \$1. For handling the coupon, the retailer gets 7 or 8 cents. Since the manufacturer pays the retailer the full face value of the coupon, supermarkets often join the promotion by giving their own reduction with "double" or even "triple" coupons.

As the number of coupons proliferates, so do the outlets for carrying them. Long gone are the days when coupons were confined to products themselves, to encourage the next purchase, or printed on regular pages of newspapers and magazines. The coupon business is getting more sophisticated," notes Michael Vinton, a company that puts full-colour free-standing inserts into Sunday newspapers and distributed by post.

Product packages account for only 8.2m coupons, compared with 13.9m in magazines and 69.9m Sunday newspaper inserts.

business is distributing the coupons in shops themselves to overcome consumer forgetfulness. Donnelly Marketing will go into 5,000 supermarkets to hand out coupons personally. Personal distribution twice yearly is done by uniformed temps who field questions and give pleasantness training in the effort to pass out more than 40m coupons, or 8,000,000 in the six weeks under-taking.

Coupons à la Carte, a Dallas-based coupon distributor, is mailing electronic coupons directly to consumers in stores. With the capacity of reporting all transactions to a central computer, the machine prints a video display of as many as 30 different products. The shopper touches the screen to indicate which coupons are wanted. The machine prints the coupon there and then.

According to John Herbert, general manager of the company, "since the customers are selecting only the coupons they want, there is little likelihood that they will select coupons that they don't want. With other systems that dispense fixed numbers of coupons, unwanted coupons wind up on the floor and can be picked up by store personnel." They can then be redeemed without purchases.

The final advantage of the machine is that it will obey manufacturers' instructions. A short time after a designated number of coupons is dispensed, the industry than lack a response, of course, would be total response—all 163m of things.

The latest wrinkle in the

CROSSHANDS INDUSTRIAL ESTATE

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International Appointments

Head of Investment Division MAJOR GULF CORPORATION

The Company: This is a major new institution established with state shareholders and very substantial capital. It is based in Kuwait and will be a long term equity investor in local commercial, industrial and agricultural projects in the Gulf area. It will also make strategic, quoted investments to build an international portfolio. The corporation is already well established and has funds available for immediate investment.

The Role: The Head of the Investment Division, who will be a member of the corporation's senior management committee, will work closely with the Chief Executive and be responsible for the establishment, implementation and subsequent monitoring of the total investment programme. The investment mandate is very broad and additional financial and management resources will be available. The opportunity is exceptional.

Qualifications: A highly experienced project or venture capital manager, preferably with some experience of the Middle East, is needed for this key role. Proven management skills, an entrepreneurial flair and, ideally, experience of managing a quoted investment portfolio are the key qualities. An individual of great calibre, energy and determination is needed.

Compensation: A very attractive package of cash and generous expatriate fringe benefits appropriate for a position in Kuwait will be offered.

Please write with full c.v. to:
Box FT/899, St. James's House, 4/7 Red Lion Court, Fleet Street, London EC4A 3EB.

Foreign Exchange and Money Market Manager

We are looking for an experienced money market and foreign exchange manager for our Tokyo Branch. The applicant should be between 35 to 40 years of age and have an all-round background with emphasis on foreign exchange.

Competitive salary with the usual benefits.
All applications will be treated in confidence.

Please write enclosing a curriculum vitae to
Bayerische Vereinsbank AG
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Postfach 1
8000 München 1



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Finance Director

Hong Kong

c. HK\$400,000

Octopus Publishing Group Plc, a very successful British company, is seeking a Finance Director for its substantial Hong Kong-based subsidiary.

Working closely with the Managing Director, you will have direct responsibility for several departments but will report directly to the Finance Director in London on matters concerned with the implementation of Group financial policy.

A qualified accountant, preferably an ACA and aged up to the mid-30s, your accounting



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- Studying, designing and planning new projects and expansions in related fields;
- Advising management on all technical matters.

Requirements: Advanced degree in a related field with five to ten years of responsible experience. Please send a detailed c.v., references and address and salary history not later than 20th March, 1985, to:

The General, P.O. Box 16569
Sanaa, Yemen Arab Republic
Telex: 2676 JAHRAH YE

PETROLEUM ENGINEER

required for approximate six-month contract, beginning March, in African country. At least 15 years' international experience in drilling, log analysis, reservoirs, completions and familiarity with African basins. French and English required.

Send in first instance curriculum vitae, references, salary requirement and telephone number to Box L 18-118470, PUBLICITAS, CH 1211 Geneva 3.

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A key appointment in a very successful group carrying responsibility for the establishment of a unique advanced international cash management system to all types of banks throughout western Europe. Here is an exceptional opportunity to create a significant European presence in a world-wide organisation. The post is based in London and involves extensive travel—languages an advantage but not essential. **TELEPHONE (0172) 374707** for an exploratory discussion in total confidence but only if success is your highest priority.

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Rudolph Beaver, Inc., the U.S. based world leader in high technology development of medical blades, is seeking a high potential individual to sell them to our existing network of international distributors, existing products and to develop new markets for surgeons, hospitals and surgical dealers. Our active Product Development department assures you that Beaver is an exciting company to grow with. Previous international medical/surgical sales experience is required. The ideal candidate must be fluent in French. Previous selling experience in the region (U.K., France, Belgium, Netherlands, Spain and Portugal) is also desirable. Beaver will provide the right person with an above average compensation package. Salary and bonus exceed the industry standard—plus all territory expenses, company car and other attractive benefits.

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Economic & Financial Services — Oman

British Arabian Technical Co-operation (BATC) is a Government Agency formed to provide British expertise to the Governments of the Arabian Peninsula.

We now seek a number of experienced professionals to act as expert advisors to the Omani Ministry of Finance.

Accountants

c. £20,000-£28,000 p.a. inc. tax free

We need three well qualified Accountants to work in the Financial Accounting, Budget and Internal Audit Departments of the Omani Directorate General of Finance.

Reporting to the Director of the particular department you are assigned to, you will be responsible for advising and assisting him in the work of the department as well as in the training of Omani staff.

You should be between 35 and 45 years of age and be professionally qualified—with at least ten years' experience of Central or Local Government. Experience of working with IBM 3331 computers would be an advantage.

Quote Ref: BA/141/FT.

Economists

c. £23,000-£24,000 p.a. inc. tax free

We need two Economists to work in the Omani Ministry of Finance in Muscat. One to act as Project Financial Analyst (Development Economist) and the other to assist him as Project Analyst.

Working in direct co-operation and collaboration with the Directorate General of Finance staff in general terms you will: review and evaluate feasibility and design studies particularly in the socio-economic and infra-structural sector; identify sources of financing for development projects and assess the implications of their recurrent cost outlays for overall government development finance; formulate procedures for enhancing the planning and appraisal skills of Omani national staff.

For both posts you will need a degree in economics with a background and experience in project appraisal and monitoring (including preliminary design and engineering studies). Knowledge of public finance, particularly government development finance and recurrent outlays is essential. In addition for the Project Financial Analyst post you will need experience of comparable work in Oman or other countries with similar economic and social circumstances.

At present you should be working in the public sector or have previous experience of this sector, ideally in H.M. Treasury.

Please quote Ref: BA/143/FT—Development Economist and BA/144/FT—Financial Analyst.

Contracts are with BATC and are offered on a two-year renewable accompanied or unaccompanied, basis. Benefits include: free furnished accommodation, with allowances towards the cost of electricity and water; a car allowance; 48 days' leave for each 12 months of the assignment; free air fares including leave flights and free health care.

For an application form and further details please write quoting appropriate reference number to: Miss K. Vincent, Recruitment Manager, BATC, 12/18 Grosvenor Gardens, London SW1W 0DZ, or telephone 01-730 4511 ext. 236.

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No FT...no comment.

* BMRC/Businessman Readership Survey 1984.

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Head of Bond Sales

An exciting opportunity has arisen for an experienced Sales Manager to join the investment banking subsidiary of a major New York bank, based in London.

Responsibilities will include control and development of the marketing activities and overall divisional strategy, co-ordinating as necessary with the trading function to achieve revenue targets.

Candidates should have previous management experience together with the ability to handle marketing programmes in both US and Euro. money market instruments, US Government and Agency securities, as well as other bond markets. Strong technical and personal qualities are also required in order to develop an expanding professional sales team.

A highly attractive remuneration package is available, and interested applicants should contact Jonathan Williams on 01-404 5751 or write, enclosing a comprehensive curriculum vitae, to the Banking and Finance Division, 23 Southampton Place, London WC1A 2BP, quoting ref 3477.

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Applications are invited for two year research Fellowships on a three year financial basis. The research formulation and implementation of strategic and operational change is the central theme of the research. It is part of the ESPR research initiative on the Competitive British Industry. The research team will work closely with senior staff of Coopers and Lybrand Associates during all stages of the research process. Both Senior Research Fellows will be engaged in empirical analyses of top management processes of strategic and operational change in the firm. All the studies will involve longitudinal analysis in the context of changing economic, political, and business circumstances. Experienced and innovative researchers with backgrounds in business strategy and planning, organisational behaviour, industrial sociology, and business history, are invited to apply for qualified individuals with industrial experience in business strategy and planning, organisational development, and operations. Applications are invited from October 1, 1985. Starting date, January 1986, pay scale £11,205-£14,925 p.a. (under review). Those interested in applying are encouraged to contact Dr. Keith Fisher, Director of the Centre for Corporate Strategy and Change, Tel: 0203 200 2000, 200 2001, 200 2002, and further particulars from the Registrar, University of Warwick, Coventry CV4 7AL. Closing date for receipt of applications is 30th April 1985.

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Responsibilities for the VP level position, reporting to the team leader, will cover the management and organisation of all aspects of the group's activities. The AVP level recruit will initially concentrate on one specific Middle East project prior to integration into the general activities of the Group.

Candidates should be graduate bankers aged 28-35 who have extensive corporate banking experience (ideally a minimum of six to seven years for the VP position) and who possess outstanding credit skills, negotiating ability and personal presence. A command of French would also be advantageous.

Career prospects are excellent and benefits include a subsidised mortgage and a company car.

Please reply in confidence with full curriculum vitae, including details of current remuneration and a contact telephone number, to D.E. Shribman.

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The bank's management will depend upon the Senior Manager. Credit for judgement relative to proposals for multinational, borrowers, syndicated lending, trade and other innovative financing packages.

The importance of this opening is reflected in the attractive salary which will be further enhanced by provision of company car, mortgage and other benefits.

Please contact Paul Trumble

FOREIGN EXCHANGE DEALER £20/£30,000

A major international bank with a record of success in trading foreign exchange is continuing to expand, and now wishes to recruit an additional spot dealer. Preference will be given to candidates with a minimum of four years experience in trading major currencies i.e. \$, D.M., Swiss Franc etc.

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Living costs abroad • Chief buyer—official

BY MICHAEL DIXON

Nationality	British	German	Australian	American
Gross Income In home land (£)	13,000	24,500	21,700	34,000
% increase or decrease needed to maintain life style in:				
Australia	+41.2	+17.5	same	-1.1
Bahrain	+86.9	+34.2	+33.0	+28.0
Brazil	-4.4	-16.3	-29.0	-34.7
Britain	same	-7.5	-12.2	-10.8
Egypt	+93.4	+51.7	+48.7	+27.5
New Zealand	same	-14.8	-2.1	-28.7
Singapore	+274.8	+203.9	+180.1	+149.9
United States	+53.6	+30.7	+20.0	+11.9
West Germany	+55.4	+29.2	+14.2	same
	+24.9	same	-3.1	-18.7

HAVE you ever tried swatting a swarm of gnats with a tennis racket? If so, you'll know it is no easy task. A good many are always going to slip through the holes between the strings. Besides, they keep changing their positions all the time.

The job of striking comparisons between executives' living costs in different countries is not exactly much the same. But some identifiable factors still do it, not least because numerous organisations will cough up money for information bearing on the pay of their expatriate staff dotted about the globe.

One doughy gnatterer on the international pay and living costs circuit is Employment Conditions Abroad. The accompanying figures are drawn from its latest costs survey. It was made at the end of last year, and I'm told that exchange-rate movements since will not have made any significant differences to the indicators given here. They refer to only a very few countries, of course. Anyone wishing to know more should contact Sue Witterbottom of ECA, 18 Devonshire Street, London W1N 1PS; telephone 01-637 7604; fax 299731 Enrica G.

The way the table is worked out is a bit complicated. So I hope you'll keep your wits about you while I explain, because I haven't room to run through it more than once.

The family has what, according to ECA's research, is a style of living typical of British families with similar incomes. It has to pay £4,000 a year in this country for a "shopping basket" of 109 consumer-type items which the survey identified as typically considered essential to the style of life of such families in Britain. The £4,000 amounts to 35.4 per cent of the gross income.

The prices of those 109 items

differ from place to place. But we assume that a considerate employer, who's thinking of sending the family abroad, wants to pay it in sterling terms whatever it will need to buy the identical items for the same 35.4 per cent of its gross income.

That criterion of course requires the annual pay to be adjusted. The figures in the main part of the table lower down show by what percentage the £13,000 would need to be increased or decreased so as to satisfy the criterion in each of 10 different countries. In Australia a 41.2 per cent rise would be needed, and so on.

The table then deals similarly with families of West German, Australian and American nationality. Although in each

case the breadwinner has the same sort of job as the British counterpart, the foreigners are paid more for doing it—the German getting the sterling equivalent of £24,500 for instance.

But here again the job is not as easy as the idea of dishing out £18,726,027 daily might make it seem. Indeed, swatting gnats with a tennis racket would be a doodle by comparison.

For one thing, the expenditure is already running at £7.8m so the newcomer will be required to shave it down by £600 a year or more. For another, the buying is done not centrally but separately by the various bits of a sprawling labyrinth of different departments and suchlike. For a third, while politically "plugged in" at Cabinet level, the new chief will not be empowered to command the departmental purchasing offices to change their ways so as to acquire better value for money.

Although whoever gets the post will be supported by a central group of some six people — half to be recruited from business — persuasion will eventually be the only means of achieving the prime object, which is to transfer more commercial sharpness into the whole buying function.

"Clearly great expertise in purchasing will be needed. I don't think the job could be done by anyone who hasn't successfully headed a permanent post."

"Alternatively, of course, anyone who's succeeded in an assignment like this shouldn't have any difficulties in getting offered still higher promotion back in business."

The salary indicator is £45,000.

Inquiries to Stephen Rowlinson at Norfolk House, St James's Square, London SW1Y 5BD.

SAVE & PROSPER

Unit Trust Sales

The Save & Prosper Group wishes to appoint two people to the Investment Services department to liaise with Stockbrokers and other Investment Advisers on all aspects of the Group's unit trusts, off-shore funds and banking facilities. These roles call for a high degree of personal initiative, backed by the ability to communicate at all levels. These are interesting and challenging positions within a stable environment well placed to take advantage of the changing structure of the financial markets.

The more senior role is for a man or woman who is already either in this field, or, alternatively, in Stockbroking as an Institutional Salesman or Private Client Executive. The preferred age is likely to be in the 30 to 40 range but more mature candidates will also be considered.

The more junior role, one of career development, will appeal to people in their 20's who already have knowledge of financial products and who possess both the energy and the ability to market them.

Remuneration will be generous and will include an attractive salary together with a performance related bonus and a car.

Please write, in the first instance, quoting Ref. 625, to Keith Fisher at Overton Shirley & Barry, Princes Rupert House, 64 Queen Street, London EC4R 1AD. Tel: 01-248 0355.

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A proven success in managing and expanding a major development company — locating, developing and letting sites and arranging financing, is essential. Public company experience is

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Please write — in confidence — to Clifford Jackson.

This appointment is open to men and women.

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Williams de Broë

CORPORATE FINANCE

We wish to strengthen further our Corporate Finance team dealing with domestic securities.

The ideal candidate will be aged 28-35, have a degree and/or professional qualifications and in addition must have a minimum of two years experience in the Corporate Finance Department of a merchant bank or major firm of City solicitors.

The individual we seek will be part of a small team and the remuneration will be attractive to the right person.

Replies to:
A.W.F. Wright,
Williams de Broë Hill Chaplin & Company
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MANAGING DIRECTOR

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Remuneration is negotiable around £30,000 plus an attractive range of benefits.

Age: 25-35. Location: Scotland.

Please write in complete confidence to Peter Craigie as adviser to the institution.

Arthur Young Management Consultants,
17 Abercromby Place,
Edinburgh EH3 6LT.

Senior Manager- Corporate Finance

Age 32-40 £30,000 - £35,000 + car

State Bank of New South Wales

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will be involved.

Aged around 32-40, you must have first-class credit skills and a strong track record as a business developer in wholesale/merchant banking. Broad-based lending experience, coupled with some recent capital markets exposure, would be a useful background.

The compensation package includes a salary negotiable in the range indicated, a subsidised mortgage, a choice of executive car, and good pension and health-care provisions.

Please send brief cv, in confidence, or telephone to make any enquiries, to Gary Gibbons, Banking and Finance Group,

Ref: AA54/9193/F1.

Capital Markets Executives with Directorship potential

Our client is the London-based international investment banking subsidiary of a prime New York money centre Bank which is currently undergoing a considerable expansion of its activities worldwide. This has resulted in two specific opportunities for experienced capital markets executives to join the corporate finance team in London.

Floating Rate Notes

As an integral part of a specialist team, aggressively seeking new issue business, the successful candidate will have immediate involvement in all aspects of researching and marketing FRN business and executing transactions. Applicants will ideally have 2/3 years experience in this market and will possess a high degree of numeracy, and deal orientation, together with proven interpersonal, judgemental and analytical skills.

Applicants should have the necessary drive and enthusiasm to make their mark at Manager or Assistant Director level. An attractive salary package, which is negotiable depending on ability and experience, will include a substantial bonus scheme. Interested applicants should contact Chris Smith on 01-404 5751 or write to him, enclosing a detailed CV at the Banking and Finance Division, 23 Southampton Place, London WC1A 2BP, quoting ref 3475.

North America

This challenging role will require active participation in marketing and negotiating new business in both the Canadian and US markets, making full use of the Bank's extensive presence and strong client base in each country. Candidates must be experienced in all aspects of completing deals and will ideally have recent and relevant knowledge of the North American and international capital markets.



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INTERNATIONAL BANKING

ASST. OPERATIONS MANAGER
The developing London Branch of a respected International Bank is seeking an Asst. Operations Manager with a minimum of three years' experience in international banking, with particular emphasis on Doc processing and credit facilities. Good communication skills and a desire to learn are essential. A competitive salary package will be offered with excellent opportunity for further progression.

SENIOR FX DEALER

Major International Bank with an established London dealing operation requires an additional person with five years dealing experience in the foreign exchange market, particularly covering US Dollars and major European currencies. Our Client is a well-established firm with a strong reputation for integrity and reliability.

Applications for this position will be considered by recruitment of a candidate and an attractive salary will be offered by negotiation.

ASSISTANT TO MARKETING OFF.
Major International Bank requires a person, 25-35, with at least one year's experience in the syndication of loans as the market and be involved in the development of assets. Experience in the review of loan documentation for a wide range of credit facilities, including the monitoring of leases, including a degree of client contact.

ASSISTANT ASSET TRADER

Proprietary International Bank looking for a well-qualified person to assist in this syndication of loans as the market and be involved in the development of assets. Experience in the review of loan documentation for a wide range of credit facilities, including the monitoring of leases, including a degree of client contact.

LOAN ADMIN. DEPT. MANAGER

Lending International Bank wishes to appoint a person in existing lending department, with a minimum of three years' experience in the field. The successful candidate will be responsible for the day-to-day running of its Loan Administration section. Candidates, please apply to Mr. G. J. Tait, Head of Lending Department, 20 Finsbury Square, EC2M 7AD, management and have extensive Loan Administration experience. We believe that this will not be a barrier for the chosen candidate.

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Head of

SETTLEMENTS

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Do not apply if you lack energy, enthusiasm for electronic support systems and at least five years' relevant experience. Send your curriculum vitae and a brief letter explaining the reasons for your interest to:

Mrs. H. Clarke

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Some experience in a related field would be a real advantage, but essentially they are seeking a person with flair. An ability to write prose of the highest standard is a prime requirement; so is a facility for lucid and persuasive argument. Above all, the successful candidate will have demonstrated that he or she has the necessary skills — or would quickly acquire them — to assess the impact of economic trends specifically in relation to financial markets, and to respond quickly to changing circumstances. Remuneration will be in excess of £20,000 and will include a share in the firm's profits.

Applications will be forwarded direct to our client. Please send a comprehensive career résumé, including salary history and day-time telephone number, and indicating any companies to whom you do not wish to apply, quoting ref: 2254 to W.L.Tait, Executive Selection Division.

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• An excellent benefits package includes a pension scheme, BUPA and car, with an opportunity to accumulate a share in group equity. Relocation expenses will be negotiated where appropriate.

• Candidates, male or female, please telephone Leeds (051) 459 469 (24 hour answer service) or write to David T. Bentall, Senior Consultant, 31 Beaumont Road, Headrow House, The Headrow, Leeds LS1 8ES, requesting further details and an application form, and quoting Ref. DB/524.

3I Investors in Industry Consultants Limited

Recruitment Division

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THE ARTS

Records Review/Ronald Crichton

On balance, a success

There are several Rossini operas more in need of another complete recording (in many cases it would not be "another" but the first one) than *L'italiana in Algeri*, yet one can't look askance at the new CBS set (M3 39048, three discs in box, cassette CB225). This is a West German-Italian enterprise, a co-production with Fonit Cetra, matching Italian singers with the instrumentalists of the Capella Coloniensis, conducted by Gabriele Faro, whose distinction as a Rossini interpreter has been remarked upon on this page before. The edition was prepared for the Rossini Foundation at his birthplace, Pesaro, by Arturo Gorgi.

To talk of editions in connection with some of the most pleasurable music ever written is not pedantry. Rossini's more popular operas were revised during his lifetime by himself and others. Later what were thought to be eccentricities of scoring were ironed out, and the tradition of coloratura mezzo heroines was lost until the coming of Conchita Supervia in the 1930s. In Germany 30 years ago the Rosinas and Isabellas heard were soubrette sopranos. Mirrored that the original versions might be preferable were treated then with indifference of incredulity. How could the English know?

Lucia Valentini Terrani sings the title-role. She has recorded Isabella before, in an East German *Aciosta* set conducted by Berlino, with the same Taddeo, Enzo Dara. The Crichton edition was also used for the Erato set with Marilyn Horne, conducted by Schimone. Overlapping does not matter. The attractions of the CBS version are powerful. The *Cologna* hand uses original instruments. Those who stay away from "authenticity" have no cause for worry—they will notice little apart from soft (but accurate) violins, husky double basses and pleasantly rustic horns. But they will surely enjoy the delicate, silver clarity of the strings, the piquant, spaced-out sonority of what Michael Osborne has described as the "unshakable and fantastic element" in the score. Ferro is the most directly sympathetic of Rossini conductors. No rattle or clatter—time for everything to breath, but a firm controlling hand is at work above all in the final scenes which can easily go flimsy.

Valentini Terrani uses her large, even, full mezzo with comparable distinction. Her Isabella is not a bundle of mischievous but a formidable young lady accustomed to get her way, capable of pacifying her nervous, cynical Taddeo, captivating then hoodwinking, Mustafa Bey and at the same time slyly reassessing the captive Lindoro that he is after all, the one she loves. The deeper notes of emotion (as well as of vocal register) are sounded in "Per

Rossini—*l'Italiana in Algeri*, Ariza, Dara, Ganzaroli/Chorus of WDR Cologne/Cappella Coloniensis/Ferro. 3 records in box CBS M3 39048, cassette CB 225.

Claudia Muzio—The Columbia Recordings 1924-35. Italian opera arias; Italian, French and German songs. 2 records in box EMI EX 29 0163 2.

Stars of the Vienna Opera 1918-45. 41 singers, various orchestras. 3 records in box.

judge from these records are dignified with natural distinction of utterance and unfailing sense of emotional proportion.

The unheroic intimacy of Muzio's "Casta diva" and "Pace, pace" (from *La forza*) are curiously convincing. The tearful verismo ladies (how thin they are wearing) are fully represented, with Clelia Adriana and Rosa (*L'orazione*), Santuzza, Boito's Margherita, Maddalena from *Chesnay*. There are interesting excerpts from Redice's Cecilia, which Muzio created in 1924, high-minded pallid, a change from the others. In contrast the fourth side brings infectiously happy accouts of lollipops by Pergolesi, Donizetti and Delibes. Best of all, the Otello duets with the restless but still higher-than-average Francesco Merli. The third act excerpt gives an extraordinarily complete and lifelike picture of a Desdemona whose incessant support of Cassio might, even without the suspicion implanted by Iago, have justifiably irritated Otello.

The EMI three-record box Stars of the Vienna Opera 1918-45 (EX 29 01313) is chiefly remarkable for the success of Keith Hardwick's transfer from archive 78s—an ancient voice-recording often surprisingly vivid in itself, nicely freed from the veils of his, crackle and pop. Still famous and half-forgotten names abound. Not by any means all these records were made in Vienna and some of the stars were only guests there, but it does no harm to be reminded that much of the repertory of such a house consisted of Italian or French opera sung in German. Some items (Elisabeth Schumann's Adele) are familiar, some are strange—why on earth was there such a fuss about Jan Kiepura? Maria Nemeth's steely brilliance is unattractive; baritona Nilsson and bass Manowarda are unsympathetic to me; Adele Kern adored in student days is disappointing.

Two legendary names come up to expectation—Jenetta and Slezak. Vera Schwarz, a Glyndebourne Lady Macbeth, is compelling in a song from *Wotk-Terrini's La vedova scaltra*. Baritones Hans Duhau and Karl Hammes give Tauber charms in an aria from *Mignon*.

If one wanted to persuade any doubter that Wagner was a superlative musical dramatist and that the German language was a highly expressive medium, what better than the Sieglinde-Siegmund scene from act 2 of *Die Walkure* with Melchior and the sumptuous Lotte Lehmann at the height of her artistry and eloquence? Lehmann puts our contemporary Sieglind in their inconspicuous place. And here, for the only time in this album, the orchestra of the Vienna State Opera is conducted by Bruno Walter.

The EMI two-disc album box of the Columbia recordings of the soprano Claudia Muzio dating from 1924 to 1935 make a strong impression. Muzio died in 1936 in her 40s. She was born in Italy. Her father was stage director at Covent Garden and later at the Metropolitan. She sang several roles at Covent Garden in 1914 but her main career took place in the U.S., at the Colon in Buenos Aires, and in Italy. She was tall, stately, beautiful and shy, not a typical prima donna. Her repertoire was mostly Verdi and the verismo heroines, which to

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FINANCIAL TIMES

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Thursday March 7 1985

Car pollution deal needed

MINISTERS responsible for the environment in the European Community will try in Brussels today to calm an argument which threatens to hamper the free movement of new cars within the Common Market. The row was set off by Bonn when it decided to tighten controls on exhaust emissions more stringently and more rapidly than the other nine members of the Community.

If allowed to get out of control, the dispute could conceivably lead to a limited trade ban between the Germans on the one hand and the British, French and Italians on the other. That can scarcely be consistent with the ostensible commitment of the EEC to a determined effort to remove obstacles remaining to the free movement of goods within the Common Market.

The commercial, industrial and environmental issues involved are grave enough. But even more is at stake. So far, the argument has been conducted largely with immediate national interests and national political pressures in mind. The German Government needed to find some response to the growing environmental concerns in West Germany, and especially to worries that pollution was rapidly killing off the country's forests.

Britain, France and Italy foresaw disadvantages for their own motor industries whose competitive position against German manufacturers is already quite difficult enough.

Dangerous

Keeping the argument at that level is calculated to give politicians in general and Communists in particular a bad name. The key question which the ministers should address today is whether the sulphur and nitrogen compounds at present emitted from European motor-cars are dangerous to man and vegetation. If so, they should be reduced and preferably eliminated as soon as reasonably possible.

Precisely which compounds are harmful and to what extent is something that the scientists are arguing about. But the weight of the evidence now is that they are dangerous. It follows that the ministers should make cleaner air a priority.

That, of course, is the case with which the Germans are going to Brussels. They could have made it even more persuasive if they had not shied

Tax incentives for small firms

THIS Business Expansion Scheme was one of the most eye catching experiments in the Thatcher Government's first term. Designed to boost private equity investment in small firms, it was one of a galaxy of tax-based measures intended to create a more entrepreneurial climate in Britain.

While there are hopeful signs that the policies generally have improved the incentive for risk-taking, the record of the Business Expansion Scheme so far is giving cause for concern.

In particular, the recent rush by investors into property development companies — following on last year's burst of enthusiasm for farming — has again highlighted a use for which the scheme was not originally intended. If successful, the BES property developers of the last few months could pull in more than £50m before the end of the current tax year — or July 20 — just more than that raised by managed funds investing in a range of industrial and commercial business during 1984-85.

Ministers' questions, however, should go beyond this apparent abuse. For there is little evidence that the BES is succeeding in its broader objective of providing a genuinely new source of small business equity.

Conditions

The purpose of the BES — which started life as the Business Start Up Scheme — was to encourage a new class of equity investor. Under the conditions of the scheme as it now stands, individuals are allowed full tax relief on new equity investments in unquoted companies up to £40,000 a year. Investors can opt either to go through another tax shelter or take a direct stake in a single company of their own choice.

The Government has already drawn some comfort from provisional figures published at the end of last year for 1983-84. These show that at least £50m of these were start-ups, and that many had raised relatively small amounts of money. This last point is particularly encouraging since evidence from enterprise trusts and the

plethora of public- and private-sector agencies set up to help small firms suggests that it is the small sums which are most hard to come by from traditional sources.

The real test of the BES, however, is whether this new source of risk capital is reaching companies which would not otherwise have been able to get hold of new equity (or at least equity on these terms) and whether those companies deserved to get it in the first place. Although an official study has been commissioned to look into these questions, it is impossible at this stage to provide any satisfactory answers.

What can be said — and the rush into property proves it — is that the BES has become a very firm favourite of the UK's ever-inventive tax avoidance industry. Most accountants would agree with the comment of one recently arrived American who said that the BES constitutes "the best tax shelter in town."

Distortions

The result is that many investors and their advisers — faced with the prospect of a £60 contribution from the Government for every £10 invested in the case of a 60 per cent taxpayer — are quietly channelling their money into relatively safe asset-backed companies. As a further consequence of another tax shelter is the general lack of involvement by outside investors in the unquoted company to which their money is committed. The Government had hoped originally that BES investors through a sort of osmotic process could add value to the small firms sector.

The distortions allowed under the BES are all the more striking given the present Chancellor's firm commitment to fiscal neutrality — as illustrated by the phasing out of accelerated depreciation, the abolition of stock relief, and the end of life assurance premium relief.

Given the rapid increase which has taken place in sources of capital for small business, it must be open to question whether the tax incentives contained in the BES are any longer necessary or appropriate.

THE West Berlin senate is spending £20m converting a set of 19th-century factory buildings into an innovation centre for technically-minded entrepreneurs.

In Eindhoven, Philips, the Dutch multinationals, has set up a consultancy to help people with bright ideas to start scientifically orientated businesses.

In Britain, several local authorities are starting technology-transfer units to make existing industry more aware of techniques such as automation, while across the whole of Western Europe politicians and planners are examining science parks as a vehicle for bringing fledgling enterprises and university institutes to further technical innovation.

The moves are part of a flurry of activity in Western Europe to find ways to commercialise, via new or existing businesses, technologies that are locked up in the world of research.

Mechanisms to transfer technologies to the commercial sphere have suddenly become important politically. They are linked to other initiatives to tackle Western Europe's two big problems — mass unemployment and the large gap (which some observers say is widening) between the continent's level of technical literacy and that in the U.S. and Japan.

The main actors in the measures to boost commercial applications of technology vary from place to place, as do their motivations and specific policy instruments.

But virtually all the moves emphasise small-scale initiatives. One reason for this, the notion that economic growth (and with it job creation) can be guaranteed by spending large sums on big projects in manufacturing or in any other kind of industry.

It is also argued that the German controls would give the Japanese a clear advantage because at home they already have to meet standards similar to those proposed in Germany. That argument should be used with caution. If the Japanese can do it, why not others?

It is also argued that the catalytic converter will soon be out of date — that more elegant and cheaper means of controlling exhaust emissions are on the way. The trouble is that the so-called lean burn engine is not going to be available for mass production until well into the 1990s, and its industrial viability has yet to be proved.

A strong case therefore exists for keeping up the pressure on industry to reduce the noxious contents of exhaust fumes quickly. How quickly is a question that the ministers ought to struggle very hard to resolve... The German time-table may be a bit too fast for the rest of the Community. But the others should consider going at least some way towards meeting Bonn's aims. A prolonged conflict would be harmful both to the cause of clean air and the freedom of trade among the Ten.

The main effect of such ventures, he suggested, is purely psychological. He said they give a highly visible boost to new enterprises in science and technology that may, ultimately, lead to new industries.

"Innovation centres can change ideas and prejudices and trigger off developments," said Herr Kewenig.

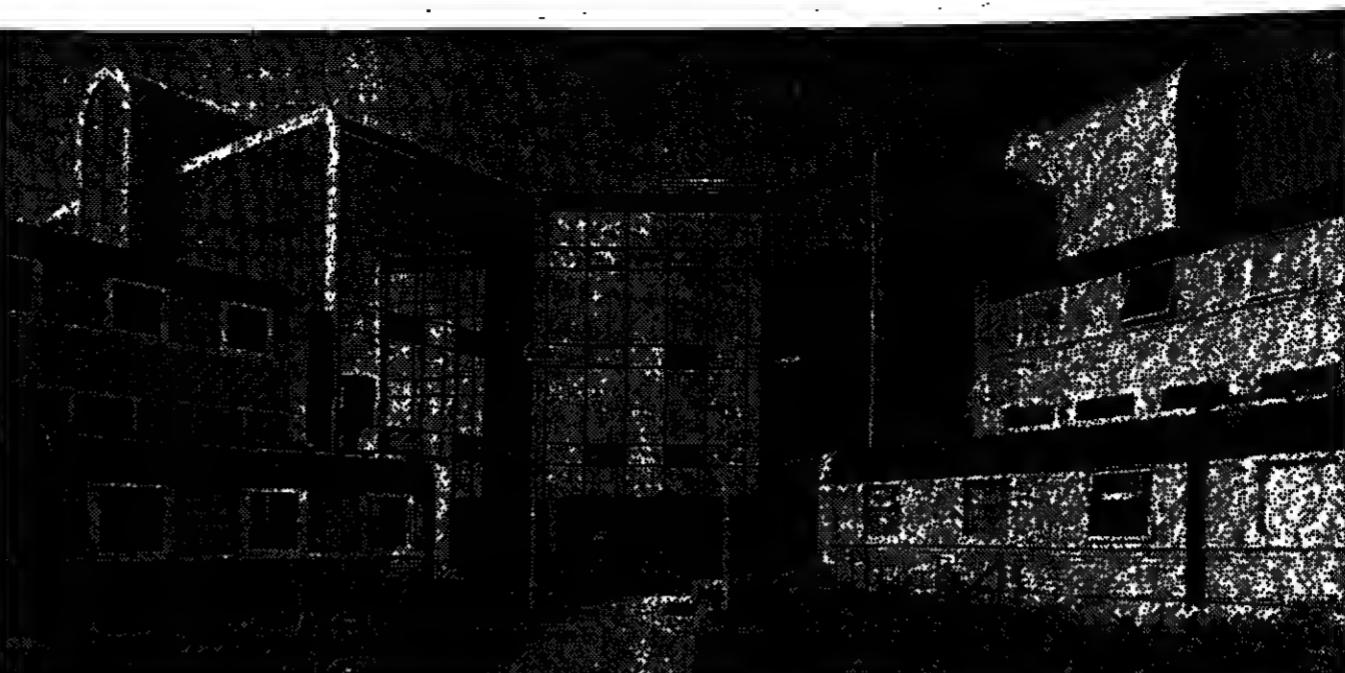
The Berlin innovation centre, opened at the end of 1983, symbolises the difficulties of breathing new life into inner-city areas that are suffering from the closures of established industry and other social problems.

The centre is in Wedding, an economically depressed part of the city no more than a mile from the Berlin Wall. It will be based on buildings in which, as little as 30 years ago, roughly 6,000 people turned out of the district.

COMMERCIALISING TECHNOLOGY

Seeds of hope for the future

By Peter Marsh



A typical science park: the Genesis centre, part of a scheme by Warrington-Runcorn Development Corporation

motors and turbines for AEG, the giant electrical company.

In addition to putting up the cash for the conversion work, the Berlin senate is paying about £200,000 a year to cover administration and other running costs.

Even if the project goes as well as its backers hope, the converted factory unit will employ only a fraction of the numbers who once worked on the site by the time the centre is fully open in 1990.

At that point, the innovation centre should house a total of about 60 small technology-oriented companies as well as established businesses and engineering departments of the Technical University of Berlin.

The three kinds of entity should create a climate in which technology and entrepreneurship intermingling, according to the centre's backers.

The venture has had a promising start. Nixdorf, the big computer company, has agreed to base a new plant on the site that will employ several hundred people.

A small part of the centre is already open and is full to bursting with about 25 fledgling companies employing roughly 100 people. They include businesses in electric control systems, new materials for insulation and robots.

In the past year, about 50 towns or cities in West Germany may have followed West Berlin's lead, either setting up or announcing their own science parks.

Primes movers in these arrangements (as in similar moves to set up such ventures in other parts of Europe, particularly in Britain, Sweden and the Netherlands) have been local authorities, aided perhaps by a nearby academic institution and the chamber of commerce.

The centre is in Wedding, an economically depressed part of the city no more than a mile from the Berlin Wall. It will be based on buildings in which, as little as 30 years ago, roughly 6,000 people turned out of the district.

Besides providing accommodation for the new enterprises, innovation centres and science parks may help in other ways — for instance, by putting would-be entrepreneurs in touch with sources of venture capital or management and technical expertise.

Universities may become involved in ventures such as science parks for their own special reasons. Their aim is not so much to boost the economies of their neighbourhoods (though that can play a part in their thinking) as to strengthen their finances as a landowner with the formation of 23 enterprises in areas such as lasers, pharmaceuticals and computers.

The institution reasoned that it could make up some of the financial shortfall by increasing its (already considerable) effort to attract research funds from industry, a race that would be helped by a science park on its doorstep.

Established businesses are playing an increasingly important role in measures such as science parks. Take Grand Metropark, which is to manage a building on the Surrey park as an "incubator unit" for small high-technology concerns.

In this way, Grand Metropark centres have been financed from public funds, from universities or local authorities. In a few cases, moves are afoot to attract to such ventures private-sector funding.

Warwick University near Coventry, which has already persuaded Barclays Bank to put up £1m of the £3.5m so far invested in the university's science park, is attempting to raise £5m from pension funds and insurance companies to finance further stages in the park's development.

Barclays is one of several companies which have joined a "club" of West European business and innovation centres set up at the end of last year with financial support from the European Commission. The group intends to further the flow of ideas between innovation centres and to help small enterprises in these places in efforts such as collaborative marketing arrangements.

Other companies which have joined the club, whose chairman is to be Viscount Etienne Davignon, the former EEC industry commissioner, include IBM, National Westminster Bank, Control Data and British Steel.

Not all the technology-transfer initiatives are aimed at bringing people to set up new companies. There is a danger that existing enterprises will be left out as the emphasis on startups, according to Professor John Goddard, of the regional studies department at the University of Newcastle-upon-Tyne.

Though these studies provide a few hints of promise for the future, it is evident that the technology-transfer measures now in vogue offer little immediate relief for the millions in Western Europe's queue of job-seekers. For these people and for the politicians and administrators who would like to see quick results from their efforts — science parks and innovation centres are no more than a glimmer of hope on the horizon.

For those on the dole queues, science parks and innovation centres are no more than a glimmer of hope on the horizon

Lord for industrial property and through research contracts.

Mr Ian Dalton, director of one of Europe's best-established research parks, formed 13 years ago at Edinburgh's Heriot-Watt University, points out that his institution gains in several ways through its association with the 20 or more companies on the park.

For instance, many of the people employed by the companies work part-time at the university. The resulting social intermingling keeps under-graduates informed of the latest industrial trends and improves the content of teaching material.

Surrey University, located in a relatively prosperous part of southern England, decided to set up its science park partly as a reaction to the Government's education cuts in 1981, which badly hit the university.

The institution reasoned that it could make up some of the financial shortfall by increasing its (already considerable) effort to attract research funds from industry, a race that would be helped by a science park on its doorstep.

In collaboration with the Dutch bank Nederlandse Middenstandsbank, which has backed SKB, a small company on a local authority-backed innovation centre in Eindhoven, SKB offers technical and financial help to innovators who wish to start companies.

Since June 1983, SKB has

helped with the formation of 23 enterprises in areas such as lasers, pharmaceuticals and computers.

Philippe became involved because it felt social responsibility to spread technical ideas into the Dutch economy, according to Mr Edsel Engels, SKB's project manager.

Most science parks or innovation

centres have been financed

from public funds, from universities or local authorities. In a few cases, moves are afoot to attract to such ventures private-sector funding.

In the case of the U.S. examples, the characteristics of American society which automatically give greater encouragement to the entrepreneur and the advantage of the huge U.S. market were natural stimuli. They are inbuilt aids of a kind that the most inspired government planner would find difficult to replicate in Europe.

There is, however, some evidence that tinkering with social and economic structures can aid the transfer of scientific ideas to the commercial sphere.

Studies at the Technical University of Twente in the Netherlands and Chalmers University in Sweden have shown that the number of new companies started by academics has increased substantially since the university instituted measures to help such business, such as special grants or innovation seminars.

Though these studies provide a few hints of promise for the future, it is evident that the technology-transfer measures now in vogue offer little immediate relief for the millions in Western Europe's queue of job-seekers. For these people and for the politicians and administrators who would like to see quick results from their efforts — science parks and innovation centres are no more than a glimmer of hope on the horizon.

Our man in Shanghai

Men and Matters

of St James ("It's not a deer-stalker"), he has the modest but derring-do air of a John Buchan hero. He will be driven about in a London taxi cab, painted royal blue, chosen for its manoeuvrability and legroom.

He only turned diplomat at the age of 37, but has served in Luxembourg, Canada, Belgium (where he helped evacuate British residents during the civil war in 1976) and in Peking.

Seventeen years after the British consulate was closed at the height of the cultural revolution, the competition has become more intense. The Americans, Japanese, West Germans, French, Australians and Poles all have consulates in the city.

But Mount, or Menz, Dr Hui (Eminent virtuous affection) in Chinese, looks like becoming a notable figure around town. Tull and Spire, in his Inverness cap and Herdwick hat from Lock's

Islands' Image

Norman Saunders, aged 41, the Chief Minister of the Turks and Caicos Islands, who was arrested on Tuesday in Miami on drug charges, has been a key promoter of offshore banking on the islands.

The regulation of offshore banking began just before his took office in 1980, and gathered momentum under his drive.

Saunders, a dapper, quiet-spoken man, who trained as an accountant, was convinced from taking office that the establishment of the islands' offshore financial services centre was the best means of getting away from dependence upon British grant-in-aid — though he had no wish for independence.

His arrest begs some questions about the islands' image and once again puts the Caribbean offshore banking centres in the headlines. The Turks and Caicos have been trying to attract new business from the bad publicity received by Cayman for dealing with laundered funds, and by the Bahamas gov-

ernment for its involvement with "narcotics dealers."

Saunders started his working life with the Turks Islands Salt Company. He moved to the Caicos Company, a service group which operates in cased aircraft and ship fuelling.

In 1973 he took charge of the Caicos Company, an arm of the South Caicos Aircraft strip. A year later he bought out the business and still controls it.

He has been in politics since 1987 and last year his Progressive National Party won elections for the second time.

The dispute began when Alain Hanano, a Syrian, was dismissed for alleged absenteeism. The strikers claim he was protesting about the late payment of his wages, and that Jana pays only half the rates of other Arab news agencies anyway.

Saunders' agency's director, says he regards the sackings as final, and the dispute as over long ago. And despite his well-publicised talk with the NUM about support for the miners' strike, Colonel Gaddafi has shown no interest in the issue.

The strikers will mount a larger picket than usual outside Jana's base at the International Press Centre in Shoe Lane today.

Bard to worse

Reeling under the weight of £347m of underwriting losses disclosed this week, Royal Insurance still retains its sense of humour judging by its choice of Shakespeare play to sponsor at the Barbican last night: *The Comedy of Errors*.

The publishing contract was

signed in Edinburgh yesterday — appropriate gravitas being added to the occasion by the use of a 200-year-old quill pen.

The title of the encyclopaedia will be the Stair Memorial of the Laws of Scotland, after

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Thursday March 7 1985

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Contact Gareth
Isaac, Borough of
Newport, Civic
Centre, Newport,
Gwent NP1 4UR.
Tel: 0633-56306.

FURTHER ROUND OF INCREASES EXPECTED IN JUNE AFTER ENKA MOVE

Synthetic fibre prices rise 5%

BY ANTHONY MORETON, TEXTILES CORRESPONDENT, IN LONDON

ENKA, Europe's largest producer of synthetic fibres, has increased prices to all its European customers by an average of just over 5 per cent.

The move, which will almost certainly be followed by another in June, might trigger a round of competitive rises by the other leading European producers, such as ICI Fibres, Hoechst, Bayer, Rhône-Poulenc and Montefibre.

Most of the big companies raised their prices at the end of last year. ICI Fibres, for instance, increased its charges for nylon destined for socks, sportswear, lingerie and nightwear by 7 per cent on January 1, its first increase for 12 months. Mr John Lister, the UK compa-

"Feedstock prices have risen by more than DM 200 (\$50) a tonne,"

he said. "Some products have gone up by more than 20 per cent. Our rise does no more than get us back to a better price balance across Europe, which is necessary for products with such high export and import content."

He added that the British market had become "very insular" and sterling prices would have to go up at a faster rate to bring them into line with those in continental Europe.

A company with an overseas trade such as ours has to have a uniform price across all markets."

Enka is about to launch a big investment programme aimed at maintaining the company's position at the top of the European fibres "league". It is spending DM 220m on a pol-

yster filament yarns site at Aachen. Building work is expected to be completed towards the end of this year and the plant should be on stream early in 1987.

In addition, nearly DM 100m is being put into a polyester staple plant in the Netherlands to come on stream by 1987.

Herr Kamp emphasised that those two plants would replace rather than add to the company's capacity. A European agreement on fibre capacity prevents companies from increasing the amount in present trading circumstances.

Herr Kamp reported that 1984 had been "a very successful year" for the company and that strong trading conditions had continued into the first quarter of this year.

Report on telephone tapping in Britain 'a whitewash'

By Margaret van Hattum
In London

BRIITISH GOVERNMENTS since 1970 have not broken the rules covering the interception of mail and telephone conversations, according to a report ordered by the Conservative Government.

The report, however, failed to satisfy politicians of all parties that the British security services were operating according to the rules.

Mrs Margaret Thatcher, the Prime Minister, yesterday published extracts of a report by Lord Bridge of Harwich, chairman of the security commission. He concluded that "no warrant for interception had been issued in contravention of the criteria."

Opposition leaders, however, dismissed the report as a "whitewash" that had failed to deal with issues raised in a television documentary that was banned from transmission on Britain's Channel 4 by the Independent Broadcasting Authority.

The programme included allegations that individuals were wrongly classified as subversives so that interceptions could be authorised and that intelligence gathered by the British security services was used for party political purposes.

It said that trade union leaders and principal figures in the Campaign for Nuclear Disarmament had been the subjects of such surveillance.

Specific provisions are actually £33m lower than in 1983, while outside Crocker the bank has not felt it necessary to make any general provision at all in 1984. The contrast with National Westminster's current view of the world is striking.

The improvement is, as ever, spread fairly evenly across the divisions and regions. The Western hemisphere was boosted in sterling terms by exchange rate movements and saw the benefit of a £15m turnaround from the U.S. energy interests. But there was precious little to boast at anywhere.

This year should see some softness in South Africa, the UK builders' merchants, and energy. But with the manufacturing interests fairly bumbling along, BTR could easily make £370m pre-tax without Dunlop. After a 30 per cent tax charge, that would leave the shares on a multiple of about 14.

BTR

If Dunlop shareholders should want to examine BTR's qualifications for an industrial management job, they need look no further than yesterday's preliminary statement. The company has produced yet another astonishing set of figures in the first eight months of this financial year, which totalled more than £1bn, represent almost 70% of the available market in this country.

Mr Gerald Kaufman, the Labour Party's home affairs spokesman, dismissed the report as "an outrage and an insult." Lord Bridge was not to blame, he added. The message from the union leadership is likely to be one of continued defiance of the board's plans.

The board is now seeking to take rapid advantage of its position of strength to break down the overtime ban from below. It believes that pit-level deals can be struck between management and men to work overtime shifts and that will erode the ban until it becomes meaningless.

It assumes that the men's desire to return to work without an amnesty for all the 718 miners dismissed during the dispute.

The board said that only two Yorkshire pits remained totally strikebound.

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"Lord Bridge was asked the wrong question," Mr Steel said. "The key issue is that those administering the system should not also be examining it. The secret state is out of control and democracy is threatened."

Mr David Steel, leader of the small Liberal Party, said the report was "totally inadequate." It had failed, he said, to deal with such questions as whether authorised warrants covered organisations, enabling telephone taps on unlimited numbers of people, and how complaints about unauthorised interceptions could be examined.

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SECTION II - INTERNATIONAL COMPANIES

FINANCIAL TIMES

Thursday March 7 1985

Conveyor belting that's superior
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State takes control of failed mortgage insurer

BY WILLIAM HALL IN NEW YORK

THE CALIFORNIA Department of Insurance has taken control of Glacier General Assurance, a small Montana-based insurance company that wrote large amounts of mortgage insurance for the mortgage-backed securities at the centre of the Bank of America mortgage pool fraud.

Last week Bank of America, which has taken a \$55m charge against its losses in the case, sued National Mortgage Equity and West Pac, two West Coast companies, which had packaged the pools of mortgage loans used as collateral for mortgage-backed certificates sold to institutional investors.

The bank acted as escrow agent and trustee for the mortgage loan pools, and Glacier General and Pacific American Insurance, a small

Delaware insurance company, provided financial guarantees which encouraged many small savings and loans to invest in the securities. After the mortgage loan pools were found to be faulty, the insurance companies failed to honour the financial guarantee bonds and Bank of America felt duty-bound to buy back the faulty securities from the smaller institutions.

A preliminary audit of Glacier indicates that its liabilities exceed its assets by \$36.2m. At the end of 1984 the company had total liabilities of \$121.1m.

Bank of America, which has said that it intends to pursue vigorously all parties "who were responsible for the perpetration of this massive fraud," has not sued Glacier General or Pacific American.

Bell Resources profit boosted by sale of Weeks subsidiaries

BY TERRY POVEY IN LONDON

BELL RESOURCES, the energy and mining affiliate of Mr Robert Holmes à Court's Bell Group, achieved a net profit of AS\$6.3m (US \$2.25m) and sales of AS\$150.59m for the 18 months to December. The company, which has changed its accounting date from June 30 to the calendar year, says that it is now only 45 per cent owned by Bell Group.

Up to June 1983, the last date on which full 12-month accounts were presented, Bell Resources traded as Wigmore, a modest but listed company selling Caterpillar equipment in Western Australia. In its last year, Wigmore recorded sales of AS\$60.24m and net profits of AS\$2.89m.

Since its takeover by Mr Holmes à Court, Bell Resources has been transformed into a holding company for much of the Perth-based

entrepreneur's growing energy and mining holdings. It has also been used as a vehicle for a number of aggressive bids for Broken Hill Proprietary (BHP), Australia's largest company.

As a result of two bids for BHP, which garnered some 5 per cent of the mining major, and the takeover in March last year of Weeks Petroleum, Bell Group has seen its stake in Bell Resources diluted to the present 45 per cent from 66 per cent in August 1983. At the same time the total number of issued shares in Resources has risen almost eight-fold to more than 48m.

In January of this year Bell Resources sold two of its Weeks subsidiaries, the most important of which was Weeks Australia, to Weeks Petroleum, controlled by Bell Resources. This follows notification last week that Weeks Petroleum, controlled by Bell Resources, has bought 10 per cent of Asarco's outstanding common shares.

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For a copy of our annual report, contact our Corporate Communications Department at P.O. Box 1188, Drawer B, Houston, Texas 77001.

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Avesta president quits in shake-up

By David Brown in Stockholm
MR JAN CARLÉN, president of the troubled Avesta stainless steel group of Sweden, yesterday resigned abruptly in the latest step of a far-reaching senior management shake-up.

Mr Carlén's replacement has been rumoured since last November, when Mr Gunnar Engman, was brought in as working chairman. Mr Engman has taken over as managing director.

Despite Mr Carlén's technical background - he managed Sandvik's steel division before becoming vice-president of the Bofors armaments group - Avesta's owners have made no secret of their wish for "stronger leadership" at the group.

The board has called for an improvement in the group's profitability of about SKr 300m (\$31.1m) annually, with SKr 200m to come from job cuts, and a further SKr 100m from streamlining sales and mortgaging activities.

Last month, the group announced a further 500 job cuts and said it was examining the closure of a hot-rolled strip mill with 400 employees, which it jointly owns with the Sandvik stainless steel group.

Avesta was formed early last year as the result of a far-reaching restructuring of the Swedish stainless steel industry. It is 87 per cent-owned by Johnson Group. It had sales of SKr 3.5bn last year.

Investor, one of the key investment groups of the Wallenberg industrial empire, has raised its stake in Electrolux, Europe's largest manufacturer of white goods, to 34 per cent of the votes. It acquired an 18 per cent holding formally owned by Castor, the investment company closely linked with the Volvo motor group and the Skanska construction and investment concern.

Sales in the second quarter rose from \$1bn to \$1.1bn, and sales for the six-month period were \$1.08bn up to \$2.1bn.

The group said operating income from its ongoing businesses in the second quarter had risen 30 per cent to \$11.5m. It cited strong performances by its entertainment, communications and financial services groups.

SPANISH GROUP'S DEBT COULD BE KEY FACTOR IN TAKEOVER TERMS

VW and Seat near merger deal

BY KENNETH GOODING, MOTOR INDUSTRY CORRESPONDENT, IN GENEVA

VOLKSWAGEN and Seat have which might become a stumbling block in the discussions.

The Spanish group's interest payments last year were equivalent to 18 per cent of its Pta 200bn (\$1.06bn) revenue (up from Pta 150bn in 1983) arising from Pta 150bn of long-term debt, much of which was raised in the Eurodollar market.

Existing co-operation between the two companies had opened up the Spanish car market to VW - which achieved a 5 per cent share last year against only 0.5 per cent in 1982 - while VW had helped Seat rapidly establish its own export network throughout Europe, Dr Hahn said.

Both companies want to clear up the uncertainties as quickly as possible and to establish formally that Seat will continue to operate as a separate independent organisation with its own engineering capability and dealer network but sharing the VW-Audi "umbrella" and benefiting from the economies of scale which would come from sharing some common components.

Seat produced 296,000 cars last year, its highest output for 10 years and up from 240,000 in 1983.

Mr Juan José Diaz Ruiz, Seat's commercial director, said output in

1985 should be about 370,000 cars, of which about 180,000 would be for the Seat network in Spain, 120,000 for Seat export markets, 50,000 would be built for VW (mainly Polos but also Santanas and Passats) and 40,000 Fiat Pandas.

Seat's export sales were worth Pta 70bn last year, and Mr Diaz Ruiz said the company was slightly ahead of schedule with its three-year programme to develop export markets on its own account, following the break-up three years ago of its 30-year partnership with Fiat of Italy.

Seat cars achieved a 1.5 per cent share of the West European car market in 1984, one year ahead of the target, through its new dealer network in Austria, Belgium, the Netherlands, Italy, France, Greece and West Germany. It has also set up in Israel.

This month Seat launched its cars in Switzerland, to be followed later this year by Scandinavia and Britain.

It has also started on the second phase of its export expansion by launching in the Asia-Pacific area, starting with Taiwan where it hopes to sell 8,000 cars this year.

This will be followed up by entering Thailand, Indonesia, Singapore, Hong Kong, Australia and New Zealand.

Mr Diaz Ruiz said the only part of the world where Seat would not attack in the medium term was Africa. The company would move into Canada next year and the U.S. in 1987-88.

He insisted the strategic plans would not be altered if VW acquired control of Seat. "Whatever comes out of the talks between INI (the state-owned Spanish holding company) and VW, the partnership can only strengthen us. The Seat management is happy and confident about the future," he said.

Gulf & Western hit by acquisition costs

BY OUR NEW YORK STAFF

GULF & Western Industries, the big U.S. conglomerate which recently bought the Prentice-Hall publishing group for \$718m, has reported a 9 per cent drop in its second-quarter net income from continuing operations to \$48.1m.

The company said interest charges nearly doubled in the second quarter to \$31.3m as a result of increased borrowings to finance the acquisition.

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South African insurer shows strong growth

BY JIM JONES IN JOHANNESBURG

LIBERTY LIFE, South Africa's third largest life assurance company and the country's largest shareholder-owned insurer, grew strongly in 1984.

Net premium income rose by 12.7 per cent to R510.3m from R453.9m, while investment income increased by 32 per cent to R275.7m from R208.8m. Total assets advanced to R4.22bn from R3.49bn.

Mr Donald Gordon, chairman, is cautious on immediate prospects for the South African economy but believes that Liberty is well structured to overcome any difficulties.

Liberty's total capital and reserves of R1bn were the largest of any life assurer outside the U.S., he said.

Liberty Life and Guardian National, the South African arm of

Guardian Royal Exchange, yesterday announced an agreement to establish a new life assurance business.

Liberty and Guardian will subscribe R14m capital for the new life company which will then use R10.5m to acquire Guardian National's life assurance business. The new life company will be 51 per cent owned by Liberty Life and 49 per cent by Guardian National.

It is estimated to have initial total assets of R65m, and its initial annual premium and investment income will be about R19m.

Liberty is also negotiating with United Building Society (UBS), South Africa's largest building society, on new projects to take advantage of changes occurring in the financial services sector.

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Commerzbank Aktiengesellschaft

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February 1985

This announcement appears as a matter of record only

February 1985

I.I.G. (UK) LIMITED

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The Churchill Hotel, London

The undersigned has arranged and
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The Financial Times proposes to publish a survey on the above subject on Wednesday 24th April 1985, prior to the BIBA conference in London.

For details of advertising rates please contact:
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Publication date is subject to change at the discretion of the Editor

MULTIBANCO COMERMEX, S.A.

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Floating Rate Subordinated Notes due 1992
In accordance with the provisions of the Notes and the Agent Bank Agreement between Multibanco Comermex, S.A. and Citibank, N.A. dated March 2, 1982, notice is hereby given that the Rate of Interest has been fixed at 101 1/2% p.a. and that the interest payable on the relevant Interest Payment Date, September 9, 1985, against Coupon No. 7 will be U.S.\$279.32.

March 7, 1985
By Citibank, N.A. (CSSI Dept.), Agent Bank

CITIBANK

INTL. COMPANIES & FINANCE

News Corporation interim earnings rise by 11.7%

BY MICHAEL THOMPSON-NOEL IN SYDNEY

NEWS CORPORATION, Mr Rupert Murdoch's international media group, has announced an 11.7 per cent increase in net profits to a record A\$58.4m (US\$40.3m) for the six months to December.

A strong rise in earnings in Australia was partly offset by lower profits in the UK, where results were affected by industrial disputes and the fall of sterling.

There were net extraordinary profits of A\$10.5m in the half year, thanks mainly to a surplus of A\$2.5m of the cost of shares in St Regis of the U.S.

Unrealised foreign exchange losses by the partly owned Ansett Transport Industries denting these gains. In 1983-84 News suffered net extraordinary charges of A\$60.4m caused mainly by losses arising from specifying on the U.S. dollar. The company also announced

a scrip issue of one ordinary share for each ordinary share already held. The new shares won't participate in the interim dividend but will rank equally with the other shares afterwards.

The interim dividend is 8 cents a share against 5.5 cents previously. The total pay for all 1983-84 was 13 cents.

The highlight of the first half was the purchase for U.S.\$850m of 12 technical and travel publications from Ziff-Davis Publishing of the U.S.

This further strengthened the group's U.S. businesses, which in 1983-84 accounted for 27.4 per cent of group turnover.

Pre-tax earnings for the six months were A\$89.1m against A\$74.9m on turnover of A\$11.6bn, compared with A\$87.2m. Tax took A\$30.9m, against A\$22.1m, interest charges A\$38.2m, against

A\$30.5m, and depreciation A\$19.5m, against A\$16.3m.

News International, the London-based subsidiary of News Corporation, reported a decline in profits after tax and minorities to £12.27m (£12.9m) for the half year to December from £13.37m. Profits per share were 25.4p against 16.83p. Sales were £231.2m against £223m.

The company, whose British newspaper titles include the Sun, News of the World, Sunday Times and Times, said that higher finance charges and industrial problems were to blame for the drop in profit. An improved trading profit is expected in the second half.

The group's extraordinary profit on its St Regis share deal in the U.S. is being taken onto the profit and loss account of News International. Last year's extraordinary items included a £22m loss.

Wheelock Maritime requests suspension

By David Dodwell in Hong Kong

WHEELOCK MARITIME International, the Hong Kong-based shipping group, yesterday announced that it was in "a critical financial position" following the refusal of Wheelock Marden, the trading group, to meet a request for "limited financial assistance." It called for dealings in its shares to be suspended.

Wheelock Marden, which owns 50 per cent of Maritime, is currently the subject of a bid contest between Tan Sri Rhio Teck Puat, a Singaporean financier, and Sir Yue-Kong Pao, who has substantial shipping and property interests in Hong Kong.

The news that Maritime's problems have reached a crisis point is unlikely to jeopardise the bid that currently sits on the table — HK\$2.4bn (US\$380m) cash offer from Sir Y. K. Pao's Hong Kong and Kowloon Wharves and Godown Company — partly because Marden has made full provision for its investment in the shipping group. Rationalisation of shipping operations was in any case thought to be an inevitable outcome of a successful takeover of Maritime.

The crisis, which has been signalled by deepening losses over the last three years, was expected by most local analysts to be first staves towards Maritime being placed in receivership. It is yet further evidence of the severe problems facing the world's shipping industry, and follows the recent collapse of Saleminvest in Sweden, and US Shipping.

Maritime directors said in a statement yesterday that they were "urgently" discussing with Schroders Asia, their financial advisers, the "appropriate course of action." Neither the company nor its advisers would reveal last night how large its debts were, or how much money it had requested as financial support from Maritime.

Maritime disclosed that at the end of 1983, after failing to arrange a U.S.\$12m line of credit, it had net liabilities of HK\$1.8bn. Total net losses for 1983 were HK\$228m.

This probably understates total group debt, however, since Maritime announced in October last year that ship sales had reduced overall debt by U.S.\$70m and decreased commitments by U.S.\$60m.

The Maritime board said yesterday that ahead of the takeover bid for Marden, it had been preparing proposals for a group reorganisation. Once the bid had been received, Marden said it was not willing to consider "any substantial injection of funds." As a result Maritime formulated interim proposals calling for "limited financial assistance."

The crisis was triggered yesterday when the Marden board decided that even limited assistance was out of the question.

• Sun Hung Kai and Company has sold its 20 per cent stake in HK-TV to institutional investors for about HK\$450m (US\$61.5m). Reuter reports from Hong Kong.

It will use the funds to reduce short-term borrowings and to finance expansion. Sun Hung Kai Securities Ltd and Merrill Lynch were brokers in the transaction.

Toshiba takes strategic stake in Sord Computer

and semiconductors to Sord.

Toshiba furthermore will help modernise and expand Sord's plant in Kemigawa, Chiba City.

Other points of the agreement include negotiations soon on joint-product development, marketing and manufacturing technology with long-range cooperation in mind, and the establishment of Toshiba's personnel in Sord's positions of executive vice-president and director in charge of accounting.

• Mr Tadayoshi Shima, Sord's founder and president, will remain in his chief executive, though there seems some doubt as to how long. Toshiba said he was staying on to "assure continuity" and to "help retain the active mentality" that characterised it (Sord) from the start," adds Jurek Martin from Tokyo.

Kanhym net loss reaches R41m

BY JIM JONES IN JOHANNESBURG

KANHYM, the South African agricultural products and coal company, was seriously affected by poor weather, high interest charges, and foreign exchange losses in 1984. Turnover rose slightly to R1.15bn (US\$61m) from R1.12bn but operating profits dropped R32m from R15.5m.

Mr Ted Pavitt, the chairman, said trading conditions were extremely difficult. Feedlot operating costs rose sharply after a hail storm destroyed almost all of Kanhyms uninsured maize crop and interior maize had to be imported at unaffordable prices.

Interest charges rose to R27.7m from R16.5m because of increased borrowings and higher rates. An unrealised foreign exchange loss of R12.3m has been taken into account in the 1974 results and an additional foreign exchange loss of R12.2m has been de-

fered. Mr Pavitt said no further foreign exchange losses will be incurred as all foreign commitments have now been covered forward.

Coal exports by the Gertree Middelburg mine, in which Kanhym has a 6 per cent interest, were restrained by an early decision to take forward cover on expected dollar sales receipts.

A new managing director has been appointed, the workforce has been reduced, and operations are being reorganised.

The 1984 losses, Mr Pavitt said, wiped out the proceeds of last year's R49m rights issue.

PETROLEUM EXPLORATION OPPORTUNITIES IN NEPAL

The Department of Mines and Geology Ministry of Industry of

His Majesty's Government of Nepal wishes to invite

Management and Senior Exploration Personnel of interested Petroleum Exploration Companies to a series of

PROMOTIONAL PRESENTATIONS



The presentations will review the results of recent seismic and geological evaluation work.

A Promotional Brochure covering regional aspects of the work and outlining bidding procedures will be available to interested companies.

Schedule for Industry Presentation Meetings:

London Thursday, March 21, 1985
Houston Thursday, March 28, 1985
Kathmandu Tuesday, April 9, 1985

Inquiries should be sent to:

Dept. of Mines and Geology
Mr. J.M. Tater
Deputy Director General
Lainchaur, Kathmandu, Nepal
Tel: 413541, 414740
Telex: 2320 MINES NP

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Mr. J.R. Harris, Suite 505
2950 North Loop West
Houston, TX 77002
Tel: 713/957-7550
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INTL. COMPANIES & FINANCE

SBC lifts dividend, plans rights issue

By John Wicks in Zurich

SWISS BANK Corporation, one of the big three Swiss commercial banks, is increasing its dividend for 1984 following a 17 per cent improvement in net profits to SwFr 500m (\$172m).

The bank also plans a rights issue to raise SwFr 420m. It says prospects for 1985 are positive and it sees the funding exercise as the basis for future profit growth.

SBC describes 1984 as very gratifying. Like its rivals it

plans to step up the annual dividend, lifting the payment from SwFr 11 to SwFr 12 a share.

The improvement in profit resulted primarily from further growth of non-interest business. Net commission income was up 15 per cent to SwFr 855.6m and income from securities by 18 per cent to SwFr 498m. Earnings from foreign exchange and precious metals trading declined.

Deposits and advances again showed above-average growth rates—21.5 and 13.9 per cent respectively. Interbank business, the due-to-banks total was little changed while the due-from-banks sum grew by 14.6 per cent.

The right issue is one-for-12 at SwFr 200 a share. The balance sheet total was SwFr 119bn, up 15 per cent on the end-1985 figure.

SBC's profit performance falls neatly between those of its two major rivals, Unibank of Switzerland and Credit Suisse. UBS has also announced plans for a rights issue.

Amro buys out partners in Australian unit

BY DAVID HOUSEGO IN PARIS

AMSTERDAM-ROTTERDAM Bank, the big Dutch bank, has acquired the outstanding 50 per cent of its Australian affiliate, Amro Australia, writes our Financial Staff.

The move follows the recent liberalisation of Australia's banking laws. Amro declined to disclose the value of the purchase. Vendors are Lend Lease Corporation and MLC, an insurance company.

Amro Australia was formed in 1981 as a joint venture with the two Australian companies, but was under the Dutch bank's management.

Better showing by Creditanstalt

BY PATRICK BLUM IN VIENNA

CREDITANSTALT, Austria's largest bank, showed an improved performance last year with profits before tax increasing by just under 8 per cent to Sch 737.1m (\$31m).

The bank plans a Sch 450m rights issue. The offer, on a one-for-seven basis, will be made from next Monday. The Austrian Government is Creditanstalt's biggest shareholder.

After tax, profits improved from Sch 299.3m to Sch 304.1m. The improvement is partly

Bertelsmann set to spend DM 1bn on U.S. activities

BY JONATHAN CARR IN GÜTERSLOH

BERTELSMANN of West Germany, one of the world's biggest media concerns, is planned to spend around DM 1bn (\$229.15m) over the next three years to boost its activities in the U.S.

Dr Mark Woessner, chief executive, said yesterday that this sum would be roughly one third of Bertelsmann's planned investment spending worldwide over that period.

Key aims in the U.S. would be to take over one or more magazines (Dr Woessner mentioned no names) and to expand the group's printing activities there.

Through its majority holding Gruner und Jahr, Bertelsmann already owns the U.S. magazines Parents and Young Miss. It failed last year in a \$150m bid to acquire U.S. News and World Report.

Bertelsmann also owns Ballantam Books, the New York

based paperback publisher, and controls printing companies including Offset Paperback Manufacturers of Pennsylvania, which turns out some 250m books a year.

On the music side, Bertelsmann is in the process of merging its record, music publishing and video music business with RCA Records. Details still have to be ironed out, but Dr Woessner said he hoped the merger deal could be formally completed this year.

Announcement of the proposed investment plans emphasises that Bertelsmann is forging ahead again after a few years of consolidation, during which costs have been cut and profitability sharply improved.

Dr Woessner said he expected net profit for the current business year to total about DM 380m (\$105m) after DM 28m in sales of DM 6.7bn in 1983-84 (to June 30).

Achievement of the DM 380m result would mean Bertelsmann has increased net profit six-fold since 1980-81, while raising its ratio of own funds to borrowed capital from 20 to 30 per cent.

Foreign business has grown faster than that at home, and now accounts for 64 per cent of sales.

BESIDES EXPANDING in the U.S., Dr Woessner said Bertelsmann planned to push strongly into the "new media"—including satellite and cable television, data banks and electronic publishing.

To this end a new company division was being created this year, to be headed by Herr Manfred Lahmstein, the former federal Finance Minister who joined the Bertelsmann executive board in 1983. Plans include development of a satellite TV service with RTL of Luxembourg, in which Bertelsmann has a 40 per cent stake.

Svenska Cellulosa earnings soar

BY KEVIN DONE, NORDIC CORRESPONDENT IN STOCKHOLM

SVENSKA CELLULOSA (SCA), the Swedish forest products group, last year achieved its best result for 10 years with an increase in profit of 51 per cent to SKr 122m (\$157.3m) from SKr 81m in 1983.

Group turnover jumped by 17 per cent to SKr 11.57bn from SKr 9.87bn a year earlier.

SCA said that operating profits had been improved in all sectors of the group. The bulk of profits came from its forestry and forest industry operations with an increase of 41 per cent to SKr 1.06bn.

The market for most of SCA's products—it has a leading position in newsprint, kraftliner and

sawn goods—was strong for most of last year, but there was a slackening of demand for sawn timber, pulp and kraftliner towards the end of 1984.

Mr B. Rydin, chief executive, warned that trading this year are unlikely to reach last year's level but profitability should remain "satisfactory."

Mr Kjell Brändström, deputy chief executive, said the continuing strength of the U.S. dollar had given SCA "an enormous competitive advantage" compared with North American pulp and paper producers.

The average prices for all forest products improved in

Swedish krone last year, and plants were working close to capacity in all sectors.

Group capital investment is expected to peak this year at around SKr 1.6bn compared with SKr 1.1bn in 1983. SCA is in the middle of an ambitious investment programme aimed at increasing both its pulp and newsprint capacity.

The group has received dispensation from the Government to increase its dividend payment by 17 per cent to SKr 3.50 a share, but Mr Rydin said the dividend would have been significantly higher at around SKr 4 a share without the current dividend freeze.

Record profit for French airline despite traffic fall

BY DAVID HOUSEGO IN PARIS

UTA, the French private air group which specialises in Africa and the Far East, made record profits last year in spite of a fall in traffic.

The group announced yesterday a 34 per cent increase in profits after tax, increased by 34 per cent to FFr 2.12bn (\$21m).

The move follows the recent liberalisation of Australia's banking laws. Amro declined to disclose the value of the purchase. Vendors are Lend Lease Corporation and MLC, an insurance company.

Amro Australia was formed in 1981 as a joint venture with the two Australian companies, but was under the Dutch bank's management.

The profits rise comes in the wake of major reorganisation within the company aimed at cutting costs, making more intensive use of carrying capacity.

Attributed to a reduction in the level of provision needed for loan losses which had been unusually high in 1983, and to a slight increase in income from interest and from commissions and fees.

The bank, however, increased its foreign risk provisions by Sch 300m to Sch 760m. This figure does not include additional provision for individual foreign borrowers.

This year's dividend is maintained at 10 per cent on capital which was increased by 14 per

cent last year from Sch 2.1bn to Sch 2.4bn.

The balance sheet grew last year by 8.3 per cent to Sch 325.9m (\$31m) although more than half of the increase is attributable to the rise in the dollar.

Foreign business rose slightly to 49 per cent of the balance sheet total, with actual foreign risk excluding export financing to foreign customers guaranteed by the Republic of Austria up from 35 per cent to 36 per cent.

Akzo to invest \$44m in Brazil ventures

By Our Financial Staff

AKZO, the Dutch chemicals group, is to invest a total of \$44m in the construction of two factories for its chemicals ventures in Brazil.

Akzo's chemical division plans to allocate \$35m to build a plant that will manufacture cracker catalysts for the oil industry.

Located at Santa-Cruz, the plant is expected to start up in 1987 and will have a productive capacity of 25,000 tonnes a year.

Akzo's partners in the venture are Petrobras, the state oil company, with 40 per cent, and Oxiteno, a Brazilian chemical company, with 20 per cent. Cracking catalysts are used to convert heavy petroleum products into more marketable light oil products.

Akzo has also allocated \$9m for the construction of a nitril and amide plant at Itopema, outside Sao Paulo. The plant will have a capacity of 75,000 tonne and will come on line later this year.

VONTobel Eurobond Indizes					
Weighted Average Yields PER 5 MARCH 1985					
	Today	Last week	Year's High	Year's Low	Year's Total
U.S. Eurobonds	11.84	11.47	11.77	10.71	12.21
OM (Foreign Bond Issues)	7.44	7.54	7.58	7.01	8.53
MLP (Bearer Notes)	7.99	7.62	7.99	7.29	8.53
Can\$ Eurobonds	13.23	13.13	13.29	12.21	13.29

Information: Pierson, Heldring & Pierson N.V., Herengracht 214, 1016 BS Amsterdam.
Bank J. Vontobel & Co Ltd, Zurich - Tel: 010 411 468 7111

These securities were offered and sold outside the United States
This announcement appears as a matter of record only

U.S. \$500,000,000**FIRST FEDERAL OF MICHIGAN****Secured Zero Coupon Bonds Due 2005****Issue price 10.50%****BANQUE PARIBAS CAPITAL MARKETS****PRUDENTIAL-BACHE SECURITIES INTERNATIONAL****NOMURA INTERNATIONAL LIMITED****SALOMON BROTHERS INTERNATIONAL LIMITED****S. G. WARBURG & CO. LTD.****BANQUE BRUXELLES LAMBERT S.A.****BERLINER BANK AKTIENGESELLSCHAFT****CREDIT COMMERCIAL DE FRANCE****CREDIT LYONNAIS****DAIWA EUROPE LIMITED****DREXEL BURNHAM LAMBERT INCORPORATED****GREAT PACIFIC CAPITAL S.A.****HAMBROS BANK LIMITED****IBJ INTERNATIONAL LIMITED****NORDDEUTSCHE LANDES BANK GIROZENTRALE****ORION ROYAL BANK LIMITED****SMITH BARNEY, HARRIS UPHAM & CO. INCORPORATED****SWISS BANK CORPORATION INTERNATIONAL LIMITED****WESTDEUTSCHE LANDES BANK GIROZENTRALE**

All of these Securities have been offered outside the United States.
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New Issue / March, 1985

U.S. \$200,000,000**IBM Credit Corporation**

(Incorporated with limited liability in the State of Delaware, U.S.A.)

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for

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Incorporated

February 22, 1985



£40,000,000

American Brands, Inc.

12% Notes Due 1995

The Issue Price of the Notes is 100% of their principal amount

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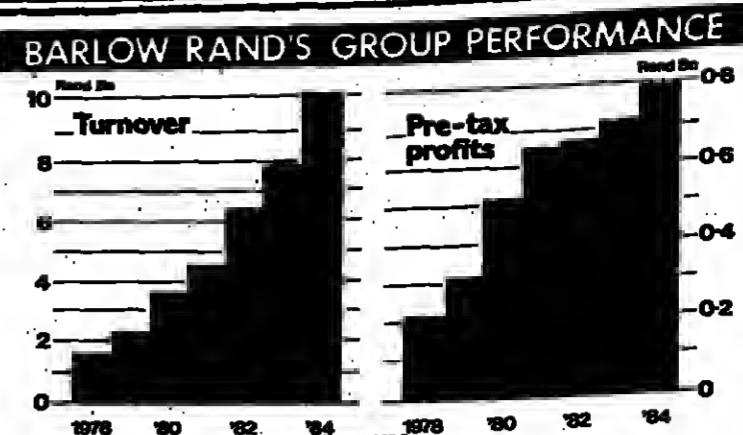
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INTL. COMPANIES & FINANCE



Warren Clewlow is Barlow's chief executive. Bastian Kardel is the new chairman of Barlow's international division and is seen to become chairman of J. Bibby.

Barlow Rand casts a wider net

THERE MAY BE temptations to withdraw foreign investments by South African companies to the wish to escape the country. The South African economy is troubled. The country's currency is in a poor state, interest rates are high and the political outlook is clouded. Such things may have prompted many individuals to seek ways to move funds to hard currency areas. Even so, it is wise of the market to assume the same motives have, in general, prompted South African companies to invest abroad.

The takeover for £274m (US\$ 295m) last autumn of J. Bibby and Sons, the UK industrial and agricultural concern lends point to this, when taken with last month's Bibby £28m rights issue and the Bibby takeover move for Princeton Packaging, a U.S. paper and plastics processing group—part of the Barlow Rand empire—for some \$24m.

At Barlow Park, the leafy suburban headquarters of the Barlow Rand industrial, mining and industrial group, the idea that the group's recent acquisition of Bibby was motivated by disenchantment with South Africa causes irritation. It forms, says Mr Warren Clewlow, the group's chief operations officer, part of a coherent long-term corporate development plan and does not diminish the group's domestic capital spending. At the same time, the Bibby takeover and the Princeton reorganisation are seen as a springboard for development abroad.

The group feels hemmed in at one level, there are the foreign exchange controls which prevent South African companies readily shifting outside their own, small market. More fundamentally, however, Barlow

Rand is hemmed in by a declining South African economy, and the effects of this are exacerbated by the fact that a few large groups, including Barlow, control virtually all the country's private sector. There is little point, for one company, in clashing head on with other major competitors to gain market share, as a means of offsetting the effects of economic decline.

The Barlow group's lack of manoeuvrability shows up in the fact that C. G. Smith, a subsidiary, has, for example, about 40 per cent of the cement industry. Princeton, Portland Cement, is one of three companies in a tightly-knit cement market, and Tiger Oats has over the past few years acquired additional food sector interests to give it and its major competitors control over almost every aspect of South Africa's food business.

Foreign expansion was seen at Barlow as the only way of breaking free of the tightening grip of South Africa's relatively small and now-sagging economy. It was not a sudden decision. The group's shares are quoted on a number of European bourses, in part in preparation for paper-based acquisitions. Opportunities in that direction are, however, affected by Barlow's South African nationality.

With the political drawback becoming coupled with the constraints imposed by South Africa's exchange controls, Barlow picked on the most obvious alternative strategy. That was to base foreign expansion on a firmly-held subsidiary, which was large enough to generate and mobilise its own

shareholders' Subordinated Loans

Total Shareholders' Funds

Deferred Taxation

Current Liabilities

Current and deposit accounts

Certificates of deposit issued

Taxation

Accrued interest payable and other creditors

Proposed dividend

£

expansion capital needs: that was where Bibby came in.

The Tiger Oats subsidiary held 30 per cent of Bibby's equity, and Barlow bid for that and the outside shareholders last September in a bid worth £3 a share. This bid, controversially high, attracted Bibby shareholders to the extent that they sold 97 per cent of the company's equity to Barlow.

Furthermore, the bid's success left too few Bibby shares in minority hands for the company to retain its London Stock Exchange listing. A wish to retain the listing has, at least in part, prompted Barlow to set in train early diversification for Bibby, even though the first acquisition involved that of a Barlow associate, Princeton.

Mr Clewlow believes that last September's bid price for Bibby was not too high, and adds that

Jim Jones looks at the way that one of the few big South African companies is diversifying overseas

it was pitched at a level which made it clear that the acquisition of 30 per cent of Bibby from Tiger Oats was an arm's length transaction.

Either way, the holding allows Barlow Rand to implement the next stage of its foreign expansion strategy. Bibby has considerable scope to issue new shares to finance acquisitions without diluting Barlow Rand's equity stake below the 50 per cent level needed for absolute control. In addition, and perhaps more importantly, Bibby's own growth plans need not be constrained by Barlow Rand's inability, arising from South African foreign exchange controls, to take up future rights issue entitlements.

Barlow Rand was under no pressure, Mr Clewlow says, to increase the number of Bibby

shares held by minorities. The group had told the London Stock Exchange that it would do so, but did not feel bound to do any particular timetable. Several other South African mining and industrial groups are now struggling with recent acquisitions. Barlow Rand is, as a matter of policy, not in acquisitions for their own sake.

Its development strategy in South Africa is founded on steady moves into areas it knows and in which it feels that it has managerial competence. The group's advance has been the entry of many competitors, and there is little likelihood of foreign development strategies being basically different from those developed for South Africa.

In short, Barlow Rand has decided that Bibby will be the group's primary foreign arm, and that non-South African acquisitions will not be made by issuing additional shares in Barlow Rand itself. Being South African has its drawbacks, and Bibby, which remains a British company, does not carry the political stigma of being South African.

Management styles are remarkably similar at Bibby and Barlow Rand, so there will be no fundamental disputes over implementation of development policies. Emphasis will be on moves into countries with commercial and financial regimes which are similar to those of South Africa and Britain.

Mr Clewlow is clear that Bibby's acquisitions will be aimed only at companies with established records and management. Barlow is looking at countries with markets similar to that of South Africa, but it will be moving into fields far more competitive than are to be found in its home country.

FT
FINANCIAL TIMES CONFERENCES
Euromarkets in 1985
London: 1 & 2 April, 1985

This year's Financial Times Euromarkets conference—the fifteenth in the series—will be held at the Hotel Inter-Continental in London on 1 & 2 April. 1985 sees a number of major developments which make this year's conference as interesting as those held in the early '70s.

The distinguished panel of contributors will include:

Mr S Parker Gilbert

Dr Michael von Clemm

Mr David C Mulford

Mr Sven Wallgren

Mr Robert E Mnuchin

Mr John Forsyth

Mr David Hole

Mr SM Yassukovich

Dr Benito Raul Losada

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Euromarkets in 1985

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UBAF BANK LIMITED

Balance Sheet at 31 December 1984

	£		£	
Share Capital and Reserves		Current Assets		
Authorised shares of £1 each	46,000,000	Cash, balances at bankers, money at call and short notice	267,029,682	
Paid-up share capital	36,000,000	Bills discounted	2,697,669	
Retained profits—General reserve	17,250,000	Deposits with banks	280,580,788	
—Balance	58,478	Certificates of deposit purchased	81,373,450	
	17,308,478	Listed securities	478,596	
	53,308,478	Loans and advances	93,868,442	
Shareholders' Subordinated Loans	19,982,906	Accrued interest receivable and other debtors	27,603,178	
Total Shareholders' Funds	73,291,384	Loans and Advances repayable after one year	753,631,815	
Deferred Taxation	8,179,220	Leased Assets	399,569,250	
		Investments (unlisted) at lower of cost or market value (directors' valuation)	33,737,119	
Current Liabilities		Proposed dividend	1,104,854	
Current and deposit accounts	1,077,539,326		Fixed Assets	16,621,657
Certificates of deposit issued	6,837,607			204,684,695
Taxation	3,699,692			
Accrued interest payable and other creditors	31,767,486			
Proposed dividend	3,350,000			
	1,123,194,091			
	21,204,684,695			

Extracts from the Chairman's Statement

The Accounts for the year ended 31st December 1984 show a trading profit of £16,353,423 compared with £14,037,096 for 1983 and a dividend of £3,350,000, being 10% of the average paid-up share capital, is proposed. The authorised capital of the bank was increased during 1984 from £31 million to £46 million. An increase of £5 million was made in the paid-up capital, now totalling £36 million, and similar increases are planned for 1985 and 1986.

P.O. Box 169, Commercial Union Building, St. Helen's, 1 Undershaft, London EC3P 3HT.
SHAREHOLDERS:
UBIC Nederland B.V.—50%
Libyan Arab Foreign Bank—25%
Midland Bank plc—25%

UK COMPANY NEWS

BTR better than expected at £284m

BTR, the broad-based conglomerate which at the beginning of the year launched a £35m bid for Dunlop, yesterday reported net earnings that exceeded 1984 profits. The year's pre-tax result jumped from £171m to £284m, compared with the company's January estimate of some £270m. Sales rose ahead from £1.97bn to £3.49bn.

The final dividend is 7.5p net, against a forecast of 6.5p, and after the 6.5p, making a total dividend up from 8.5p to 13.5p per share - a 53 per cent rise. The board says the year's distribution is consistent with the growth in earnings and expectations. A one-for-one scrip issue is also proposed. The shares closed up 21p to 664p.

In 1984 all currencies have been translated into sterling at the period end rates, instead of at average rates as in the previous year. The effect of the change is to increase pre-tax profits by £19m (£5m). Prior year comparisons have not been restated.

Earnings per share for the

year are stated ahead from 25.4p to 36.6p. Restated 1983 earnings were 26.4p. Earnings per share at December 29, 1984 were 23.9 higher at 158.5p.

The board reports that good progress was made in development of the broad range of the company's operations and record results were achieved in every business segment.

Group operating profits for 1984 climbed from £206m to £338m. A regional breakdown shows: Europe £172m (£116m); West £140m (£57m) and East £26m (£22m).

A divisional analysis of profits shows: construction £73m (£58m); energy and electrical £72m (£41m); industrial £51m (£36m); consumer £31m (£22m) and financial services £26m (£14m).

Other income added £16m (£13m), but financial costs took £70m (£26m). After tax £23m (£20m) and minorities, net earnings showed an increase from £113m to £164m. Extraordinary charges were doubled

at £23m and included a £10m charge for deferred tax arising from the significant changes in the basis of tax contained in the Finance Act 1984.

The 1983 results incorporated BTR for the 52 weeks ended December 31 and Thomas Tilling for the 26 weeks from July 1 to December 31.

"The continuing improvement in the world economy provides the greatest opportunity and presents the best challenge to an organisation of BTR's dimensions and character," the board says.

Shareholders' funds at the year end were up from £622m to £847m and stated gearing at 60 per cent (56 per cent).

Sir Owen Green, the chairman, said later that U.S. Supplies Group, acquired in 1983 with Thomas Tilling, recorded a swing of around £16m from loss into profit.

There was a 7.5 per cent increase in exports from the UK last year, he reported.

See Lex



Sir Owen Green, chairman . . . record results in every region and business segment.

Dunlop sell-off confirmed

By Martin Dickson

Dunlop, the tyre and rubber group fighting off a £33m takeover bid from BTR, confirmed yesterday that it was negotiating to sell off its US subsidiary to a group of American investors, including the local management.

The news led to a substantial rise in Dunlop's share price, which closed last night at 51p, up 6p on the day. This compares with BTR's offer of 22.5p a share on the basis of BTR's closing price of 664p, up 21p in the wake of yesterday's good 1984 results announcement. There is a cash alternative of 20p.

BTR will have to decide today on its next strategic move. Its offer was accepted by only 0.28 per cent of shareholders by the first closing date, so it has extended the date to today.

The company is under pressure to raise its offer and the market's response to Dunlop's U.S. announcement will add to this.

Dunlop is believed to have reached agreement in principle with the management of Dunlop Tire and Rubber, its U.S. subsidiary, on a \$120m (£113m) buy-out, with the US purchasers also retaining debts of about \$60m.

The company said yesterday that negotiations were at an advanced stage. The disposal was a "further important step in the new management team's strategy of concentrating on the group's core businesses and reducing even further involvement in the tire business."

Comments on the deal would mean that Dunlop's remaining tire interests were concentrated mainly in Africa.

...THE STORY CONTINUED

1981 + 21.4%
1982 + 20.1%
1983 + 33.0%

1984 + 39.0%

Our earnings per share!

BTR

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TO BE CONTINUED TOMORROW...

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Lonrho Fraser report imminent

By John Moore,
City Correspondent

THE DEPARTMENT OF Trade and Industry is expected to publish today the Monopolies and Mergers Commission report into Lonrho's relationship with the House of Fraser and its long running battle for control of the stores group.

These factors were instrumental in bringing about a small pre-tax loss in the final quarter and resulted in GA recording a £3.8m pre-tax profit for 1984, compared with £65.6m in 1983.

Worldwide underwriting losses

sorced in 1984 from £50.2m to

£268.3m with losses in the U.S. more than doubling. Investment income showed a useful 25 per cent increase from £12.5m to £26.4m, with an underlying growth of 9.3 per cent, and almost covered the underwriting losses. It was left to profits from the long-term business up nearly 60 per cent from £4.9m to £7.7m to provide a pre-tax profit.

Usually the Trade Department

and its ministers take two or three weeks to come to a final decision on a Monopolies and Mergers report, but the Trade Department said yesterday "we are going as quickly as we can

in view of the situation."

The report was received by the Trade department on February 27 from the Commission.

When the report went to the Department there was speculation in the City that the Commission had reversed its decision of 1981. That said that a bid by Lonrho for the stores group

would not be in the public interest.

Last week the share price of

House of Fraser started moving rapidly upwards and the Al-

Fayed moved swiftly to make

their own bid before the price of the shares made any takeover

impossible.

Since the Al-Fayed family

bought the original 10 per cent

in House of Fraser from

Barbara Hutton in November,

there has been widespread City speculation

about the extent of the wealth of

the family as little is known

about their business operations

in Britain.

Freshake, which is accom-

panying to costlier acquisitions, in

particular the £1.25m

for Macmillan Food Brokers it

last year, said the takeover

of McKellar was part of its far-

reaching plan to become a

broadly-based frozen food com-

pany in the UK. Its share price

closed yesterday at 16p, up 1p

on 10p.

Freshake takes full control

of McKellar at the end of March

pending the approval of share-

holders and McKellar's main

creditor, the European Coal and

Steel Community.

McKellar, which has been run-

ning at a loss since 1982, has

outstanding debts totalling

£2.95m plus a substantial amount

owed to the ECSC.

Freshake plans to finance the

debt through an unsecured agree-

ment with the Clydesdale Bank

of Scotland described by Mr Ken

Manley, managing director of

Freshake, as "borrowing money

into a two-year honeymoon

interval."

Clydesdale has agreed to write

off £1.5m of the debt and con-

tract the remaining £1.7m into

13,000 fully paid cumulative

preference shares in McKellar.

Clydesdale may opt to ex-

change each preference share

for 8.1 ordinary shares in

Freshake between 1991 and

1995. If it exchanged all its

preference shares it would

receive 1,377,000 additional

ordinary shares in Freshake,

constituting 4.7 per cent of the

enlarged capital.

Mr Manley said Clydesdale was

"really taking it on the chin.

They believed this company was

worth saving."

According to Freshake's

chairman, Mr John Taylor,

McKellar is being acquired for

the same reason Baughan Foods

was acquired from Rank Hovis

McDougall last year "to pro-

vide additional production

capacity and therefore greater

sales penetration."

Freshake stands to benefit

from McKellar's seven-acre site

and factory of 150,000 sq ft in

Glasgow and technical exper-

ience in sausage making.

Mr Manley said McKellar

plunged into losses because it

overborrowed from the ECSC to

build an extension to its factory.

Freshake expects to continue

expanding and emerge ahead of

the £200,000 profit it made in

the six months to September 1984,

down from £950,000 in the corre-

sponding period of 1983.

GEC buys 9m more

of its own shares

General Electric Company con-

firmed yesterday that it had

made another sortie into the

stock market, through brokers

Scrimgeour Kemp-Gee, to buy

9m of its own shares at 197p

in December. In December, it bought

53.7m at 196.5p.

The pre-tax figure was struck

at 78p.

GEC has shareholder approval

to buy up to 250m of its shares

as part of an effort to enhance

earnings per share.

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as part of an effort to enhance

earnings per share.

See

UK COMPANY NEWS

Heywood fails to meet profit expectation

Heywood Williams, aluminium and glazing specialist, had a disappointing year in 1984, according to Mr Ralph Hinchcliffe, chairman, despite record pre-tax profits of £2.51m against £2.33m.

The group failed to meet earlier profit expectations due to an "unprecedented" low level of home improvement trade in the second half, when an upturn in business is usual.

Turnover was up 17.3 per cent to £50.54m (£43.07m). Over the previous year, turnover rose by 30 per cent, and boosted the taxable return by 17 per cent.

Despite a difficult start to the current year, Mr Hinchcliffe expects the group to show significant growth.

The board continues to examine acquisition opportunities but will remain extremely selective. The policy of investment in existing operations remains a high priority.

The Hungarian Government is understood to be perturbed by what it sees as the recent switch in British policy from opposition to President Reagan's Star Wars programme to qualified support for research at least into the feasibility of space-based missile defence. It fears that U.S. procrastination on space weapon negotiations while research is completed may scupper the Geneva talks.

Pre-tax profits for 1984 were calculated after deducting interest of £169,000 (£40,000) and costs of the employee share scheme of £124,000 (£24,000).

After deduction of tax of £422,000 (£232,000) and extra ordinary debits of £123,000 (£4,000), earnings per share were stated at 18.7p (23.5p). Fully diluted earnings per share were stated at 18.4p (21.7p).

A dividend of 3.8p (3.5p) will be paid, making 6p for the full year (5.5p).

Mr Hinchcliffe says the tax charge increased due to profits in subsidiary companies which have utilised their tax losses. This, combined with the fact that rights issue monies received in December 1983 were not fully utilised until the acquisition of City Glass Works (Liverpool) in December 1984, reduced earnings per share.

Full year results do not include a contribution from City Glass and Mr Hinchcliffe says that inclusion of the company would have considerably enhanced group profits.

The extremely competitive conditions were caused largely by the imposition of VAT on home improvement products and in local authority spending," says Mr Hinchcliffe.

The acquisition of City Glass, however, gives him added confidence in the group's glass interests. Prospects are also good for the group's interests in glazing systems, commercial windows, doors and shop fronts, he says.

In the year to August 31 1984, City Glass produced profits of £2.5m on turnover of £4.09m.

Mr Hinchcliffe adds that his views on the home improvement market are similar to those of most forecasters who believe that a recovery will soon be evident.

Rescue package launched for loss making Ryan Int.

BY ALEXANDER NICOLL

A GROUP of investors led by Mr Crispin Hobson is to launch a rescue plan for Ryan International, a Cardiff-based coal recovery group which has been severely affected by the miners' strike and problems with its UK sub-

plant to a figure believed to reflect the value of the business.

After tax and an extraordinary profit of £250,000 on the sale of property in Cardiff, Ryan had an attributable loss of £2.84m against a profit of £314,000 in 1983. The loss per share was 9.38p against a profit of 0.87p.

The full extent of Ryan's problems, however, can be seen in its borrowing. Bank and other loans and overdrafts, after deduction of £4.4m of cash in hand, were £15m at December 31, 1984. Shareholders' funds of £1.55m after deduction of the £2.3m writedown.

In the UK, Ryan's coal recovery business has been all but halted by the miners' strike. Ryan recovers coal from tips of mined and discarded material, generally under contract to the National Coal Board to which it sells the reclaimed coal.

In the US, its venture has suffered from a weak market for anthracite and from technical and operational problems.

Mr Hobson said: "The group has contributed no cash to the group since the unilateral investment in 1982, and that he would be looking at ways to reduce losses or to terminate Ryan's US activities.

Ryan also has more profitable operations in Belgium.

Mr Hobson, whose fellow investors are Mr Angus MacKenzie, a Canadian oil and gas entrepreneur and Mr Jim

Palmer, a Calgary lawyer, first bought shares in Ryan last year. He aims to develop Ryan's UK coal recovery activities, to expand into licensed mining, to manufacture solid smokeless fuels and to distribute coal as a wholesaler and retailer.

Under the Saratoga, a company formed by the three men, will subscribe £2.5m for 31.25m convertible preference shares, exercise an option to buy 3m ordinary shares from the WDA, and will take up its rights in the rights issue, giving it a total of 45.3 per cent voting control compared with 9.6 per cent now.

British Alcan will subscribe 1.5m convertible preference shares, giving it 14.6 per cent voting control. It will also have an option to buy up to 25,000 tonnes of reclaimed coal in 1986 and 1987, and substantially higher volumes thereafter.

The Welsh Development Agency will keep 3.7 per cent of the group and will also subscribe £400,000 for non-volatile preference shares, as well as providing £408,000 loan.

Midland Bank will be repaid £250,000 and will restructure the remaining £2.8m of its loans to Ryan, which is still holding discussions with Charterhouse Japhet and Chemical Bank on restructuring of their loans.

The rights issue has been underwritten by Lloyds Bank International and brokers to the issue are Laurence Trust.

Cement-Roadstone is still depressed in Ireland and UK

AS AT the interim stage, Cement-Readymix Holdings' overseas operations have compensated for depressed trading in the Irish Republic and the UK. The pre-tax result, which showed a profit increase of 12.1 per cent, reflected this, as well as a drop in finance charges.

The directors of the group, Ireland's largest industrial concern—say that it is now well based geographically in fruitful markets. "When the turnaround comes in the Irish market the pace of our progress will take a further welcome surge," they state, adding that "in the meantime, prospects look good."

For the year to end September 1984, the group outcome was ahead by £10.95m (£9.38m) at £20.4m (£17.5m), after charge for 20.0m of £9.2m, down from £9.74m.

The surge in pre-tax profits came out of trading profits up by 54 per cent from £18.27m to £28.2m. The contribution to this from US operations at \$10.4m, more than three times that period. CRH has made its fourth and largest purchase in the US with the £26m acquisition of Callanen Industries.

The acquisition of City Glass, however, gives him added confidence in the group's glass interests. Prospects are also good for the group's interests in glazing systems, commercial windows, doors and shop fronts, he says.

In the year to August 31 1984, City Glass produced profits of £2.5m on turnover of £4.09m.

Mr Hinchcliffe adds that his views on the home improvement market are similar to those of most forecasters who believe that a recovery will soon be evident.

Ashton leads Australian diamond prospect

BY JOHN McILWRAITH IN PERTH AND KENNETH MARSTON IN LONDON

THE FIRST test drill on what could be another major diamond province in Australia will be made at Brummitt Downs in the Northern Territory during the next few weeks by a consortium led by Ashton Mining.

The group is carrying out an intensive programme on sites in the area and has formed Australian Diamond Explorations.

A market flotation is proposed for 35 per cent of the shares in Ashton, leaving interests of 5 per cent apiece to the three sponsoring companies Ashton, Aberfoyle and AOG Minerals.

The prospect is still at an early stage and a great deal of work needs to be done before the partners reach any conclusion

about its potential. Diamonds have been discovered in 15 of the 22 possible kimberlite "pipes" outlined but even among such pipes the chances of an economic diamond discovery are low.

In Western Australia, the partnership of Freeport Australia and Gem Exploration and Minerals will shortly begin limited mining of alluvial diamond deposits close to those of the Argyle Diamond Mine venture of CRA, Ashton and Northern Mining.

Freeport and Gem are building a pilot plant to treat 300 tonnes of gravel a day but if the prospect warrants it, a full-scale plant will be operational within

a year or so. Their deposits are not as rich in diamonds as those being worked upstream by Argyle prior to its main A1 mining project due to begin early next year.

Diamond grades at the

Freeport-Gem deposits run about two-thirds of a carat per tonne of gravel, compared with some three carats at the Argyle deposits where the grade has been steadily declining.

Whether any of the prospects being examined will become viable remains to be seen, but the huge potential of Argyle's A1 development is likely to dwarf them all. It will be capable of producing 25m carats a year during a life of well over 20 years.

This is about 50 per cent of present world production, but, being largely in the form of industrial diamonds, the Argyle output would add only about 4 per cent to the value of the world total.

New finds of diamonds, especially good quality gems, are hardly welcomed by South Africa's De Beers Consolidated Mines whose Central Selling Organisation is central to carrying large stocks of the less salable, higher quality gem diamonds.

While the market has been picking up, demand remains concentrated on the cheaper and middle-priced goods. After improving in the first half of last year, sales of rough (uncut) diamonds handled by the CSO declined in the second half.

At the end of 1983, De Beers was carrying R2.35bn (£1.03bn) of unsold stones. That stockpile is expected to have grown slightly in 1984 instead of having been reduced as hoped.

Furthermore, the value in rands will have increased sharply in line with the rise in the value of the US dollar in which diamonds are priced. The end-1984 figure should be shown in the annual results of De Beers on Tuesday.

From the company's point of view, perhaps it is as well that the undervalued diamond mining operation of Ocean Diamond Mining off the Namqualand coast has run into problems. Some diamonds have been recovered but difficulties are being experienced with the lift boat and, until these are solved, output remains at a trickle.

EEC aid to doing business in Japan

The Commission of the European Communities invites Community companies to nominate an executive for the 6th Executive Training Programme in Japan. Financed by the EEC, the programme is intended to help companies build up their knowledge of Japan and the Japanese market with a view to increasing exports to it.

The programme is for up to 40 trainees and runs from February 1986 to August 1987 on a full time basis in Japan. The first 12 months are an intensive course in the language followed by 6 months in-house training in a Japanese company. It also includes seminars, company visits, study meetings and lectures about doing business in Japan.

The in-house training is a unique and valuable opportunity to see the inside of Japanese business, study their

management techniques and establish strong contacts.

Candidates should be 25-35 and employed by EEC companies which are already exporting to Japan or planning to do so. They should normally have a degree or professional qualification of equivalent level and at least 2 years' business experience, preferably in an international context. The ability to learn a foreign language and adapt to another culture is essential.

For information, please contact:

M. J. H. Coney, Peat, Marwick, Mitchell & Co, Management Consultants, 1 Puddle Dock, Blackfriars, London EC4V 3PD. (01-236 8000 Ext 2390).

**PEAT
MARWICK**

Liberty Life Association of Africa Limited

(Incorporated in the Republic of South Africa)

Preliminary results and declaration of dividend for the year ended 31 December 1984

The preliminary consolidated financial position and results, subject to final audit, of Liberty Life Association of Africa Limited and its subsidiaries for the year ended 31 December 1984 are set out below:

A. SUMMARISED GROUP BALANCE SHEET

	1984 Rm	1983 Rm
Investments	3 977.8	3 197.0
Government, public utility and municipal stocks	570.3	726.7
Debentures, mortgages and loans	220.5	174.1
Freehold property and leasebacks	1 067.4	892.1
Shares and mutual fund units	1 462.7	1 319.6
Deposits with financial institutions and money market securities	276.9	84.5
Total assets	4 220.1	3 395.6
Current assets	122.8	185.9
Total	4 097.3	3 209.7

B. SUMMARISED GROUP INCOME STATEMENT

	1984 Rm	1983 Rm
Net premium income and annuity considerations	510.3	452.9
Net income from investments (including sundry income)	275.7	208.8
Total income	786.0	661.7
Net taxed surplus from life insurance operations	47.4	33.6
Dividends on preference shares	(2.5)	(2.3)
Net taxed surplus attributable to ordinary shareholders	44.9	31.3
Number of ordinary shares in issue (000's)	13 958	10 915
Weighted number of ordinary shares on which earnings per share are based (000's)	13 198	10 915
Net taxed surplus per ordinary share	340.0 cents	286.7 cents
Total	250 cents	208 cents

C. NEW BUSINESS PREMIUM INCOME

	1984 Rm	1983 Rm
Recurring annualised premium income	114.4	88.3
Single premium and annuity considerations	112.7	120.5
Total new business premium income	227.1	208.8

D. PUBLICATION DATES

It is not the company's practice to comment on the preliminary results in view of the fact that the full chairman's statement will be published on 8 March 1985 and the annual report for 1984 will be posted at the end of March 1985.

E. DECLARATION OF FINAL ORDINARY DIVIDEND IN RESPECT OF THE YEAR ENDED 31 DECEMBER 1984

Notice is hereby given that final ordinary dividend No. 34 of 146 cents per share has been declared in respect of the year ended 31 December 198

UK COMPANY NEWS

Expansion-minded Thos. Jourdan tops £0.8m

Thomas Jourdan, manufacturer of trouser presses, nursery products, fireplace surrounds and a holder of Mary Quant royalty contracts, lifted its pre-tax profits from £872,000 to a record £237,000 in 1984.

A final dividend of 4.55p raises the net total by 0.325p to 6.3p per 10p share. Earnings came through at 9.68p, compared with a previous 7.39p.

Mr Archie McNair, the chairman, tells shareholders that the results demonstrate a continuing of substantial expansion for the fourth successive year.

The current year has started

successfully and a further increase in profits has been budgeted for.

Turnover for 1984 was also a record at £3.7m (£7.3m). Operating profit rose ahead from £264,000 to £264,000 after taking account of distribution costs of £1.07m (£285,000), administration expenses of £380,000 and adding in other operating income of £45,000 (£42,000).

Pre-tax profits were struck after allowing interest charges of £125,000 (£105,000) and taking in a share of losses of related companies amounting to £3,700 (£14,500 profit). Tax accounted for £364,000

(£341,000) and extraordinary items took £22,000 this time. Attributable profits emerged at £230,000, against £231,000.

Pre-tax profits for the second six month rose from £436,000 to £323,000.

• comment

Having divested itself of engineering interests, Thomas Jourdan is now at present focused on a company it is a bit of a mish-mash with its fingers in businesses as diverse as trouser presses, fireplace surrounds and Mary Quant licensing agreements. Its main strength, it

insists, is its trading expertise and the results go some way to justifying this, with only the Mary Quant income making heavy weather of the surviving ownership changes that have dogged Max Factor. Taking the overall outlook, Thomas Jourdan is in areas where it has reasonable market share so there is always the potential of some further growth. To supplement this, it quite happy to pick up small trading opportunities and when these arise, but it is difficult to see this stock racing ahead. At 130p, the p/e of over 13 would seem to make the shares fairly, if not fully rated with a yield of almost 7 per cent

For the 18 months to December 1983, pre-tax profits £185,797, net assets stood at £289,213. Following disposals the company has sterling and dollar funds available of some £3.4m and \$0.9m respectively. A dividend of 2p is proposed (1.4p was forecast).

Candover assets rise 42p

Pre-tax profits of Candover Investments totalled £244,654 for the 12 months ended December 31, 1984. Net assets amounted to 170p per 25p share and earnings 3.42p.

For the 18 months to December 1983, pre-tax profits £185,797, net assets stood at £289,213. Following disposals the company has sterling and dollar funds available of some £3.4m and \$0.9m respectively. A dividend of 2p is proposed (1.4p was forecast).

Moran Tea steps up docklands property development schemes

Moran Tea Holdings' redevelopment of the Riverside Block at Gun Wharf, Wapping, part of the London Docklands, is almost complete and 75 per cent of the flats have been sold, says the company in an interim report.

The conversion of Inland Block at Gun Wharf is about to be started jointly with Barratt Developments. Planning approval and listed building consent have been received.

An interim dividend of 5p (4p) will be paid. The company's next accounts will be for an 18 month period to June 30 1985 following the directors' decision to change the accounting date. The previous final dividend was 8p.

The group's pre-tax profit for the year to December 31 1983 was £764,000.

Moran, property developer and tea grower, has recently acquired a long leasehold interest in the London Soap Works at Wapping. It hopes to redevelop the site and has entered into an agreement with Barratt to do so

jointly. Applications for planning and listed building consents will be submitted soon.

The board reports that the tea subsidiary has produced a record profit again and despite restrictions imposed on the export of tea by the Indian Government, prices have remained satisfactory. The group's profit after tax in excess of £500,000 — an improvement of about 50 per cent in gross profit above the previous financial year.

General Accident

RESULTS FOR 1984

The audited accounts for the year to 31st December 1984 will be published on 15th April 1985, but preliminary and unaudited figures for 1984, with actual figures for 1983, are as follows:

	1984	1983
Premium Income	£m	£m
General Business	1,886.0	1,886.0
Long Term Business	18.3	132.0
	1,874.3	1,827.0
Profit and Loss Account		
Investment Income (see note)	266.3	212.5
Underwriting Results—General Business	(266.3)	(150.3)
Shareholders' Long Term Profits	7.7	4.9
	5.5	67.2
Less Interest on Loans	1.7	1.5
Profit before Taxation	3.8	65.6
Taxation—U.K. and Overseas	(8.1)	1.9
Profit after Taxation	12.6	63.7
Minority Interests and Preference Dividends	2.2	1.5
Profit for the year available to Ordinary Shareholders	9.5	62.2
Earnings per Share	5.5p	37.0p
Dividends per Share	20.0p	18.0p
Net Assets per share	838p	677p

Note—Investment income excludes £10.7m (1983 £5.8m) representing amortisation of U.S. deep discount bonds which under the U.S.A. accounting conventions would be credited to earnings.

Analysis by Territory of General Business Premium Income and Underwriting Result

	1984	1983
Premium Income	£m	£m
General Business	1,886.0	1,886.0
Long Term Business	18.3	132.0
	1,874.3	1,827.0
Profit and Loss Account		
Investment Income (see note)	266.3	212.5
Underwriting Results—General Business	(266.3)	(150.3)
Shareholders' Long Term Profits	7.7	4.9
	5.5	67.2
Less Interest on Loans	1.7	1.5
Profit before Taxation	3.8	65.6
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Earnings per Share	5.5p	37.0p
Dividends per Share	20.0p	18.0p
Net Assets per share	838p	677p

* before internal reinsurance

Life Department

There was an increased contribution to profit and loss account from our long term funds, which also reported UK new business production as follows:

	1984	1983
New Life and Annuity Premiums	£m	£m
Annual	28.1	32.9
Single	45.8	28.6

Final Dividend for the year ended 31st December 1984. The Directors have decided to recommend to the Shareholders at the Annual General Meeting to be held on 8th May 1985, the payment of a final dividend on the Ordinary Shares of 12.0p per share making a total distribution for the year of 20.0p per share (1983—19.0p per share).

The dividend will be payable on or after 1st July 1985 to Shareholders on the register on 1st June 1985.

Net Assets
The net asset value of the group increased during the year by £253m to £1,392m reflecting the strength of the US dollar and the growth in equity share values in the UK.

General Accident Fire & Life Assurance Corporation plc
World Headquarters: Pitheavlis, Perth, Scotland PH2 0NH

Galliford

INTERIM FINANCIAL STATEMENT
(Unaudited)

	6 months ended 31.12.84	31.12.83
Turnover	£1,128.4	£1,000
	42,189	34,925
Trading profit	2,073	1,718
Less: Depreciation	782	703
Profit before tax	1,291	1,015
Less: Taxation	590	273
	701	742
Less: Extraordinary items and loss in associated company	92	—
Proposed interim dividend	609	742
	278	177
	331	565

It is encouraging to report an improvement in profits compared with a similar period last year. This report is written at a time when we have experienced many weeks of extreme weather conditions. Nevertheless, your directors believe an improved result for the year can be achieved. The directors have declared an interim dividend of 1p (0.7p), payable on 3rd April 1985.

Peter Galliford
Chairman

GALLIFORD PLC
WOLVEY, HINCKLEY, LEICESTERSHIRE

BankAmerica Corporation
(Incorporated in the State of Delaware)

U.S. \$400,000,000
Floating Rate Subordinated Capital Notes Due 1997
Holders of Notes of the above issue are hereby notified that for the first Interest Sub-period from 7th March, 1985 to 8th April, 1985 the following information is relevant:
1. Interest Payment Dates: 7th June, 1985
2. Rate of Interest: 9.74% per annum
for Sub-period:
3. Interest Amount payable: US\$ 455.47
per US\$ 50,000 nominal
4. Accumulated Interest
Amount payable: US\$ 455.47
per US\$ 50,000 nominal
5. Next Interest Sub-period will be from
9th April, 1985 to 9th May, 1985.

Agent Bank
Bank of America International Limited

Consolidated Gold Fields Finance PLC

£75,000,000

Guaranteed Floating Rate Notes 1985

unconditionally guaranteed by

Consolidated Gold Fields PLC

In accordance with the provisions of the Notes, notice is hereby given that, for the three month period, 27th March, 1985 to 5th June, 1985, the Notes will bear interest at the rate of 14% per cent per annum. Coupon No. 1 will therefore be payable on 5th June, 1985 at £181.64 per coupon from Notes of £50,000 nominal and £181.16 per coupon from Notes of £25,000 nominal.

S.G. Warburg & Co. Ltd.
Agent Bank

Granville & Co. Limited

Member of The National Association of Security Dealers and Investment Managers

27/28 Lower Lane London EC3R 9EB Telephone 01-421 1212

Over-the-Counter Market

High	Low	Company	Price	Change	div.(p)	Gross Yield	F/E
144	123	Asic. Brt. Ind. Ord.	142	-2	6.5	4.4	7.8
151	135	Asic. Ind. CULS	145	-2	10.5	6.8	8.4
77	65	Barracuda	65	-2	1.5	2.2	7.4
42	35	Armitage & Rhodes	35	-2	2.5	5.3	4.4
143	108	Bardon Hill	143	+1	3.4	2.4	14.4
120	100	Bay Group	120	+1	3.5	2.5	13.5
201	170	Brayton	170	+1	12.0	7.1	13.5
152	110	CCL 11pc Conv. Pref.	152	+1	15.7	13.8	13.5
88	80	Carbonium Drift Corp.	88	+5	8.7	0.7	—
102	85	Catena Corp. Opt. P.	102	+7			



Credit Commercial de France [Securities] Ltd.

FRN's—Straights—CD's—Euronotes

The merchant banking arm of Crédit Commercial de France in London is expanding its Euro-market activities and currently seeks:

- Senior FRN Trader to head the FRN dealing team as well as manage a large investment portfolio. Responsibilities will include the development of markets in CD's and Euronotes. A very attractive compensation package to be negotiated.
- FRN Trader or Junior Trader with six to 12 months' experience.

Attractive salary packages are available and will reflect the seniority and performance of the individual.

Candidates should telephone or write with curriculum vitae to Lorraine Beer, Personnel Manager, Crédit Commercial de France (Securities) Limited, Peninsular House, 36 Monument Street, London EC3R 8LJ. Tel: 01-623 3117.

INVESTMENT ANALYSTS

We are seeking candidates to join a pension fund management team.

Ideally applicants should have some experience of investment research, gained with stockbroker, merchant bank or similar investment institution. Specialist knowledge of the Financial Sector would be particularly useful.

We would be interested in candidates without experience but with a demonstrable interest in company research, backed up with a relevant degree or MBA.

Please write with a full c.v. to: Ian Carlton, Personnel Manager, County Bank Limited, 11 Old Broad Street, London EC2N 1BB.

COUNTY BANK

A member of the National Westminster Bank Group

INTERNATIONAL PROJECT FINANCE

The Trafalgar House Group wish to recruit an International Project Finance Adviser with a banking/financial background to join a small specialist team engaged in the procurement of project finance to support its international construction activities.

Applicants should have current experience of arranging project related finance including utilising export credit, commercial loans and other facilities. In addition the applicant will be required to advise on contract bonds, political risk insurance, minimisation of foreign exchange exposure and other related matters.

Salary and other benefits reflect the importance of the position. A company car is provided and overseas travel will be involved. Location: London. Likely age range 30-40.

Apply in writing to: D. E. Evans, Personnel Director, Civil International Specialist & Structural Operations, 1 Berkeley Street, London W1A 1BY.

Trafalgar House

Stockbroking Opportunity

Our clients are a small, successful and long established firm of London Stockbrokers. They wish to remain small and independent but seek to expand their management team.

They are now looking for a Member, aged 30-40, having a proven record within the business, to join the Partnership.

Résumés should be sent to Alastair Campbell at the address below, the identity of candidates will not be divulged to our clients without their express permission.

The Welbeck Group Limited

PANTON HOUSE, 25 HAYMARKET, LONDON SW1Y 4EN.

EUROBOND SETTLEMENTS

Age 20-28 £28,000-£10,000

+ First-class benefits package

If you are looking to develop your career in Eurobonds and have at least two to three years' relevant settlements' experience, please write with full curriculum vitae to:

Operations Manager
SUMITOMO FINANCE INTERNATIONAL
107 Cheapside, London EC2V 6HA

UK rep of leading M/E publishing group near Victoria Station require:

AD SPACE SALES MANAGER

* To handle Arithmetically specialised management and computer magazines

* At least 7 years' experience in ad sales field

* Writing material occasionally

* Salary £14,000+

* To keep records of ad bookings and follow up on arrears

* To write news items and handle correspondence. Excellent English writing style needed.

* Salary £14,000+

For appointment call Mr Zrelak, 01-730 5105/6/7

No Agencies please

AD BOOKINGS AND CORRESPONDENCE EMPLOYEE

* To keep records of ad bookings and follow up on arrears

* To write news items and handle correspondence. Excellent English writing style needed.

* Salary £14,000+

For appointment call Mr Zrelak, 01-730 5105/6/7

No Agencies please

CJA

RECRUITMENT CONSULTANTS

35 New Broad Street, London EC2M 1NH
Tel: 01-588 3588 or 01-588 3576
Telex No. 887374 Fax No. 01-638 9216



CITY

EXPORT FINANCE EXECUTIVE

£25,000 - £35,000 + CAR

Prospects of Directorship or for advancement elsewhere within the Group
EXPORT FINANCE SUBSIDIARY OF PROMINENT BRITISH MERCHANT BANKING GROUP WITH MAJOR INTERNATIONAL SHAREHOLDERS

For this new appointment, the result of a programme of expansion, we seek candidates of graduate calibre, aged 30-35. At least 5 years' recent broadly-based export and project finance management experience, to include credit assessment, risk analysis and the operations of E.C.G.D. is essential; this will have been gained with financial or major exporting organisations noted as leaders in this field. Previous direct exposure to the requirements and problems of individual markets is highly desirable. The successful candidate will take a full part in the development and subsequent implementation of the business plan, including current and future debt management and the associated administration. Key to the success of this appointment are tenacity, negotiating skills and the ability to win the confidence of clients culminating in the closing of profitable deals. Initial salary negotiable £25,000 - £35,000, car, mortgage facility, contributory pension, life assurance, family health plan and assistance with relocation expenses, if necessary. Applications in strict confidence under reference EFE 4319/FT to the Managing Director:

CAMPBELL-JOHNSON ASSOCIATES (MANAGEMENT RECRUITMENT CONSULTANTS) LIMITED, 35 NEW BROAD STREET, LONDON EC2M 1NH.
TELEPHONE: 01-588 3588 or 01-588 3576. TELEX: 887374. FAX: 01-638 9216.

*Please only contact us if you are applying for the above position.

BADENOCH & CLARK

CORPORATE FINANCE

£15,000 - £30,000

Our Clients are some of the City's most successful Merchant Banks, Stockbrokers and Practicing Accountants. Due to continuing expansion and development they are seeking additional executives and managers to augment their Corporate Finance teams. Interested applicants should have either existing experience of Corporate Finance work in a banking, stockbroking or industrial concern, or will be Chartered Accountants or Solicitors. In latter cases candidates must be able to demonstrate a strong academic background, first time passes in professional exams and exposure to Corporate Finance related work in a major city firm. These positions offer ideal opportunities for talented and ambitious individuals to further their careers in a challenging and rewarding environment.

PRIVATE CLIENTS STOCKBROKERS OPPORTUNITIES

c.£10,000 + Bonus

On behalf of a number of clients, all of whom are 'top 20' stockbroking firms, we are seeking young Private Client Executives to complement existing teams undergoing rapid expansion. Interested applicants, aged 22-26, will have gained eighteen months experience in a Private Client department of a Stockbroker or Merchant Bank. These positions would suit ambitious young brokers who recognise the need to position themselves in a fast rate organisation, which offers excellent career prospects and an attractive remuneration package. For a confidential discussion, contact Robert Digby, Christopher Lawless or Stuart Clifford.

Financial Recruitment Specialists
16-18 New Bridge St, London EC4V 6AU
Telephone 01-583 0073

JOB SATISFACTION?

The expansion of our Financial Management Company, together with the recent successful launch of a new Capital Transfer Tax plan, has enabled us to create an exciting new career opportunity, based in London. The individual who succeeds in being appointed to this job will report to the Joint Managing Directors, but will be expected to work on his/her own initiative with the Company's private clients.

The essential skills of the individual will be a detailed knowledge of the various methods to mitigate tax, and preserve individual wealth (including the use of life assurance and pension arrangements), together with an ability to successfully follow up the many new business enquiries we receive. Background knowledge of investment management and Unit Trusts will also be helpful, and the individual is likely to have had at least seven years' experience dealing at the upper end of the market, and be capable of earning in excess of £20,000 per annum.

Apply in writing, in the first instance, with full C.V. to:

N. G. Mercer, Joint Managing Director
HILL MARTIN PLC
24 Clare Street, Bristol BS1 1YA

FINANCIAL CONSULTANTS

£20,000—
£25,000 + CAR EXCELLENT BENEFITS

As a major international bank Chase Manhattan is committed to the development and provision of international financial services to major corporations and financial institutions. As part of its continuing development the International Finance Management Division of the bank is seeking Financial Consultants to assist relationship managers in the provision of financial services to major U.S. and European multinationals. The consultants will be responsible for providing professional consulting services in the areas of International Finance, Corporate Treasury and Cash Management and in the design and implementation of financial systems.

The successful candidates will have a good degree and either a professional qualification (e.g. MBA) together with at least two years' consulting experience or a background in accounting, banking or the treasury function of major corporations.

In addition to an attractive salary and company car, the remuneration package includes a bank mortgage and personal loan at favourable rates, free medical insurance, non-contributory pension scheme and five weeks' annual holiday. Career prospects are excellent and not necessarily confined to the UK.

Please send a detailed curriculum vitae to:
Andrea Eccles
Senior Personnel Officer
Chase Manhattan Bank, NA
Woolgate House
Coleman Street
London EC2P 2HD

Accountancy Appointments

Hoggett Bowers

Executive Search and Selection Consultants

Ambitious, Entrepreneurial Financial Controller

Service Industry, Manchester City Centre
Up to £25,000 + car + benefits

Can you match our client's plans for the future? After only five years in the business they have achieved a £5 million turnover, are expanding rapidly and currently have offices in the North West and the South. Further expansion is planned in the USA and Europe. The future plans include a Stock Market quotation within the next four years and the position requires an individual capable of seeing through all aspects of this development. The person has got to be able to run with a very ambitious MD working closely with him and, whilst being a 'shirt-sleeves' accountant, has got to have the commercial flair to act in a total advisory capacity to the MD. Candidates must be qualified accountants, aged 28-35, with sound accounting skills and the ability to introduce and implement minicomputer-based systems. Long term prospects are excellent and there are the usual benefits associated with working for a prestigious company.

M. Ingle, Ref: 22472/FT. Male or female candidates should telephone in confidence for a Personal History Form 061-832 3500, St. John's Court, 76 Gartside Street, MANCHESTER, M3 3EL.

Group Accounting

Thames Valley

c.£18,000 + car

A well established British quoted group with diverse worldwide interests offers an outstanding career opportunity to an ambitious accountant, preferably aged mid-twenties who has already justified promotion in a major professional practice. You will be responsible to the Group Controller for a small team producing management and statutory accounts and ad hoc financial reports. Keeping abreast of accounting standards and legislation you will guide and advise commercially minded subsidiary company controllers in order to maintain the high quality of reporting within the Group, both at home and overseas.

Salary is negotiable and assistance will be given to relocate to this attractive area which is within easy travelling distance of London. Success in this position will create further opportunities either at head office or subsidiary level.

Contact David Tod BSc FCA on 01-405 3499 quoting ref: DM4/BF

Lloyd Management
125 High Holborn London WC1V 5QA
Selection Consultants 01-405 3499

Accounting in a High Tech Environment

Plessey Radar, with a turnover of some £70 million, is one of the world's leaders in the design, development and manufacture of radar equipment. The company is looking to recruit qualified accountants in their mid-twenties/early thirties with the ability and ambition to progress to senior positions.

Senior Financial Analyst-Surrey

c.£15,000

This position is one in a small team engaged in all aspects of financial planning and analysis. Sophisticated financial modelling techniques are employed. Candidates should have at least one years post qualification experience and must possess a positive personality with an analytical and enquiring mind. The successful applicant will demonstrate an ability to assist in the improvement of company performance. Knowledge of computer based systems would be an advantage.

Project Accountant-Isle of Wight

c.£16,000

This position arises from the recent receipt of a number of significant contracts which require close financial management and control. The successful candidate must demonstrate an ability to work closely with management in the day-to-day running of these contracts. Whilst standard reporting and monitoring procedures are important, emphasis is on a positive contribution to contract profitability.

The position would suit an experienced management accountant with good communications skills, who is looking to widen his/her experience into the broader commercial and operational aspects of management. Knowledge of computer-based systems would be an advantage.

Both positions, open to men and women, carry a comprehensive remuneration package including relocation expenses where appropriate.

Please write with full career details, indicating the position in which you are interested to Suzanne Ingman, Plessey Radar Limited, Oakcroft Road, Chessington, Surrey, KT9 1QZ.

PLESSEY
electronic systems

Partnership Secretary West End

£20-25,000

Our client is an expanding medium sized, long established London W1 solicitors practice.

This new appointment has been created to enable the partnership to benefit from improved management information and more effective financial disciplines.

The successful candidate will initially focus attention on the implementation of effective financial controls and disciplines. Progressively wider administrative responsibilities will be assumed in due course. The appointee will be expected to be involved in, and contribute to, plans for the further expansion of the practice.

Experienced and qualified financial managers who have acquired a good understanding of partnership environments should send a curriculum vitae to Peter T Willingham, (reference 31), Spicer and Pegler Associates, Executive Selection, St. Mary Axe, London EC3A 8BJ.

Spicer and Pegler Associates
Management Services

INTERNATIONAL APPOINTMENTS
appear today on page 14

Accountancy Appointments

Our clients, International Signals & Control Group Plc operate worldwide with a turnover of over \$200 million marketing sophisticated electronic security and communication systems and rocket and ramjet propulsion systems. They now seek to strengthen the financial management based in London by making two new appointments.

Senior Internal Auditor London based

The incumbent will be responsible to the Director of Audit in the U.S. for setting up an internal audit function to monitor the adequacy and effectiveness of internal and management controls throughout the international division's activities in the U.K., Europe and elsewhere, with particular reference to its recent acquisition in Italy. Candidates should be graduate chartered

accountants in their early 30's with wide and sophisticated audit experience, high standards, independence of mind and be free to travel up to 80% of the time. Possible initial short-term assignment in Northern Italy. A good knowledge of Italian is important. The salary is negotiable around £26,000, plus excellent benefits package. Ref. A2933.

Assistant Controller-Europe London

The Assistant Controller will be responsible to the Vice President & Controller in the U.S. for the head office accounts function, monitoring and consolidating the results submitted by autonomous operating subsidiaries in Europe, accounting for head office expenditure, monitoring foreign exchange exposure and preparing

statutory accounts, tax computations and returns. This post would ideally suit a recently qualified graduate chartered accountant in the late 20's with first class experience in the profession of multinational group operations. The salary is negotiable around £20,000 plus attractive benefits. Ref. B2933.

Please write in confidence enclosing career details and quoting reference, to J.W. Hills, Peat, Marwick, Mitchell & Co., Executive Selection Division, 165 Queen Victoria St., Blackfriars, London EC4V 3PD.

 PEAT MARWICK

Divisional Accountant c.£14,000+Car West Midlands

Tarmac Quarry Products

The Quarry Products Division of the Tarmac Group is an established market leader in quarrying, road-surfacing and the manufacture of concrete products, building blocks and bricks. It has an annual turnover of £400M and 8,500 employees. In addition to the UK operation there are substantial overseas businesses.

The Divisional Accountant is responsible for the consolidation of financial and management information for a number of U.K. and overseas companies. Reporting to the Chief Accountant, he/she controls a small team and manages the central Finance Department.

Ideally aged 28-35, you must be a qualified accountant of high technical competence with at least three years post qualification experience, preferably gained within a group of companies. Well developed management skills and the ability to deal with Directors and Senior Executives on all financial accounting matters are essential.

Attractive benefits associated with an international organisation are offered, including generous assistance with relocation costs, if appropriate, to a pleasant part of the Midlands close to attractive countryside. Opportunities for advancement within the Group are excellent.

Please apply with full personal, career and salary details quoting ref. 132/3/FT to: Charles Barker Management Selection International Ltd, 30 Farringdon Street, London EC4A 4EA. Telephone: 01-634 1148.

CHARLES BARKER
SELECTION · SEARCH · ADVERTISING

Leading International Bank London c.£15,000 + banking benefits

This is an exceptional opportunity for an ambitious young accountant to join a high profile team, responsible for the audit and operational analysis of managerial policies and procedures in a dynamic international banking environment.

Maintaining the highest professional standards, you will be expected to prepare comprehensive reports for management relating to the Bank's international operations.

Candidates will be graduates with a recognised accounting qualification and a minimum of 2 to 3 years post qualification experience. Some exposure to computer based systems and experience of banking would be a distinct advantage as would knowledge of languages, particularly French, German or Spanish. Self motivation, entrepreneurial flair and above average communication skills are essential.

Applicants capable of matching the demands of this challenging career move should contact Barbara Taylor ACA on 01-242 0965 at 31 Southampton Row, London WC1B 5HY, quoting ref. L2016.



Michael Page Partnership
International Recruitment Consultants
London New York Bristol
Birmingham Manchester Leeds Glasgow

Heron Corporation Finance Director

Substantial Remuneration Package

The present Finance Director of Heron Corporation is to move to wider responsibilities within Heron International. The Group, therefore, wishes to make a new appointment of an outstanding financial executive.

Heron Corporation is the holding Company for a fast-expanding Group currently engaged in property development and investment, insurance, housebuilding, motor vehicles, motorcycle distribution and sales, petrol retailing, home entertainment and consumer product distribution.

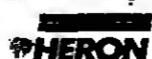
Heron Corporation has an unbroken record of successful growth achieved by both acquisition and development. It is part of one of the country's largest privately-owned groups and its entrepreneurial style and strong asset base forms a sound platform for ambitious future expansion.

The Finance Director of Heron Corporation will become an important member of the Group's management team and will work closely with the Group Chairman and other members of the Board of Heron International.

Candidates will ideally be 35-45, have a good educational background and be qualified accountants. They will be able to show a record of personal success in a high-profile financial position in commerce or industry, or at a senior level in professional practice.

Korn Ferry International are advising Heron Corporation on this important appointment and applications, which should include a detailed curriculum vitae, should be sent to:

S. W. Rowlinson, Director, Korn/Ferry International Limited
Norfolk House, 31 St James's Square, London SW1Y 4JL



Finance Director

c.£30,000 + car

Home Counties

A well established company in their highly competitive and rapidly growing marketplace, our client is projecting a turnover of £50m within three years.

The increased sophistication of management and control, and the reorganisation that is already underway make it essential that a strong Finance Director is appointed without delay. Someone who can both help drive the Company towards its exciting goals and grow personally within a rapidly changing environment.

The requirement, therefore, is for a qualified accountant aged ideally 35-40, who has recently held formal line responsibility for at least 30 people and had first-hand experience of managing a large DP function. Your particular strengths and clear achievements will lie in a flair for management accounting and commercial interpretation in a high pressure multi-location business.

Please write to Richard Goldie enclosing a c.v. and giving an indication of recent salary progression. Macmillan Davies International Search Executive, The Old Vaults, Parliament Square, Herford SG14 1PU. (0992) 552552.

Macmillan Davies



Macmillan Davies International Search Executive

Finance Director

Expanding UK oil Company

c.£40k

Make a major contribution to the continued expansion of this London based British oil company. Part of a well established and widely diversified group, it has been involved in North Sea exploration for over fourteen years, and has substantial interests in two highly successful producing fields. Additionally, it is involved in several other fields at advanced stages of appraisal, has licences awarded in the UK 5th, 6th, 7th and 8th rounds and is an active participant in the current 9th round applications.

An aggressive philosophy of expansion of its interests in the North Sea and elsewhere is being pursued and, as Finance Director, you will have full responsibility for all financial matters within the company including financial planning, corporate finance, personnel, and tax.

Additionally, you will be responsible for consolidation of accounts for the group's UK and overseas oil interests. You will have the freedom to organise the department procedures to your satisfaction in order to maximise efficiency and to ensure future objectives are achieved. With at least ten years' relevant experience, you are currently in senior financial management either in an oil company or a professional firm. Fully qualified, you have extensive experience of the North Sea oil industry including joint venture operations and are familiar with the current tax regime.

In complete confidence, please ring or write with CV to John Diack, Director, Cripps, Sears & Associates Ltd, Personnel Management Consultants, 88/89 High Holborn, London WC1V 6LH. Telephone 01-404 5701.

Cripps, Sears

Hoggett Bowers

Executive Search and Selection Consultants

BIRMINGHAM, CARDIFF, GLASGOW, LEEDS, LONDON, MANCHESTER, NEWCASTLE, SHEFFIELD and WINDSOR

Financial Director

North Derbyshire, c.£22,000 + excellent benefits

This long established progressive, private engineering company through its excellent product reputation, sound management and investment is poised for expansion. Restructuring has created the need to appoint a commercially aware Financial Director to complement its management team. Reporting to the Managing Director, the successful candidate, whilst ensuring continued effective financial management and reporting, will also be expected to make a significant contribution to the company's future development by advising management on the financial implications of business decisions. Applicants must be qualified accountants, aged 35-40 years, with at least 5 years' experience in a manufacturing and engineering environment, displaying excellent communication skills, imagination and ambition. Relocation expenses to this pleasant rural area are available plus executive car and other benefits.

A. Hill, Ref: 52844/FT. Males or females candidates should telephone in confidence for a Personal History Form 0742-731241, Burk House, 100 Queen Street, SHEFFIELD, S1 2DW.

Financial director

North of England, circa £23,000 + car

Our client is a rapidly expanding distributor of microcomputer hardware and software, operating throughout the UK and with a significant overseas business. In order to continue its profitable growth the company has adopted an ambitious strategy which calls for additional support at senior management level to ensure successful implementation.

A top priority is the appointment of a Financial Director who will work closely with the Managing Director on business and profit planning as well as taking complete control of the financial, secretarial and administrative functions. Key tasks will be to improve performance monitoring and financial control systems and to strengthen financial disciplines at every level.

Candidates must be qualified accountants with a strong commercial orientation who have already held the financial controllership of a substantial company. Experience at a senior level in a distribution and/or retail company would be an advantage.

Please write, enclosing a C.V. and stating how you meet our client's requirements, to M C Ward, Executive Selection Group, quoting reference R402.

Coopers & Lybrand associates

Coopers & Lybrand Associates Limited
management consultants

St James's House, Charlotte Street
Manchester M1 4DZ

PROJECT ACCOUNTANT

MIDDLESEX

to £16,000

A young accountant, either from the profession or industry, is sought for this new post by the substantial U.K. subsidiary of a successful and expanding worldwide group.

Reporting to the Finance Manager, the role will take responsibility for design, specification and implementation of fully integrated financial and management information/reporting systems, using next generation IBM hardware. It will require close liaison with both D.P. and financial management and is seen as crucial to the company's objective of enhancing accountability and control.

The U.K. company, employing over 1,000 people and with a turnover of around £100m, manufactures and sells a diversified range of high-quality household name products. It is a turn-around of a U.S. multination which derives revenues in excess of \$3bn from profitable and well-established global operations.

Applicants, with end-user experience of sophisticated D.P. systems gained through working in either the profession or industry, should have the potential for medium-term promotion in the company.

Fringe benefits are those which you would expect from a major employer and include, in appropriate circumstances, relocation costs.

Please telephone or write briefly for a personal history form quoting ref: 4550.

 RECRUITMENT SELECTION & ADVERTISING
Executive Connections
Tent Centre, 37-41 Brittania Row
London WC1R 4JH
Telephone 01-242 5101

FOUR QUALIFIED ACCOUNTANTS URGENTLY REQUIRED

Salary range £12/14,000

5 Person expanding firm in WC2 has the following posts available to young accountants with flair:

- French-speaking accountant to work up to 10 weeks PA in our Geneva office—remainder in London.
- Assistant audit manager to review wide range of audit jobs and assist with internal systems reorganisation.
- Tax Manager — Corporation Tax basis: reporting directly to tax partner. Not necessarily qualified ACA.
- PA to partner—assist busy partner with very broad variety of work. Responsibility for own clients after 6 months.

Please now for details and/or interview—
Peter Watts 01-240 5921

Accountancy Appointments

Corporate Trouble-Shooter

North West

c.£20,000 + Car

Do you have the skills required to make an impact on the commercial strategy and financial performance of a major U.K. group? Our client, a household-name company, with a diverse product base and a strong international presence, seeks an outstanding young accountant to fulfil a high profile role with significant commercial and strategic involvement. Operating as a link between the autonomous operating companies and the Head Office, the successful applicant will be expected to evaluate the trading performance of individual subsidiaries and initiate improvements in profitability and market share. Other areas of involvement will include business strategy and acquisition studies. Candidates, in their late 20's or early 30's, should be graduate accountants, possibly with M.B.A., who can demonstrate an exceptional track record of achievement to date, coupled with a strong personal presence, excellent communicative skills and a high degree of self-motivation. Relocation facilities are available where appropriate. Interested applicants should write to Alan Dickinson, quoting reference 7007, at Michael Page Partnership, Clarendon House, 81 Mosley Street, Manchester M2 3LQ. (Tel: 061-228 0396).



Michael Page Partnership
International Recruitment Consultants
London New York Bristol
Birmingham Manchester Leeds Glasgow

Bright Young Accountant Take Charge of Finance

Oil Company

C.£40k

A qualified accountant of the highest calibre and hungry for responsibility, this is your chance to prove your potential and to progress to director status at a relatively early stage in your career. Take total financial control of Sigma Resources plc, a small and aggressive British independent oil group which has extensive exploration and production interests, secure City backing and significant prospects for substantial growth.

Responsible for two assistants, your role will be particularly wide ranging and will include complex financial and management accounting, taxation, treasury and board attendance. Initial priority will be given to further developing financial systems, overseeing the installation of new computer facilities and assisting with plans for corporate development.

You have around five years' broad based post qualification experience, gained from an oil company which includes direct exposure to computerisation. Ideally familiar with U.S. taxation and accounting systems you are between 26 and 35 and thrive in a results orientated environment. The remuneration package, and its components, is negotiable and flexible. It includes a highly competitive salary, car, stock options and bonus scheme based on overall income. You will also be able to participate in the company's drilling ventures and financial rewards are therefore considerable. Please telephone or write to Sue Jagger of Cripps, Sears and Associates Limited, (Personnel Management Consultants), 88/89 High Holborn, London WC1V 6JH. Telephone: 01-404 5701.

Cripps, Sears

Financial Controller

Home Counties, to £17,500 + car

A major subsidiary of an advanced technology company requires a qualified accountant, who will be responsible to a Divisional Director for financial and administrative management.

Candidates, almost certainly from the industrial sector, must have had experience in project cost control, multi-currency transactions and the development of computer-based management systems. A good communicator, the person appointed will have the drive, strength and personality to establish effective levels of control. Age indicator is 28-45.

In addition to the quoted salary, the normal large company benefits are offered.

Please apply in confidence with full C.V. to Jonathan Townsend at the address below, quoting ref: FCFT07.

Otteridge & Co.
199 Knightsbridge, London SW7.

FINANCIAL CONTROLLER

required by family-owned group of wholesalers and contractors situated in East London to assume responsibility for all aspects of the accounting function including computerising systems and management accounts. The position requires a qualified accountant with significant all-round practical experience in commerce including inventory control and preferably company secretarial and associated administrative responsibilities.

There is opportunity for early promotion to the board for a young person with the appropriate experience. A salary in the region of £17,000, a company car and other benefits will be offered dependent upon age, experience and qualifications.

Please write enclosing full curriculum vitae to:
The Company's Accountants
Box A8922, Financial Times
10 Cannon Street, London EC4P 4BY

BOARD POTENTIAL?

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FINANCIAL TIMES

Thursday March 7 1985

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WALL STREET

Backing off from further assault

FINANCIAL markets continued to consolidate on Wall Street yesterday with stocks backing off from an assault on the Dow Jones industrial average 1,300 level and activity subdued in the credit markets writes Michael Morgan in New York.

Stocks opened slightly lower and remained below the overnight level throughout the first half of the session.

At the close the Dow Jones industrial average was down 11.48 at 1,280.37.

In the credit markets a further easing in the federal funds rate, which opened at 5½ per cent and was later down to 5¾ per cent, was attributed to bank settlement operations. The decline prompted some expectations that the Federal Reserve might drain reserves through a matched sale-purchase arrangement.

In the absence of a lead from the Fed, however, prices of Treasury coupon issues were little changed from overnight. The price of the key long bond, the 11½ per cent of 2015, was just ½ per cent lower at 95½.

In the money markets yields on Treasury bills were mixed with the three-month bills 5 basis points lower at 8.58

per cent and the six-month bills 2 basis points higher at 8.83 per cent. Rates on certificates of deposit eased.

In the stock markets, Schering Plough was delayed at the start because of an order imbalance but returned to trade down 2½ at 38½. This followed the downgrading of the stock by First Boston after Hoffmann-La Roche had filed a patent on Schering's "flagship" product, Alpha Interferon. Merck traded up 5½ to 99½.

Unocal gave up some of Tuesday's 2% advance, dipping 5½ to \$474. With the takeover threat at Phillips Petroleum now over, Unocal is seen as a possible takeover target by Texas oilman, Mr T. Boone Pickens.

Phillips Petroleum reversed recent declines with a 5½ advance to \$49½ in heavy trading.

Crown-Zellerbach eased 5½ to \$35½ after another large block of stock was crossed at \$36½. Heavy trading has prompted market speculation that Sir James Goldsmith, the UK financier, might have resumed buying the company's stock.

Lower results from Gulf & Western Industries left the diversified group trading down 5½ at \$33½.

Asarcos, the non-ferrous metals and asbestos group, added 5½ to \$25½ as it studied its strategy following the recent acquisition of about 10 per cent of its stock by Weeks Petroleum controlled by Australian investor Mr Robert Holmes à Court.

General Dynamics dipped another 5½ to \$78½ in continued reaction to the Pentagon's decision to withhold some

payments pending an investigation into payments for general and administrative costs.

Zapata Corporation, seeking to acquire a large offshore drilling concern or to merge its fleet of 24 drilling rigs into some form of joint venture with another company, eased 5½ to \$14½.

The Detroit car makers were mixed in response to figures showing that sales were only marginally ahead in February. Ford dipped 5½ to \$45 but General Motors added 5½ to \$78½ and Chrysler was unchanged at \$33½.

Among blue chip issues IBM, introducing two desk top versions of its Series-1 computer, eased 5½ to \$134½. General Electric added 5½ to \$63½.

The semiconductor sector, which was under pressure on Tuesday, saw Texas Instruments down 5½ at \$107½, Motorola 5½ at \$33 and National Semiconductor 5½ easier at \$11.

In the aerospace sector McDonnell Douglas shed 5½ to \$81½ and Boeing was 5½ lower at \$85½.

American Natural Resources was actively traded, down 5½ at \$61½. It is the subject of a hostile takeover bid by Coastal Corporation, which added another 5½ to \$34½.

Other active issues on the New York Stock Exchange included Occidental Petroleum, up 5½ to \$28½, Cigna down 5½ to \$49½ and Texaco 5½ firmer at \$33½.

On the American Stock Exchange active issues included WAT Laboratories 5½ higher at \$25½, BAT Industries up 5½ at \$41½ and Tie Communications 5½ ahead at \$7½.

LONDON

Blue chips attract attention

SELECTIVE investment demand from both domestic and U.S. sources followed another batch of encouraging company trading statements yesterday, and London equities advanced on a broad front.

Business was inhibited early by the weakness of European currencies against the dollar but picked up when it began to ease. The FT-Ordinary share index closed 8·4 up at 990·4.

Trading was largely confined to blue-chip issues with the accent generally on those with overseas earnings potential. U.S. interest concentrated on current favourites, such as BAe Industries, ICL and Jaguar, which added 10p at 357·9.

BTB gained 21p to 664p following higher annual profits and a proposed bonus share issue.

Among other actives, Christie International put on 22p at 616p and Blue Circle 19p at 526p.

The upturn was maintained throughout official market dealings, but it faltered slightly after-hours after the statement by Mr Paul Volcker, the Fed chairman, that substantial cuts in the U.S. budget deficit were needed soon to avert the risk of higher inflation.

Gilt moved in unison with sterling. Some longer-dated stocks were initially ½ down but recovered in moderate trading and regained all their fall in after-hours trade.

Chief price changes, Page 38; Details, Page 39; Share Information service, Pages 40-41

HONG KONG

A LATE round of bargain hunting pushed Hong Kong higher in active trading. The Hang Seng index opened lower but reversed direction by mid-morning and finished up 15·34 at 1,383·28.

Properties were active as Cheung Kong and Hongkong Land both rose 10 cents to HK\$13·80 and HK\$5·00 respectively.

In shipping Wheelock Mardon slipped 5 cents to HK\$37·30 amid news that it had decided to halt financial aid to its troubled Wheelock Maritime International subsidiary, which called for a suspension in its shares which traded steady at HK\$15·15 last time.

SHK Properties sold a 20 per cent stake in TV-B for HK\$480m. The group settled unchanged at HK\$90 after earlier losses while TV-B added 15 cents to HK\$36.

Hang Seng Bank advanced 25 cents to HK\$40·50 and Hongkong Bank put on 10 cents to finish at HK\$8·70.

Hongkong & Kowloon Wharf improved 5 cents to HK\$5·65 and Jardine Matheson jumped 25 cents to HK\$9·85.

China Light shed 10 cents to HK\$13·90. Hutchison Whampoa suffered a 10-cent setback to HK\$20·20.

CANADA

GAINS in properties, financial services and golds helped Toronto move higher.

Dain Development rose 10 cents to C\$4·10, Union Enterprises added C\$½ to C\$11·1, Dome Petroleum eased 1 cent to C\$2·85 and Bell Canada Enterprises was unchanged at C\$3·9.

Active golds included Echo Mines up C\$½ at C\$13·1 and Campbell Red Lake put on C\$½ at C\$24·4.

Lac Minerals, with sharply reduced fourth-quarter profit, fell C\$½ to C\$28·7.

In Montreal industrials and banks recovered while utilities eased.

TOKYO

A rebound toward peak levels

BIOTECHNOLOGY-related issues fluctuated sharply in active trading aimed at capital gains, and medium and low-priced issues attracted buyers in Tokyo yesterday, lifting the Nikkei-Dow average near the record high set on Monday, writes Shigeo Nishizaki of *Yomiuri* Press.

Trading was otherwise lacklustre throughout the day, as investors were daunted by recent sharp price rises and the tightening of restrictions on margin transactions.

The Nikkei-Dow improved 22·29 to 12,498·67 after a fall on Tuesday, its first in six sessions. Turnover strengthened to 480m from 397m shares and advances outnumbered declines 226 to 339, with 188 issues unchanged.

Investors were reluctant to participate in the market after news that the buying balance on margin trading on the nation's three major stock exchanges exceeded Y3,000bn at the end of last week.

Biotechnology-related stocks remained in the spotlight, with buying interest focused on lagging issues. Nichirei gained Y17 to Y400 with the day's third largest volume of 15,62m shares, and Kyowa Hakko climbed the maximum Y105 to Y1,030. Daiichi Seiyaku advanced Y190 to Y2,200, Yamamoto Pharmaceutical Y170 to Y4,060, and Green Cross the maximum Y200 to Y2,950.

Kikkoman shed Y30 to Y770 and Asahi Chemical Industry declined Y8 to Y23.

Some medium and low-priced construction issues attracted heavy buying. Mitsui Construction put on Y30 to Y304, heading the active list with 29,83m shares traded. Toshiba Corp surged Y13 to Y285 on expectations of increased harbour construction orders from China.

New materials-related stocks were bought. Unitika was the second busiest with 19,08m shares changing hands on the growth potential of amorphous fibre, rising Y15 to Y322. Riken Corp went up Y38 to Y333 and Nippon Kinzoku rose Y48 to Y340 on good prospects for stronger demand for amorphous powder.

Blue chips remained weak, with Sony slipping Y50 to Y4,830 and Pioneer Electronic Y30 to Y2,970. Nippon Kogaku firm Y60 to Y1,530, however.

Non-resident investors kept a low profile. Foreign selling orders through big securities companies amounted to 25m shares against buying orders for 19m shares, with small-lot selling concentrated on financial stocks and blue chips.

Bonds opened firm, reflecting the strength on the U.S. bond market, but turned lower on light sales sparked by the easy tone of European currencies against the U.S. dollar.

The yield on the benchmark 7·3 per cent government bond, due in December 1993, went up to 8·850 per cent from 6·920 per cent.

AUSTRIA

Fresh demand consolidates bullish trend

BETTER-THAN-EXPECTED half-year profit reports for a number of companies failed to lift Sydney but the underlying sentiment was still good. The All-Ordinaries index closed down 0·2 at 797·7.

The industrial sector held up well in the face of the weaker Australian dollar.

News Corporation advanced 85 cents to AS13·55 after the announcement of a 11·7 per cent profit increase to AS\$8·4m and a one-for-one bonus issue.

Woodside Petroleum shipped 1 cent to 60 cents despite a 30 per cent earnings increase for last year. FAI Insurances was also heavily supported rising 50 cents to AS12·30.

Among diversified resource issues BHP closed steady at AS5·68 after trading as high as AS5·74 in the morning session. Bell Resources put on 10 cents to AS4·40 and CSR slipped 1 cent to AS2·81.

Metals and goods were mixed. Placer rose 20 cents to AS4·08, Comalco gained 5 cents to AS2·85, CRA advanced 2 cents to AS5·82 and Niugini Mining lost 20 cents to AS9·00.

Growing interest from foreign and domestic investors has pushed prices up although the relatively small size of the market and taxation handicaps may limit the scale of future expansion.

According to the Vienna Börse (stock exchange) index shares had risen to 148·05 last week from 119·58 on December 31. In 1984 they had increased more modestly but steadily from 113·24 at the end of 1983. From its base rate (100) established end of December 1987, the index reached its highest point in April 1984 when it peaked at 154·81.

The Credit Aktien index yesterday slipped 0·56 to 71·2 compared with the all-time high of 74·88 reached on February 28 and the 12-month low of 53·20 hit in August.

The rise in share prices in 1984 was accompanied by an increase of about Sch 55m (\$24m) to Sch 118·6m in the nominal value of listed shares whose total market value reached Sch 28·3bn at the end of the year.

Anglo American fell 40 cents to R22·30 and De Beers was down 85 cents to R9·05 but Rustenburg Platinum finished steady at R24·70.

Banks lost ground with ANZ easing 5 cents to AS5·55, National Australia off 1 cent to AS3·55 and Westpac down 3 cents to AS3·45.

SOUTH AFRICA

GOLDS closed near their day's low as a result of a slightly weaker bullion price and the exceptional strength of the rand despite the dollar recovery.

Anglo American fell 40 cents to R22·30 and De Beers was down 85 cents to R9·05 but Rustenburg Platinum finished steady at R24·70.

Raffels shed 50 to R87·50 and FS Geduld plunged R150 to R40.

Industrials traded generally lower with losses outnumbering gains.

SINGAPORE

CONTINUED profit-taking left Singapore broadly mixed with the Straits Times industrial index up 2·16 at 849·72.

Many blue chips attracted interest. Sime Darby put on 2 cents to S\$2·07, Straits Trading advanced 8 cents to S\$1·62 and Tat Lee Bank slipped 2 cents to S\$2·86.

Malayan Banking rose 15 cents to S\$4·30, OCBC added 5 cents to S\$3·60 and Haw Par declined 4 cents to S\$2·45. Kentucky Fried Chicken plunged 25 cents to S\$5·20.

EUROPE

Resumption of foreign support

THE RE-EMERGENCE of foreign buyers in Europe yesterday was a cue to domestic investors to return to the bourses. The ensuing trading, hectic in some centres, resulted in a number of record highs among the leading bourse indicators.

Internationals were the focus of early attention in heavy Amsterdam buying that took the ANP-CBS General Index to a record level of 206·8, a rise of 2 points.

Unilever added a further Fl 2 to Fl 347, another record, after disclosing its North American acquisition intentions and strong trading results. Royal Dutch, which had lingered just below its peak recently, broke new ground with its Fl 1·50 rise to Fl 20·50.

Fokker slipped from the high established on Tuesday as it lost 70 cents to Fl 100·20, while paper group Buehrle Tettemer made steady progress with its Fl 1·50 rise to Fl 91·50.

Ahold, which reported a strong profits performance for 1984 after the close of the session, added Fl 2 to Fl 225, a rise of Fl 11·20 so far this week. KLM continued with a 60-cent fall to Fl 80·80.

UK and German buying support for Akzo took the fibres group 50 cents higher to Fl 111·70.

Insurer Nat-Ned moved Fl 2·30 higher, on an early gain of Fl 3·80, to close at Fl 27·5, while Océ van der Grinten's Fl 2·50 advance to a new high of Fl 30·8 was ascribed to expectations of improved profits and turnover.

Continued lack of demand pushed bonds down by about 20 basis points in dull trading. A number of key state loans were unchanged with the latest 8 per cent issue pegged at the overnight close of 98·5 per cent.

Frankfurt extended the advance made on Tuesday but finished off its highs. The 6·7-point rise in the Commerzbank index to 1,201·8 was eclipsed by a more dramatic, if smaller, rise in the FAZ index which added 2·23 to an all-time high of 417·60.

The strong demand of foreigners for export-oriented issues such as car makers was tempered by some mild profit-taking later in the session.

Daimler-Benz put on one of the best performances with its DM 15·50 surge to DM 88·9, another new peak, while Porsche reversed some of the weakness evident on Tuesday by its DM 13·50 rally, its second record high this week.

BMW picked up DM 1 to DM 387 while VW secured a DM 2·50 increase to DM 200·50.

Bonds finished moderately weaker with losses of up to 40 basis points although one federal issue, a 6 per cent 15-year loan made in 1978, slumped 150 basis points. It had moved away from general market prices and the Bundesbank was obliged to pick up about DM 30m of that alone to offset sales that included one large order of approximately DM 15·1m.

NEW YORK STOCK EXCHANGE COMPOSITE CLOSING PRICES

Continued on Page 37

AMERICAN STOCK EXCHANGE COMPOSITE CLOSING PRICES

AMERICAN STOCK EXCHANGE COMPOSITE CLOSING PRICES													
72 Month High		Stock		Div. Yld.		P/S		700s High		Low		Close Prev. Close Date	
High	Low	Stock	Div. Yld.	P/S	700s	High	Low	Stock	Div. Yld.	P/S	700s High	Low	Close Prev. Close Date
714	3%	ADI	6	1.2	20	1.11	50	51%	5%	5%	50	48	+1%
149	1%	Aer. Lab.	6	1.1	23	50	51%	52%	52%	52%	52	51	+1%
209	1%	AMC	6	1.2	14	11	51	52%	52%	52%	52	51	+1%
578	2%	AMT	6	1.1	14	11	51	52%	52%	52%	52	51	+1%
782	2%	ATT	6	1.2	77	77	78%	78%	78%	78%	78	78	+1%
141	2%	ATM	6	1.2	42	42	42	42	42	42	42	42	+1%
184	1%	ATM	32	3.3	15	15	52	52	52	52	52	52	+1%
914	3%	ATM	3	2.4	107	15	15	15	15	15	15	15	+1%
518	1%	ATM	3	2.4	12	47	47	47	47	47	47	47	+1%
202	1%	ADM	6	4.0	4	4	21	21	21	21	21	21	+1%
241	1%	ADM	14	5.5	12	21	21	21	21	21	21	21	+1%
414	4%	ADM	42	5.5	12	21	21	21	21	21	21	21	+1%
184	1%	ADM	42	5.5	12	21	21	21	21	21	21	21	+1%
914	3%	ADM	42	5.5	12	21	21	21	21	21	21	21	+1%
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414	4%	ADM	42	5.5	12	21	21	21	21	21	21	21	+1%
184	1%	ADM	42	5.5	12	21	21	21	21	21	21	21	+1%
914	3%	ADM	42	5.5	12	21</							

WORLD STOCK MARKETS

AUSTRIA

Mar. 6	Price Fr.	+ or Schfl.
Creditanstalt	240	+1
Intertur	510	+15
Leanderbank	254	-12
Perfincoher	175	-12
Veitscher Mag	365	+5

GERMANY

Mar. 6	Price Dm.	+ or Pf.
AEG-Tel	115	-0.5
Allianz Vers	18100	-5
Bayer AG	115.5	+1.5
Bayer-Hypo	615	-2
Bayer Reinf.	105.5	+0.5
SHG-Sant	865.5	+0.5
SMW	897	+1
Zevro Bova	165.5	+1.5
Zivrobank	165.5	+1.5
Confl. Gummi	155.5	+1.5
Daimler-Benz	600.5	+1.5
Degussa	655.5	+1.5

NORWAY

Mar. 6	Price Kroner	+ or Pf.
Bergens Bank	152	+8.5
Borregaard	152	+5.5
Oslo Norsk Ored	5.85	+0.5
Eikem	145.5	-0.5
Norsk Data	409	+2
Norsk Hydro	104	+1
Storastrand	254	+1

AUSTRALIA (continued)

Mar. 6	Price Aus \$	+ or Pf.
Gen Prop Trust	5.2	-
Hartle Janssen	5.22	+0.5
Mitsui Estate	5.05	+1
Northstar Energy	5.25	+0.5
NGK Insulators	10.20	+10
Nihon Cement	2.20	+1
Nippon Basic	5.08	+0.5
Nippon Electric	5.08	+0.5
Nippon Lease	1.80	-
Nippon Press	5.41	+0.5
Nippon Steel	5.05	+0.5
Nippon Nokan	1.25	-
Nippon Oil	6.15	+0.5
Nippon Shimp	1.50	+1
Nippon Sulsan	1.50	+1

JAPAN (continued)

Mar. 6	Price Yen	+ or Pf.
News Corp	281	+5
Myer Emporium	1.25	-
Newspac	1.25	-
Nicholas Kiwi	1.25	-
North Star Min	0.75	-
Panocom	1.24	+0.5
Pioneer Con	1.24	+0.5
Quasimodo Coal	1.44	+0.5
Reckitt & Col	5.45	+0.5
Santos	6.45	+0.5
Smith (Howard)	1.92	-
Toothco	5.9	+0.5
Vangas	5.40	+0.5
Western Mining	5.45	+0.5
Woodside Petrol	0.5	-0.05
Woodside Woolworths	0.5	-0.05
Woodside Ind	6.19	+0.5

BELGIUM/LUXEMBOURG

Mar. 6	Price Fr.	+ or Pf.
Deutsche B	1,850	+10
Belcom Int. A. Lux	1,850	+10
Belcom Int. B	1,850	+10
Clement O&F	2,580	+10
Cockerill	1,850	+10
EBES	5,015	+10
Electrobel	1,850	+10
GSI Intra GM	3,105	+10
GBL (Bruz)	2,805	+15
Habakok	5,570	+10
Intercom	3,505	+10
Investbank	11,600	+500
Pet Hidra	1,850	+10
Petrofina	1,850	+10
Royale Belge	10,700	+10
Soc. Gen. Belg	2,040	+10
Sofina	2,650	+10
Solvay	1,850	+10
Stamicont	1,850	+10
Tractionel	1,850	+10
UZS	1,850	+10
Vagon Uts	8,070	+50

Mar. 6	Price Fr.	+ or Pf.
Andelsbanken	597	+2
Baltic Star-1	640	+2
Coplandbank	510	+10
Danske Bank	285	+10
De Danske Luft	1,850	+10
Fornebro Damp	225	+10
I.S.E.	404	+10
Jyske Bank	665	+10
Novo Ind.	1,740	+10
Provinchefn	510	+5
Simeith (F)	285	+1
Superior	485	+5

DENMARK

Mar. 6	Price Kron	+ or Fr.
Bank Danmark	647	+2
Baltic Star-1	640	+2
Denmarks Bank	510	+10
DKB	650	+10
Fornebro Damp	225	+10
I.S.E.	404	+10
Jyske Bank	665	+10
Novo Ind.	1,740	+10
Provinchefn	510	+5
Simeith (F)	285	+1
Superior	485	+5

FRANCE

Mar. 6	Price Fr.	+ or Pf.
Emprunt 4/5 1978	1,851	+15
Emprunt 2/3 1978	1,856	+64
Exide	535	+1
Exide Liqide	535	+1
SIC	551	-5
Sognal	1,795	+5
STC-Alcatel	2,036	+20
Carrefour	1,850	+20
Cie Bancaire	1,576	+6
Cofimex	257	+1
Damart	2,850	+10
Durex S.A.	608	-8
Eaux (G) Gantane	567	-10
Editor	2,920	+30
Gen. Ocidentale	86	+1.0
Italim	2,765	+2
L'Oréal	2,765	+2
Legrand	8,075	+7
Maletin Phonix	1,850	+5
Michelin	915	+55
Midi (Cie)	2,330	+20
Moulinex	110.5	+0.8
Nord Est	76.5	-10
Pernod Ricard	725	-10
Petrolimex	2,765	+2
Potelets Fr	2,765	+1.5
Poupette S.A.	975	+1
Printemps-Aus	305.0	+20
Redoute	1,860	-10
Rousset-Uef	1,640	-10
Seigneur	1,850	+2
Telekom Elect	2,580	+10
Thomson Elect	2,570	+5
Valeo	2,570	+5

NOTES — Prices on this page are as quoted on the individual exchanges and are last traded prices. # Denotes suspended. *# Ex dividend. ** Ex scrip issue. ~# Ex rights. ~# Ex m.

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LONDON STOCK EXCHANGE

MARKET REPORT

Encouraging trading statements arouse selective demand for blue chip equities

Account Dealing Dates

First Declares Last Account Dealings Dealings Day
Feb 21 Feb 22 Mar 4
Feb 25 Mar 7 Mar 8 Mar 18
Mar 11 Mar 21 Mar 22 Apr 1
Mar 25 Apr 11 Apr 12 Apr 22
* A "New Time" dealings may take place from 3.30 am two business days earlier.

Selective investment demand from both domestic and U.S. sources followed another batch of encouraging company trading statements yesterday and London equities advanced across a broad front. The session began slowly with markets inhibited by the early weakness of European currencies against the dollar, but stock market interest picked up around mid-morning when the dollar began to ease.

Trade was largely confined to blue chip issues with the accent generally on those with overseas earnings potential. Many achieved gains out of proportion with the volume of business because of stock shortages. U.S. investors tended to concentrate on current favourites such as BAT Industries, ICI and Jaguar, while Beecham raced higher supported by talk that a broker had recently acquired a near-5 per cent stake in the company.

Leading Building issues continued to trade firmly and usually closed at the day's best.

There was a large volume of interest in cement shares on unconfirmed reports that cement prices are to be increased by 44 pence per cwt from June 1; Blue Circle closed 19 higher at 528p and Rugby Portland Cement finished 4 up at 358p. Elsewhere, highlighting the group's overseas expansion plans little Tarmac rose 14 to 409p. Trading statements prompted several noteworthy movements among secondary issues. Galliford added a couple of pence to 709 following satisfactory half-year figures, while GKN Wollaston put on 9 to 359p, after 41p, on the better-than-expected annual results.

Cement Roadstone settled a penny cheaper at 67p, after 69p,

following the preliminary figures and placing of 15.8m shares at 64p as part of the funding for its recent acquisition of Callanam Industries. Robert McAlpine, helped by buying for the dividend, rose 8 to 256p, while Countrywide improved 4 to 214p following the chairman's mildly encouraging statement.

Beecham moved 10 up to 406p, trading on profit-taking, however, and touched 340p before closing 15 down on balance at 345p. Barclays came back to 58p on continuing fears that the bank will announce a fund-raising proposal within today's preliminary figures but failed to close only 3 lower at 580p. NetWest gave up 13 to 640p following the after-the-event profit-taking while Leyland, which concluded the divided sale of its truck division, rose 70 to 580p. Elceve, the Royal Bank of Scotland continued to reflect the success of the rights issue with a gain of 8 to 260p; the rise was also accompanied by vague

Rumours of a stake build-up.

President Financial rose 7 to 213p on further consideration of the preliminary results.

The 84 per cent fall in General Accident's preliminary profits to a meagre £3.9m, surprisingly made some impression and the shares rallied from an initial fall of 526p to close only 3 cheaper at 535p. Commercial Union edged forward 2 to 179p as the market nervously awaited today's annual results; forecasts were to a deficit of around 700m. Among armament issues Equity and Law advanced 2 more to 343p, helped by reports that an unnamed concern had recently acquired a near-5 per cent stake in the company.

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FINANCIAL TIMES STOCK INDICES

	Mar. 5	Mar. 4	Mar. 1	Feb. 28	Feb. 27	Year ago
Government Secs.	80.02	80.13	80.19	80.17	80.58	80.20
Fixed Interest	83.49	83.35	83.38	83.69	83.75	83.71
Ordinary	990.4	982.0	978.9	978.9	980.2	935.4
Gold Mines	457.8	478.2	477.8	478.3	483.5	489.2
Oil Div. Yield	4.45	4.49	4.50	4.51	4.45	4.41
Earnings, Vid & Full	11.10	11.27	11.50	11.38	11.11	8.46
E.P. Ratio (net) (*)	11.10	10.62	10.38	10.54	10.80	10.81
Total earnings (Est.)	24,568	25,009	24,392	25,324	25,013	24,801
Equity turnover	365.5	454.0	372.2	360.2	433.8	368.6
Shares traded (mln.)	181.3	191.3	178.0	181.1	182.3	156.3

.10 am 984.2. 1 am 986.1. Noon 990.1. 1 pm 993.3.

2 pm 992.8. 3 pm 992.6.

Basis 100 Govt. Secs. 16/10/25. Fixed Int. 1/25. Ordinary 1/7/35.

Gold Mines 12/9/55. SE Activity 1974.

Latest Index 01-04-82 8025.

*See p. 1074.

+ Correlated.

HIGHS AND LOWS S.E. ACTIVITY

	1984/85	Since Complain.	Mar. 3	Mar. 4
Govt. Secs.	85.77	74.72	127.4	127.4
Fixed Int.	87.49	82.30	87.4	87.4
Ordinary	1034.5	725.5	1024.3	1024.3
Gold Mines	711.7	430.2	734.7	734.7

1984.2. 1 am 984.2. 1 pm 993.3.

2 pm 992.8. 3 pm 992.6.

Basis 100 Govt. Secs. 16/10/25. Fixed Int. 1/25. Ordinary 1/7/35.

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Latest Index 01-04-82 8025.

*See p. 1074.

+ Correlated.

NEW HIGHS AND LOWS S.E. ACTIVITY

1984/85 Since Complain. Mar. 3 Mar. 4

Govt. Secs. 85.77 74.72 127.4 127.4

Fixed Int. 87.49 82.30 87.4 87.4

Ordinary 1034.5 725.5 1024.3 1024.3

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+ Correlated.

WHILE Woolworth hardened a similar amount to 882p and Sels rose 22p to 54p. Habitat Models, still relatively quiet, rose 22p before settling only a penny higher at 216p; the preliminary figures are due to be announced next Wednesday.

Elsewhere, renewed buying led Delta 8 to 130p, while late support in a difficult market left Vesper 19 to the good at 208p.

Other bright spots included several engineering issues.

Thorn put on 6 to 459p in response to news of a subsidiary's £15m contract to supply the Army with thermal imager repair facilities. Eacial also added 6 at 216p.

Elsewhere, dealings in Acorn Computer were resumed after the rescue by Olivetti and successful underwriting of the £12.1m rights issue; the old shares opened at 340p compared with the new level of 280p, and jumped to 378p.

After a dip to 259p on profit-taking, the new-old paid off at 269p. The new-old paid off at 269p on profit-taking to close at 270p. A new-old paid off at 270p on profit-taking to close at 271p. The new-old paid off at 271p on profit-taking to close at 272p.

Grand Metropolitan, a weak counter of Tuesday following the chairman's profit warning, traded on a steeper note and settled a penny dearer at 165p.

Leisure came under selling pressure and shed 10 to 235p on profit-taking to 230p.

Leading Retailers responded to steady support and generally closed a few pence firmer, though non-too-well supplied with

Burton rose 8 more to 449p, stock and finished 14 better at

1989, after 200p.

Leading Engineers passed a relatively quiet session, although GKN Wollaston, still relatively quiet, rose 22p before settling only a penny higher at 216p; the preliminary figures are due to be announced next Wednesday.

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Grand Metropolitan, a weak counter of Tuesday following the chairman's profit warning, traded on a steeper note and settled a penny dearer at 165p.

Leisure came under selling pressure and shed 10 to 235p on profit-taking to 230p.

Leading Retailers responded to steady support and generally closed a few pence firmer, though non-too-well supplied with

Burton rose 8 more to 449p, stock and finished 14 better at

1989, after 200p.

Leading Engineers passed a relatively quiet session, although GKN Wollaston, still relatively quiet, rose 22p before settling only a penny higher at 216p; the preliminary figures are due to be announced next Wednesday.

Elsewhere, renewed buying led Delta 8 to 130p, while late support in a difficult market left Vesper 19 to the good at 208p.

Other bright spots included several engineering issues.

Thorn put on 6 to 459p in response to news of a subsidiary's £15m contract to supply the Army with thermal imager repair facilities. Eacial also added 6 at 216p.

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Financial Times Thursday March 2 1985

INDUSTRIALS — Thursday March 7 1985 **LEISURE**

CURRENCIES, MONEY and CAPITAL MARKETS

FOREIGN EXCHANGES

Dollar slumps in hectic trading

A delayed reaction to comments by Mr Paul Volcker, chairman of the U.S. Federal Reserve Board, pushed the dollar sharply weaker in late trading yesterday. All semblance of an orderly market disappeared in the last hour, as with the dollar quoted on very wide spreads. One exasperated dealer spoke for many when he described the closing stages of the day as more of a circus than a market.

Speaking before the U.S. Senate budget committee, Mr Volcker stressed the need to reduce the budget deficit and warned of the possible risks to the inflation rate if a reduction in the deficit was not achieved. Much of this had generally been anticipated by the market and together with a continued absence of central banks' dollar purchases further buying during the afternoon. However, sentiment changed in the last hour with a small trickle of dollar sales rapidly turning into a flood.

The dollar had opened on a bullish note, above DM 3.45 and reached a high of DM 3.4555 before settling back to DM 3.44. The market renewed fears that central banks would renew their programme of aggressive dollar sales around the latest rates. This led to some hesitancy. However, confidence increased as the West German Bundesbank kept

a low profile and it was only in the last hour that the dollar really started to fall. It closed at DM 3.4355 on Tuesday but had recovered in New York to DM 3.3950 in very nervous trading. Elsewhere it fell to SwFr 2.8975 from SwFr 2.9240 and FFR 10,4850 from FFR 10,3320. It was slightly firmer against the yen however at DM 1.2612 from Yen 162.0. On Bank of England figures, the dollar's index was higher at 156.8 from 155.8 but this was calculated too far back to the day to reflect the dollar's decline.

STERLING Trading range against the dollar 1.9340-1.9355. February average 1.9333. Exchange rate index closed at 70.7 down from 70.8 but this did not reflect sterling's late improvement. The six

months ago figure was 77.6. Sterling benefited from the dollar's late decline but had already shown a steady to firmer trend earlier in the day. The current high level of UK interest rates enabled sterling to fare better than most against the dollar. It closed at \$1.0725, a rise of 1/2c. Against the D-mark it finished at DM 3.6650 up from DM 3.6225 and SwFr 3.1225 up with SwFr 3.0875. It was also firmer against the yen at Yen 280.25 from Yen 275.25 and FFR 11,2525 from FFR 11,0735. Later in New York the pound fell back from these levels as the dollar recovered.

D-MARK Trading range against the dollar 1.9340-1.9355. February average 1.9333. Exchange rate index closed at 70.7 down from 70.8 but this did not reflect sterling's late improvement. The six

EMS EUROPEAN CURRENCY UNIT RATES

	Ecu	Currency	% change	% change	Divergence
	central	amounts	from central	adjusted for	limit %
	rate	rate	rate	divergence	
National Franc ...	1,0402	4.7024	-0.53	+1.02	±1.00
Spanish Peso ...	1,14104	2.22530	-0.74	-0.05	±1.47%
French Franc ...	0.74768	8.79779	-1.12	-0.45	±1.06%
Irish Pound ...	0.72668	1.34720	-0.52	+0.05	±1.00%
British Pound ...	0.72668	1.34720	-1.54	+1.00	±1.50%
Italian Lira ...	1,040349	1330.53	-1.62	-1.40	±4.0610

Changes are for Ecu, therefore positive change denotes a weak currency. Adjustment calculated by Financial Times.

POUND SPOT—FORWARD AGAINST POUND

March 0	Day's spread	Close	One month	p.m.	Three months	p.m.	Three years	p.m.
U.S. Dollar	1.0495-1.0730	1.0718-1.0736	9.40c	9.40c	1.02-1.04c	1.02-1.04c	1.02-1.04c	1.02-1.04c
Canadian	1.0495-1.0730	1.0718-1.0736	9.40c	9.40c	1.02-1.04c	1.02-1.04c	1.02-1.04c	1.02-1.04c
Netherlands	1.0493-1.0730	1.0718-1.0736	9.40c	9.40c	1.02-1.04c	1.02-1.04c	1.02-1.04c	1.02-1.04c
Belgium	1.0495-1.0730	1.0718-1.0736	9.40c	9.40c	1.02-1.04c	1.02-1.04c	1.02-1.04c	1.02-1.04c
Denmark	1.02-13.15%	13.15-13.15%	1.02-1.04c	1.02-1.04c	1.02-1.04c	1.02-1.04c	1.02-1.04c	1.02-1.04c
W. Ger.	1.0495-1.0730	1.0718-1.0736	9.40c	9.40c	1.02-1.04c	1.02-1.04c	1.02-1.04c	1.02-1.04c
Portugal	1.0495-1.0730	1.0718-1.0736	9.40c	9.40c	1.02-1.04c	1.02-1.04c	1.02-1.04c	1.02-1.04c
Spain	1.0495-1.0730	1.0718-1.0736	9.40c	9.40c	1.02-1.04c	1.02-1.04c	1.02-1.04c	1.02-1.04c
Ireland	1.0495-1.0730	1.0718-1.0736	9.40c	9.40c	1.02-1.04c	1.02-1.04c	1.02-1.04c	1.02-1.04c
Norway	1.0495-1.0730	1.0718-1.0736	9.40c	9.40c	1.02-1.04c	1.02-1.04c	1.02-1.04c	1.02-1.04c
France	11.024-11.25%	11.25-11.25%	1.02-1.04c	1.02-1.04c	1.02-1.04c	1.02-1.04c	1.02-1.04c	1.02-1.04c
Sweden	10.208-10.50%	10.50-10.50%	1.02-1.04c	1.02-1.04c	1.02-1.04c	1.02-1.04c	1.02-1.04c	1.02-1.04c
Austria	1.0495-1.0730	1.0718-1.0736	9.40c	9.40c	1.02-1.04c	1.02-1.04c	1.02-1.04c	1.02-1.04c
Switz.	3.0785-3.12%	3.12-3.12%	1.02-1.04c	1.02-1.04c	1.02-1.04c	1.02-1.04c	1.02-1.04c	1.02-1.04c

Banker's rate is for convertible francs. Financial franc 74.50-74.60, Six-month forward dollar 1.05-1.0500 pm; 12-month 1.07-1.0750 pm.

OTHER CURRENCIES

Mar. 6	\$	£	¥	Note Rates
Argentina Peso ...	290.15-290.70	274.35-274.60	Austria ...	26.35-26.60
Australia Dollar ...	1.0495-1.0730	1.0718-1.0736	Belgium ...	78.80-78.70
Bulgaria ...	1.0495-1.0730	1.0718-1.0736	Denmark ...	1.0495-1.0730
Finland Markka ...	7.4780-7.4970	7.0770-7.0825	France ...	11.03-11.14
Greek Drachma ...	1.0495-1.0730	1.0718-1.0736	Germany ...	3.60-3.64
Hong Kong Dollar ...	1.0495-1.0730	1.0718-1.0736	Iceland ...	1.0495-1.0730
Iraq Dinar ...	1.0495-1.0730	1.0718-1.0736	Italy ...	0.70-0.75
Kuwaiti Dinar (D.O.)	0.5245-0.5265	0.7075-0.7075	Japan ...	1.0495-1.0730
Luxembourg F.F. ...	74.46-74.50	8.74-8.75	Malta ...	1.0495-1.0730
New Zealand ...	1.0495-1.0730	1.0718-1.0736	Norway ...	1.0495-1.0730
Saudi Arab. Rial ...	3.8730-3.8750	3.14-3.15	Portugal ...	1.0495-1.0730
Singapore Dollar ...	2.4000-2.4020	2.77-2.78	Spain ...	1.0495-1.0730
South Africa Rand ...	1.0495-1.0730	1.0718-1.0736	Sweden ...	1.0495-1.0730
U.S. Dollar ...	0.8610-0.8680	1.0495-1.0730	Yugoslavia ...	360.00-360.00

* Selling rate.

EXCHANGE CROSS RATES

Mar. 6	Pound Sterling	U.S. Dollar	Deutsche Mark	Japanese Yen	French/Franco	Swiss Franc	Dutch Guilder	Italian Lira	Canadian Dollar	Belgian Frank
Pound Sterling	1.0495-1.0730	1.0718-1.0736	9.40c	9.40c	1.02-1.04c	1.02-1.04c	1.02-1.04c	1.02-1.04c	1.02-1.04c	1.02-1.04c
U.S. Dollar	0.928	1.0718	5.845	5.817	1.0495	1.02-1.04c	1.02-1.04c	1.02-1.04c	1.02-1.04c	1.02-1.04c
Deutschmark	1.0495-1.0730	1.0718-1.0736	9.40c	9.40c	1.02-1.04c	1.02-1.04c	1.02-1.04c	1.02-1.04c	1.02-1.04c	1.02-1.04c
Japanese Yen	1.0495-1.0730	1.0718-1.0736	9.40c	9.40c	1.02-1.04c	1.02-1.04c	1.02-1.04c	1.02-1.04c	1.02-1.04c	1.02-1.04c
French Franc	1.0495-1.0730	1.0718-1.0736	9.40c	9.40c	1.02-1.04c	1.02-1.04c	1.02-1.04c	1.02-1.04c	1.02-1.04c	1.02-1.04c
Swiss Franc	1.0495-1.0730	1.0718-1.0736	9.40c	9.40c	1.02-1.04c	1.02-1.04c	1.02-1.04c	1.02-1.04c	1.02-1.04c	1.02-1.04c
Dutch Guilder	1.0495-1.0730	1.0718-1.0736	9.40c	9.40c	1.02-1.04c	1.02-1.04c	1.02-1.04c	1.02-1.04c	1.02-1.04c	1.02-1.04c
Italian Lira	1.0495-1.0730	1.0718-1.0736	9.40c	9.40c	1.02-1.04c	1.02-1.04c	1.02-1.04c	1.02-1.04c	1.02-1.04c	1.02-1.04c
Canadian Dollar	1.0495-1.0730	1.0718-1.0736	9.40c	9.40c	1.02-1.04c	1.02-1.04c	1.02-1.04c	1.02-1.04c	1.02-1.04c	1.02-1.04c
Belgian Franc	1.0495-1.0730	1.0718-1.0736	9.40c	9.40c	1.02-1.04c	1.02-1.04c	1.02-1.04c	1.02-1.04c	1.02-1.04c	1.02-1.04c

